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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

JAPAN

Trade review could end price-fixing

Page 7

Wednesday July 17 1991

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World News

Emergency talks over Iraqi nuclear facilities

An emergency session of the International Atomic Energy Agency's governing board will be held in Vienna tomorrow to discuss Iraq's failure to meet UN demands for full disclosure of its nuclear facilities.

Investigators who visited Iraq as part of the UN probe have found two previously undisclosed plants which they believe were planned for enriching uranium. Page 6

No early start deal

The US has virtually ruled out concluding the strategic arms reduction talks (Start) when President George Bush meets President Mikhail Gorbachev in London today. US Secretary of State James Baker said more work was needed.

Serbo-Croat clashes

Two more Croat policemen were killed in renewed fighting between Croats and Serbs in Croatia. An attempt to convene a joint session of Yugoslavia's leaders collapsed. Page 2

China's flood toll

Floods in eastern China have killed over 1,700 people and caused more than \$7bn of damage, the official news agency said. Bangladesh floods, Page 6

Winnie Mandela appeal

A Johannesburg judge granted Winnie Mandela's appeal to appeal against her conviction and six-year jail sentence for kidnapping and assault. Mrs Mandela remains free on bail. Page 6

Turkish envoy hurt

A Turkish chargé d'affaires in Athens was slightly injured when a bomb in a parked vehicle exploded as he drove by. The attack came two days before US President George Bush visits Greece. Page 3

German tax probe

A number of employees at car maker Daimler-Benz and an ex-officer of the Federal Free Democratic Party are under investigation for possible tax evasion, German prosecutors said. Page 2

BA fury over air routes

British Airways chairman Lord King said BA was halting cash contributions to the UK's ruling Conservative party. The airline is furious at the government for allocating some BA routes to its US rivals. Page 9

Police to stand trial

Six Peruvian policemen have been sacked and will be tried for homicide after shooting down a commercial aircraft, killing all 17 people aboard.

Crowd attacks mayor

An anti-communist crowd in Bulgaria attacked the mayor of Sofia when he refused to let them hold a demonstration. Mayor Alexander Karakachanov was driven to safety in a police car.

Warfare escapes injury

Y.O. leader Yasser Arafat escaped unhurt when the speeding car he was in overtook on the road from Baghdad to Amman on Sunday.

Shadow government

Madagascar's opposition named its own president and prime minister - a symbolic move made to increase pressure on President Didier Ratsiraka to quit.

Suspects extradited

Two IRA murder suspects were extradited from the Netherlands to Germany. A Dutch court acquitted them of murdering two Australian tourists, but they are wanted in Germany over the 1990 killing of a British army major.

Helpless hit

Ohio hospital patient Larry Jordan was arrested after allegedly shooting dead a nursing assistant and wounding a nurse.

Business Summary

Black and Packer join up to bid for Fairfax

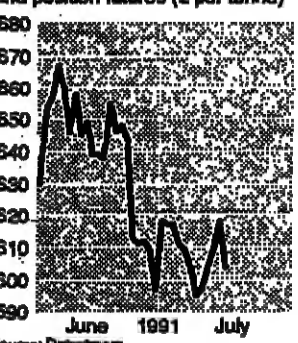
FAIRFAX, Australian media group put into receivership in December with debts of \$1.7bn (\$1.3bn) has been bid for by a consortium headed by Conrad Black, Canadian proprietor of the UK's Daily Telegraph group, and Kerry Packer, Australian businessman with media interests. The consortium, Tourange, is understood to value Fairfax at between \$1.1bn and \$1.2bn. Page 15

FRANCE's inflation rate has moved below Germany's for the first time since 1973. Economists expect the two rates to diverge. Page 14

COCOA futures in London came under pressure from chart-based selling. Dealers blamed failure of attempts to

Cocoa

2nd position futures (c per tonne)



Source: Datastream

breach resistance in the \$590 to \$605 a tonne range for the September contract. Page 30

MAXWELL Communications Corporation plans to demerge its US interests which account for more than 70 per cent of MCC's assets. Page 15, Lex, Page 14

ABN AMRO, Netherlands' biggest bank, is to acquire Talmor Federal Savings & Loan of Chicago. The \$430m transaction comprises a \$100m agreed bid for Talmor shares and a \$330m capital injection. Page 15, Lex, Page 14

POLAND: an illicit debt buy-back scheme has emerged as Poland reaches a critical point in talks with western banks over rescheduling debt. Page 14

GERMANY: a stark warning over risks from rising German budget deficits and higher interest rates was made by two influential members of the Bundesbank's policy-making council. Page 14

ROLLS-ROYCE of the UK and General Electric of the US will split evenly the contract to supply gas turbine engines for eight destroyers in Japan. Page 8

MERCURY Personal Communications and Unifit, two UK mobile communications companies, have agreed to merge operations. A fax, cable and wireless, UK-based telecommunications group, has bought from Motorola, US electronics group, the 40 per cent share of Mercury it did not already own. Page 16, Lex, Page 14

TRADE: a Japanese report on unfair trading practices has highlighted US and European anti-dumping measures. Page 8

CHRYSLER Corp of the US and Japan's Mitsubishi Motors are close to agreeing reorganisation of their US production venture. Page 17

FLETCHER Challenge, New Zealand forestry and resources group, claimed to be the world's biggest producer of chemical grade methanol after its purchase for \$50m of Cape Horn Methanol in Chile. Page 17

MERRILL LYNCH and Smith Barney, Harris Upham saw record second-quarter profits. At Merrill, largest US broker, earnings for the quarter rose 149 per cent to \$184.3m year on year. At Smith Barney earnings rose 125 per cent to \$37.4m. Page 18

Bank of England had damning auditor's report nine months before it acted

BCCI fraud warning last October

By Lionel Barber in Washington and Richard Waters in London

THE Bank of England received a damning auditor's report on suspected fraud and corrupt banking practices at BCCI in October 1990 - a full nine months before it took action - it emerged yesterday.

The report is understood to have been delivered on October 3 to BCCI's directors, its controlling shareholders and its "college" of banking regulators. The day after, BCCI's two top figures - Mr Agha Hassan Abedi, its founder and president, and Mr Swaleh Naqvi, its chief executive - resigned

from the bank.

The existence of the report casts doubt on the Bank of England's contention that it was only presented with hard evidence of fraud in June this year. That was when Price Waterhouse, BCCI's auditor, delivered a later report running into several hundred pages on the Abu Dhabi-controlled bank's operations.

The Bank confirmed yesterday that the October report contained details of "inappropriate transactions" involving senior members of BCCI. It ran

to some 30 pages and its warning of suspected massive fraud was unmistakable, according to a senior lawyer at Patton Boggs and Blow, the Washington law firm which represents the Abu Dhabi government, who has read the document.

The lawyer, who read the report in October 1990 when his firm took over the BCCI account, said: "My immediate reaction was that we are dealing with the biggest fraud in history."

The October report stated that several hundreds of mil-

lions of dollars of loans had been made without the approval of BCCI's board, in some cases to favoured individuals - so called "insider loans".

The report also identified "hundreds of millions of dollars" of non-performing loans, many of which were made without the purview of the board and the auditors.

"The report made reference to the possibility of fraudulent documentation at the bank," said the lawyer.

A report in March 1990 from the auditors had pointed to the

existence of loans running into hundreds of millions of dollars to a coterie of connected people.

Price Waterhouse's October report went far further, though, by outlining suspicions of fraud on a major scale. The document details irregularities in the way hundreds of millions of dollars of loans had been authorised and documented within the bank.

The Bank of England continued to maintain yesterday that, despite the evidence presented to it of "inappropriate

transactions", the report did not justify the "nuclear option" of closing down the bank. The regulators believed that, provided the irregular loans were hived off into a separate company and a new management team took over the running of the bank, BCCI should be allowed to continue to operate.

The Bank would not say whether it passed details of the "inappropriate transactions" to any other authorities. It did Continued on Page 14

Further BCCI news, Page 7



Across the board: Prime Minister John Major (left) with Secretary of State James Baker and President George Bush wait for the session to start

Enhanced peace-keeping and human rights role sought for UN

G7 leaders move to curb arms build-up

By Peter Norman, Robert Mauthner and Rachel Johnson in London

THE WORLD'S biggest industrial democracies agreed yesterday to take action to curb the spread of arms and to strengthen the role of the United Nations.

Their far-reaching response to the lessons of the Gulf crisis and to the end of the Cold War came as leaders and finance ministers of the Group of Seven nations prepared for today's historic meeting in London with President Mikhail Gorbachev.

At their summit meeting, the G7 countries - comprising the US, Japan, Germany, France, Britain, Italy and Canada - agreed to allow the Soviet Union to enter a "special relationship" with the International Monetary Fund and World Bank.

This would be an important first step towards Moscow's plans to enact radical economic reform. It would give

the Soviet Union access to western expertise but no large-scale financial support.

Mr James Baker, the US secretary of state, promised that Mr Gorbachev "will not go away empty handed". British government sources said the Soviet leader could expect technical assistance, joint ventures in sectors such as energy, and access to projects financed by the UK government's "know-how" fund set up to promote free-market principles in eastern Europe.

The summit leaders adopted a declaration designed to prevent arms build-up similar to those in Iraq before last year's invasion of Kuwait.

They mapped out an enhanced role for the United Nations as a protector of human rights, guarantor of peace and security and a deterrent to aggression.

As if to demonstrate that

this embryonic new world order did not lack teeth, G7 leaders warned that they would maintain sanctions against Iraq until it had implemented all relevant United Nations Security Council resolutions passed since the invasion of Kuwait.

Mr Douglas Hurd, the British foreign secretary, made clear that Britain would not hesitate to join the US and France in military action against Iraq, if it rejected the Security Council demand to report, and eventually destroy, all its nuclear weapons potential.

British officials said Mr John Major, the UK prime minister and summit host, was "delighted" that the seven leaders had agreed steps to curb the spread of conventional weapons and had taken action to prevent the proliferation of nuclear, biological and chemical weapons.

While admitting that nations had a right to defend themselves, the leaders:

- Called for greater "transparency" of the international trade in conventional arms, more intensive consultations between leading arms exporters and action to prevent the build-up of "disproportionate arsenals".
- Endorsed Mr Major's proposal for the establishment of a universal register of arms transfers under UN auspices. This could alert the international community to any nation that was building up

conventional weapons stocks beyond "a reasonable level".

- Expressed deep concern about the proliferation of nuclear, biological and chemical weapons, and missile delivery systems.
- Aimed for a "total and effective ban on chemical and biological weapons".

A separate political declaration said that the international community must build on the new spirit of co-operation shown in the Gulf conflict in the Middle East and elsewhere. The UN's peace-keeping role should be reinforced.

The leaders particularly underlined the need for the UN's humanitarian and disaster relief roles to be strengthened through the appointment of a high official to manage crises such as the flight of the Kurds from their homes in Iraq and the recent flooding in Bangladesh.

UK begins probe of Eurobond market

By Simon London in London

BRITAIN'S Office of Fair Trading is investigating the way underwriting fees are fixed and new bond issues are priced in the international bond market.

The competition watchdog has written to seven leading Eurobond firms, all based in London, asking for information on the way in which fees payable to underwriters are fixed and how the trading price of a new bond issue is determined.

The OFT described the letter as "a polite inquiry" under its duty to investigate possible cases of restrictive trade practices.

It said seven firms had been asked to explain their trading practices: Credit Suisse First Boston, Deutsche Bank Capital Markets, JP Morgan Securities, Nomura International, Banque Paribas Capital Markets, Morgan Stanley International, and UBS Phillips & Drew. None of the firms would comment on the details of the letter yesterday.

The interest of the OFT follows one of the most profitable periods for intermediaries in the Eurobond market since the mid-1980s with \$120bn of new bond issues by companies, governments and supranational agencies.

However, the OFT is concerned that some of the market practices which have restored profitability could also be anti-competitive. There are Continued on Page 14

Lex, Page 14

Steady fall in US inflation predicted by Greenspan

By Our Foreign Staff

A STEADY decline in US inflation was forecast yesterday by Mr Alan Greenspan, chairman of the Federal Reserve, America's central bank.

The outlook was for "underlying inflation to continue to slacken as the economy first recovers and then expands at a moderate rate through the end of next year", he said.

He did not, however, indicate any change in monetary policy, which remains in a posture of "watchful waiting as economic indicators point increasingly toward recovery." This year's targets for the main monetary aggregates were rolled over unchanged for 1992.

The Fed is projecting inflation of about 3 1/2 per cent both this year and next. However, the apparent stability masks a downward trend because lower oil prices have exaggerated the fall in inflation this year. Consumer prices rose by just over 6 per cent last year.

Mr Greenspan, delivering his biannual Humphrey Hawkins

testimony to the House banking committee, said a variety of cyclical indicators had bottomed by early spring, providing "compelling evidence" that the recession was over. The Fed expects growth of just under 1 per cent this year and 2 1/2-3 per cent in 1992. But Mr he warned the recovery "could be muted or even falter".

He said the US financial system was changing rapidly, with patterns of credit usage strikingly different than in the 1980s. The ratio of debt to gross national product, which had soared in the past decade, was flattening out because consumers and companies had achieved a new, higher equilibrium level of indebtedness.

Slow growth of debt should not be read as implying credit was insufficient to support satisfactory economic performance. But in some cases credit retrenchment had gone too far. Some creditworthy borrowers were still unable to obtain credit on reasonable terms, he said.

On banking reform, Mr Greenspan said broad-based reform to the banking system was long overdue and urged Congress to pass legislation this year. "It should not be held over. Reform is long overdue and I would say the sooner the better."

He did not favour separating a recapitalisation of the bank insurance fund (BIF) from sweeping overhaul of the banking industry.

"It would be most unfortunate if this process would be stretched out in a manner that would require the House to break apart BIF from the rest of the bill and deal with it separately... It is an integrated process," Mr Greenspan said.

As expected, the Fed left money supply growth targets unchanged for 1992 from 1991: M2 at 2.5-5.5 per cent and M3 at 1.5-3 per cent. The Fed said M2 has grown at slightly less than 4 per cent rate this year - within target.

Recession ending, Page 3

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Brady looks to Congress to enact banking reforms

After welcoming the merger of Manufacturers Hanover and Chemical Bank as a move to correct the fragmented bank sector, US Treasury secretary Nicholas Brady hopes Congress will pass new reforms. Page 12

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AMERICAN NEWS

Greenspan testimony to House Banking committee

'Compelling evidence' of recession's end

By Michael Prowse in Washington

MR. ALAN Greenspan, chairman of the Federal Reserve, the US central bank, yesterday forecast a mild economic recovery and a steady decline in the underlying rate of inflation.

Delivering his semi-annual Humphrey-Hawkins testimony to the House Banking committee, Mr Greenspan pointed to "compelling evidence" that the US recession was over. A "variety of cyclical indicators" pointed out by early spring, and some have moved noticeably higher in recent months.

However, he warned that signs of a dynamic expansion were limited. The Fed would thus remain "alert to the chance that the recovery could be muted or even falter."

He said moderate growth during the remainder of this year should not only offset the first quarter decline in gross national product but lift output

above its pre-recession peak. The outlook for inflation was "promising": the rate of price increases was expected to continue to decline next year despite the gathering pace of economic recovery.

The Fed's "central tendency" forecasts released yesterday indicated growth of 0.75 per cent to 1 per cent this year, rising to 2.25 per cent to 3 per cent next year. This is somewhat less optimistic than the Bush administration's forecasts which project growth of 0.9 per cent and 3.5 per cent respectively.

Mr Greenspan said consumer prices were likely to rise by between 3 per cent and 4 per cent both this year and next.

The underlying trend, however, was down because the slowdown in inflation this year had been exaggerated by the retreat in oil prices. The outlook represents a sharp

improvement from last year when higher energy prices contributed to inflation of 6.25 per cent.

As expected, Mr Greenspan signalled no change in the stance of monetary policy which remained in a "posture of watchful waiting" as economic indicators pointed increasingly toward recovery.

The Fed's provisional targets

Some of the Fed's policy-making open market committee had argued for a tighter 2 per cent to 6 per cent band for M2. However, Mr Greenspan says that with M2 and M3 within their target ranges, the existing bands provided maximum flexibility

for growth of money and credit in 1992 are unchanged from this year's ranges. The target range for growth of M2, the most closely watched monetary aggregate, is thus 2.5 per cent to 6.5 per cent.

Some members of the Fed's policy-making open market committee had argued for a

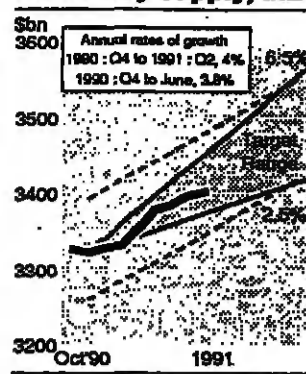
tighter 2 per cent to 6 per cent band for M2. However, Mr Greenspan argued yesterday that with M2 and M3 now well within their target ranges, the existing bands provided maximum flexibility; there was ample room for either a loosening or a tightening of monetary policy in response to changing economic conditions.

Mr Greenspan voiced concern that debt of the domestic non-financial sector - its broadest measure of credit - was right at the bottom of its 4.5 to 6.5 per cent range. Slow growth was indicative of restraint on the part of both borrowers and lenders. A further slowdown in growth of this aggregate would "warrant close scrutiny".

M2 and M3 were also somewhat below the midpoints of their target ranges but this partly reflected the restructuring of the savings and loan industry and the fact that much credit was no longer obtained directly from deposit-taking institutions.

Mr Greenspan said a rebuilding of inventories would provide the strongest boost for growth in coming months. Inventories had been drawn down aggressively in recent quarters and with inventories now "quite lean", sales increasingly would have to be sat-

US money supply, M2



fied out of new production.

He noted that recessions had typically been followed by appreciably stronger growth than currently forecast by the Fed. Many factors, however, argued for a mild recovery: the recession itself had been shallow, creating little excess capacity; federal and state spending was falling in real terms; the softness of real estate markets was certain to restrain construction spending, which often leads recoveries; consumer spending was unlikely to grow faster than personal income because households would avoid reducing saving rates below already low levels.

US credit usage 'changing sharply'

By Michael Prowse

THE US financial system is changing rapidly with recent patterns of credit usage representing a striking departure from the 1980s, Mr Alan Greenspan, the Federal Reserve chairman, said yesterday.

The ratio of domestic debt to gross national product, which soared in the 1980s, was showing signs of flattening out, particularly in the private sector. Banks were playing a smaller role as suppliers of credit. Companies were relying more on equity finance.

Deregulation, technological advances and financial innovations had caused a temporary surge in borrowing in the 1980s as borrowers moved to a higher desired equilibrium ratio of debt to net worth. But that surge could now be tapering off, implying the possibility of sluggish debt growth for some time.

If such adjustments were in train, slow debt growth "should not be read as implying that credit was insufficient to support satisfactory economic performance".

Mr Greenspan noted that the 1990s had seen a rapid build-up of consumer durables, non-residential structures and other physical assets that are typically financed out of debt. With stocks of such assets high and

more restrictive tax laws, credit demands were likely to remain "relatively damp".

Changes in the way companies chose to finance activities had shown up dramatically in data for the second quarter. For the first time in eight years, equity issues had exceeded equity retirements.

Mr Greenspan said the "credit correction" was likely to continue with the 1990s debt build-up in retrospect seeming an "aberration". One aspect of changed attitudes was the increased attention paid by regulators and financial markets to the capital positions of banks. The shift to greater prudence was "overwhelmingly a healthy development".

But in some areas credit retrenchment had gone too far. In some cases, lenders were too cautious and "some creditworthy borrowers were unable to access credit on reasonable terms". New loans were arguably too scarce even in the troubled real estate market.

Mr Greenspan, however, hinted that the "credit crunch" could ease. Banks had gained improved access to capital markets, leaving them better able to lend. While their role as creditors was declining because of changes in technology and financial innovations.

US state employees without pay in stalemate

By Peter Riddell in Washington

TENS of thousands of employees of US state governments are not being paid because of stalemates in fixing budgets.

Half a dozen states, including California, Illinois, and Pennsylvania, have not finalised budgets for the fiscal year which started on July 1.

In some cases they are able to keep state services going by drawing on reserves but in others they have had to suspend pay cheques.

In Illinois, more than 10,000 state employees have not been paid and Pennsylvania will not be able to pay its 53,000 state workers this Friday unless there is a budget agreement.

The arguments are mainly over tax increases to deal with record fiscal deficits and attempts by Republican governors to cut the scope of compensation insurance for workers.

In California, Governor Pete Wilson has refused to sign a budget unless it includes a cut in workers' compensation coverage, restricting claims made on the basis of stress, as well as a proposed increase in income tax for the better-off.

MONETARY AND CREDIT AGGREGATES GROWTH TARGETS			
Fourth quarter - fourth quarter % change			
	1990	1991	1992
M2	3-7	2½-6½	2½-6½
M3	1-5	1-5	1-5
Debt	5-9	4½-8½	4½-8½

* Provisional

ECONOMIC PROJECTIONS 1991 AND 1992

	Federal Reserve Range	Central tendency	Bush Adm.
1991			
Per cent change			
fourth quarter to fourth quarter			
Nominal GNP	3½-5½	4½-6½	5.3
Real GNP	½-1½	¾-1	0.9
Consumer price index	3-4½	3½-3¾	4.3
Average level in the fourth quarter, per cent			
Civilian unemployment rate	6½-7	6½-7	6.6
1992			
Per cent change			
fourth quarter to fourth quarter			
Nominal GNP	4-6½	5½-6½	7.5
Real GNP	2-3½	2½-3	3.6
Consumer price index	2½-4½	3-4	3.9
Average level in the fourth quarter, per cent			
Civilian unemployment rate	6-6½	6½-6½	6.5

* CPM-W FOMC forecasts are for GNP-UP. Per cent of total labour force, including armed forces in the United States.

Menem bans pay rises linked to inflation

By John Barham in Buenos Aires

ARGENTINA'S President Carlos Menem has taken the politically highly sensitive step of banning wage increases linked to inflation rates, in a bid to bolster his government's anti-inflation policies.

President Menem has decreed that new pay awards must be based on productivity increases, to avoid fuelling inflation. Collective wage contracts must now be vetted by the Labour Ministry.

On April 1, Argentina introduced a rigid anti-inflation strategy: the exchange rate for the austral was tied to the US dollar and the central bank was forbidden from covering fiscal deficits by printing money. The policy also banned price linking, but did not refer to wage indexation.

However, inflation has increased faster than expected, reaching 11.8 per cent over the past three months, with a further 2.5 per cent expected for July. Such persistent inflation is threatening the fixed exchange rate.

Wage increases linked to inflation have specifically fuelled Argentina's chronic economic problems in recent years.

Unions and employers are now due to begin a round of

wage bargaining against a background of rising labour militancy and increased competition from lower-priced imports.

With political tension rising, due to crucial mid-term elections in August, President Menem's decision to ban index-linked wage increases is bound to run into stiff opposition.

The Falkland Islands legislative council has expressed grave concern over rumours that HMS Endurance, the only Royal Naval vessel permanently stationed in the South Atlantic, will be taken out of service without replacement, writes Andrew Jack.

The council said taking the ship out of service would send a signal to Argentina that Britain was losing interest in the island, as it did in 1981 before the Falklands were invaded.

However, the ministry of defence said Endurance, which is due to be decommissioned in 1995, was merely undergoing routine maintenance and was only being examined in the light of more general defence reductions.

It also stressed that there is a garrison on the island to provide defence against future aggression.

Argentine air force officer sacked in corruption drive

By John Barham

ARGENTINA'S President Carlos Menem, plagued by allegations of corruption in his government, yesterday ordered the removal of a top air force officer allegedly implicated in a corruption scandal.

Mr Menem ordered the removal of Brigadier Hector Sambrizzi, the air attaché in Washington, alleged to be involved in improperly awarding a defence contract.

Previously, Mr Menem and Mr Eranon Gonzalez, defence minister, had shrunk from taking action against Brig Sambrizzi after the air force punished him earlier this month with 60 days' house arrest.

Eight other senior air force officers plus Brig-Gen José Julia, air force commander, and his former second in command, Brig Tomas Rodriguez, are allegedly implicated in bribery scandals involving air force contracts.

Earlier this month, Brig Julia fired Brig Rodriguez for allegedly sending a civilian judge a letter implicating officers in overriding financial controls on awarding con-

tracts. The air force is already under investigation by a civilian judge acting on evidence that the force operated a major smuggling operation at Buenos Aires airport.

The removal of Brig Sambrizzi was virtually imposed on Mr Menem by second-rank officers, reflecting anger lower in the ranks that not enough had been done to control corruption.

At the weekend, Mr Luis Moreno Ocampo, the chief prosecutor, said Argentina's antiquated legal system made it impossible to win convictions for corruption.

Yesterday, a federal judge ordered the release from custody of Mr Mario Caserta, a former government official and organiser of Mr Menem's 1989 election campaign, held since April on suspicion of involvement in a drug money laundering scheme.

He was released on bail of \$100,000.

He is accused along with Mrs Amira Yona, Mr Menem's sister-in-law and her ex-husband Mr Ibrahim al-Ibrahim, the former customs chief at Buenos Aires airport.

The Sun, 19.3.91.

Yes, but how are they going to keep him?

Heaven knows, it's hard enough attracting good people.

The thought of losing them is enough to make you break out in a cold sweat.

Forget inflation, the recession, the weakness of sterling, what would you do without your production director, your export manager, your quality control team?

These days, with staff turnover levels as high as 20%, it's not a question of if they'll leave, but when.

And replacing them is going to get harder and harder. A predicted fall in the number of school leavers and graduates over the next few

years will lead inevitably to a shortage of brighter, better-educated recruits. Are you hoping the problem will just go away?

Or are you taking steps to make your

company a more attractive proposition than your competitors?

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And we're developing this package of benefits in menu form, to ensure that your employees get exactly what they want.

All this within a budget system which allows

you to control the percentage of your company's payroll invested in benefits.

Which brings us to the 64 thousand dollar question. What does it cost to build a happy, stable, well-motivated workforce?

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For more information about CIGNA employee benefits, speak to your professional financial advisor, or telephone Jane Savage on 0475 552 176.

CIGNA

IT'S NOT JUST THE EMPLOYEE WHO BENEFITS.

G7 SUMMIT IN LONDON

Summit declaration urges nations to take steps to prevent the build-up of 'disproportionate arsenals'

Leaders call for register of international arms sales

By Robert Mauthner, Diplomatic Editor



THE LEADERS called yesterday for comprehensive international arms control measures by supplier and recipient countries, aimed, above all, at preventing another conflict like the Gulf war.

British officials called the declaration one of the strongest ever issued by such an influential international forum. It covers conventional arms and nuclear, biological and chemical weapons.

Mr John Major, Britain's prime minister, initiated one of its main proposals, establishment of an international register of arms transfers. However, he failed to give the Group of Seven the specific task of following up the proposals.

That suggestion was the subject of an 11-hour disagreement due mainly to the determined opposition of President François Mitterrand to any procedure which would give the G7 a permanent institutional role. The latter argued that there were enough institutions dealing with arms control.

British officials, nevertheless, expressed satisfaction with a phrase in the declaration expressing the intention of the member states to give their "continuing close attention" to the arms control measures they had proposed.

On conventional arms, the leaders accepted that many states depended on arms imports to assure a reasonable level of security and noted that the "inherent right of self-defence" was recognised in the United Nations Charter.

"But the Gulf conflict showed the way in which peace and stability can be undermined when a country is able to acquire a massive arsenal that goes far beyond the needs of self-defence and threatens its neighbours," they said. "We are determined to ensure that such abuse should not happen again." Progress could be made if all states applied the three principles of transparency, consultation and action. As a step in this direction the leaders supported setting up "a universal register of arms transfers" under UN auspices. This would alert the international community to any state's attempt to build up holdings of conventional weapons beyond "a reasonable level," the declaration said. It made no attempt, however, to define reasonable levels.

Information should be provided by all states on a regular basis after transfers of arms had taken place. Consultations between leading arms exporters, with the aim of setting guidelines for the transfer of conventional weapons, should be strengthened on lines proposed at the recent meeting of the five permanent members of the UN Security Council in Paris.

All nations should take steps to prevent "disproportionate arsenals" being built up. Countries should refrain from arms transfers which would be destabilising or would exacerbate existing tensions. Special restraint should be exercised in transferring advanced technology weapons.

Excessive spending on arms diverted resources from the overriding need to tackle economic development, the leaders said. "It can also build up large debts without creating the means by which these may be serviced." They therefore welcomed the recent decisions of donor countries and international lending organisations such as the IMF and the World Bank to take account in their aid programmes of the level of military spending by recipient countries.

Expressing deep concern about the proliferation of nuclear, biological and chemical weapons, the declaration said that Iraq had to be by Security Council Resolution 687, setting out requirements for the destruction, removal or neutralisation of these categories of weapons, as well as missile capabilities.

The seven pledged themselves to work for an equitable and stable regime "based on a balance between nuclear proliferation and the development of peaceful uses of nuclear energy."

They reaffirmed the importance of the nuclear non-proliferation treaty, called on all non-signatory states to subscribe to this agreement, which should be extended beyond its 1995 renewal date, and appealed to all non-nuclear weapon states to submit their activities to the safeguards of the International Atomic Energy Agency.

The leaders also looked forward to a strengthening of the international biological weapons convention at a review conference in September, and early negotiation of a comprehensive and verifiable convention banning chemical weapons. They reaffirmed their intention to become original parties to the chemical convention.

Stressing that controls on biological and chemical weapons exports must also be strengthened, the leaders said their aim was a total and effective ban on both categories of weapons.

Sanctions to stay against Baghdad

By Robert Mauthner

SANCTIONS will be maintained against Iraq until it has implemented all the relevant United Nations Security Council resolutions, the G7 leaders warned yesterday.

Mr Douglas Hurd, UK foreign secretary, also made clear that Britain would not hesitate to join the US and France in military action against Iraq, if it did not fulfil the Security Council's demand to report, and eventually destroy, all its nuclear facilities.

"I hope that the Iraqis are not in any doubt that we will not allow them to develop nuclear facilities," he told a news conference. "We are going to make sure, one way or another, that Iraq will not become a nuclear power."

However, Mr Hurd said that the leaders had had no explicit discussion of the Iraqi nuclear issue. Before any action was taken, the information gathered by International Atomic Energy Agency inspectors had to be evaluated by the UN.

Welcoming President George Bush's latest initiative to send his Secretary of State, Mr James Baker, on a new Middle East peace mission, the leaders said such a peace should be based on UN Council resolutions 242 and 338, and "the principle of territory for peace," which has never been accepted by Israel.

In a political declaration adopted yesterday, they supported the concept of a peace conference involving parallel and direct negotiations between Israel and representative Palestinians, on the one hand, and Israel and the Arab states on the other.

The leaders urged all parties to the dispute to adopt reciprocal and balanced confidence-building measures including, in particular, suspension of the Arab boycott of companies trading with Israel and the Israeli policy of building settlements in the occupied territories.

Sharp economic recovery discounted

Finance ministers yesterday predicted there would be no sharp rebound when the world economic recovery got under way in the second half of this year, writes Rachel Johnson.

In the UK signs of recovery were still hesitant, while in the US there was still doubt whether the recovery had come or was on its way.

Recent activity and output data were ambiguous. Unemployment's rise in G7 countries was disappointing and was not due to start falling until 1992 as unemployment traditionally lags changes in output by six to nine months.

Summiters backpedal on the environment

By Rachel Johnson, Economics Staff

THE environment was, as promised, debated at the G7 summit alongside aid to the Soviet Union and the global economy, but early agreement on two vital issues - tropical forests and greenhouse gas emissions - proved elusive.

Indeed, the G7's landmark environmental initiative - a pilot project for the Brazilian rainforest, commissioned at last year's Houston summit and costed at \$1.6bn (£1bn) over six years by the World Bank, Brazil and the EC - is running into opposition from the US and Japan.

The EC delegation, headed by Mr Laurens Brinkhorst, from the environmental directorate, wants the G7 to commit a start-up sum of \$50m before the end of the summit. This figure is intended to trigger collaboration between the industrialised and developing worlds before next year's Earth summit on environment and development, to be held in Rio de Janeiro.

The Germans are keen to see the project win approval and financial support, and have been bringing it up in bilateral meetings with the US. Chancellor Helmut Kohl reported back that the US had shown a degree of reluctance to support it - the \$1.6bn price tag having raised several G7 eyebrows - while British officials have been non-committal.

This backpedalling is in spite of pre-summit signs that the G7 would agree funding for the programme, regarded by environmentalists as a sea-change in Brazil's policies as it acknowledges the damaging impact of traditional methods of Amazon development.

Last month Brazil reversed its policy on debt-for-nature swaps, allowing up to \$500m of resources for the project to be found by the cancellation of Brazilian debt for local currency.

However, Mr John Major, the British premier and summit host, has realised any grand G7 gesture on the environment could pass unnoticed in the fuss surrounding President Mikhail Gorbachev.

Officials hint that he feels it preferable to offer Brazil funds at the Rio conference, not at the London summit. This would give the G7 time to consider how (as well as whether) to endorse the environmental programme.

Disappointment over the project has been heightened by the US's refusal to commit itself to a target for greenhouse gas emissions, the only G7 country that has not yet done so. But there are hints that a commitment from the US might also be reserved for Rio.

World Bank and IMF ties on offer to Moscow

By Peter Norman, Economics Correspondent

GRANTING Moscow a special relationship with the International Monetary Fund and World Bank is likely to be the G7's most concrete response to President Mikhail Gorbachev's request for help in Soviet economic reform.

As heads of government and finance ministers met yesterday to prepare for today's historic meeting with the Soviet leader, a consensus emerged that the formation of ties between Moscow and the two Washington-based financial bodies would give Mr Gorbachev a summit "success" and help prepare integration of the Soviet Union into the world economic system.

Mr David Mulford, US Treasury undersecretary for international monetary affairs, said: "It is a major opportunity for the Soviet Union." A Japanese government official said the G7 leaders had agreed the Soviet Union should have a special relationship with the IMF.

This special relationship, or associate membership, would give the Soviet Union access to technical assistance and expertise to handle the difficult transformation of its economy to a market-based system. It would also open the way for continuing dialogue with the IMF and World Bank on economic reform.

Some G7 countries, notably Germany, see such a step as a prelude to full IMF membership for the Soviet Union.

Mr Mulford said there was agreement in the G7 that Moscow needed fundamental economic reform. Once this started, other nations and private investors would be encouraged to give support.

However, G7 officials continue to voice concern about whether Soviet authorities fully understand what is involved in a move to a market economy.

A 23-page letter detailing planned Soviet economic reforms, delivered to the G7 last week, triggered alarm as it contains no coherent macro-economic programme, has left the relationship between the republics and central government unclear, and suggests the Soviet authorities have only a hazy idea of what is involved in a mixed economy.

Some parts of the proposed reforms have won a more positive reception. Mr Theo Weigel, the German finance minister, has welcomed plans to allow foreign groups to invest up to 100 per cent of the capital of companies in the Soviet Union, and proposals for a large-scale programme to convert Soviet arms manufacturing facilities to peaceful uses.

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THREE GO TO THE SUMMIT: Stepping out with Mr Major (centre) are Chancellor Kohl (left) and Mr Mukhomyev

SENIOR MOSCOW OFFICIALS WANT WESTERN SUPPORT TO DEPEND ON DEAL WITH REPUBLICS

Soviet ministers hope for Gorbachev grilling

By John Lloyd and Anthony Robinson

SENIOR Soviet government ministers, alarmed by growing financial instability, hope G7 leaders will take a tough line today when they meet Mr Mikhail Gorbachev, the Soviet president.

They want the heads of government to stipulate that long-term support will depend on working out a relationship between the union and republics which would give the centre authority over monetary and fiscal policy, and clearly divide responsibilities between them.

The ministers believe these issues have been compromised and blurred in the version of the anti-crisis plan which Mr Gorbachev signed last week with leaders of 10 of the 15 republics - particularly by

conceding that the republics do not have to pay a federally imposed tax.

Opposition surfaced last week in Moscow, when Mr Valentin Pavlov, prime minister, and Mr Victor Gerashchenko, head of the State Bank, both complained publicly that this left the country without central control of spending.

Opposition now takes the form of discreet pressure on G7 leaders to emphasise to Mr Gorbachev that there can be no western assistance without Soviet policy coherence - in the hope that this will convince the Soviet leader to take a tougher line with the republics on his return to Moscow.

The pressure, a common enough mechanism among western countries, is unprecedented for the Soviet Union and is a sign that it is already learning the rules of the international financial game.

The government's willingness to have foreign agencies assist in Soviet reform was underscored yesterday by Mr Vladimir Sheherbakov, the first deputy prime minister. He said he hoped the G7 would agree to International Monetary Fund and World Bank teams working with Soviet experts on a range of issues.

"We have proposed setting up groups of experts to examine plans for privatisation, conversion of military industry, convertible ruble, improvement of financial institutions - all of these are open for discussion with foreign experts and we will keep nothing from them."

However, he was doubtful about associate membership of the IMF, or any "special status" short of full membership. "It's a bit like being invited to someone's house and then being asked to stand in the hall while the hosts check your dress and deportment."

The Soviet minister confirmed there was no clear political consensus behind radical economic transformation and noted the continuing strength of conservatives within the bureaucracy, the Communist party and in the population at large. He underlined that "Gorbachev is looking first of all for political help... because we don't want our conservatives to get out of control."

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UK fails to win full support on debt plan

By Ivo Dawnsy and Peter Norman

BRITAIN yesterday failed to secure full support for a generous package of debt relief measures for the world's poorest countries, Mr Norman Lamont, the chancellor, said two countries had reservations about the plan, although he hoped the Paris Club of western creditor nations would be able to follow it up.

Reaching agreement on the so-called Trinidad terms would be a personal triumph for Mr John Major, the prime minister. The plan, hammered out at the Commonwealth finance ministers' meeting in Trinidad last September, seeks to build on preferential terms agreed at the Toronto G7 summit in 1988 for 22 less developed countries, largely from sub-Saharan

Africa. It involves up to \$30bn in outstanding country-to-country debts.

Under Mr Major's initiative, countries that accepted deep restructuring programmes would be offered generous debt forgiveness on their liabilities to the Paris Club. The proposals also offer the consolidation of all outstanding debt and its reduction by up to two-thirds.

This would be a marked increase on the preferential terms offered a some 30 per cent of outstanding debt under the Trinidad terms.

Both the US and Japan have expressed strong reservations - largely on the grounds that the plan would set unwelcome precedents for other debtor nations.

community, especially in those areas where the majority have long suffered deprivation: education, health, housing and social welfare. We will direct our aid for these purposes.

We call for the immediate and unconditional release of all hostages wherever they may be held and for an accounting of all persons taken hostage who may have died while being held.

We reaffirm our condemnation of all forms of terrorism. We will work together to deter and combat terrorism by all possible means within the framework of international law and national legislation, particularly in the fields of international civil aviation security, and the marking of plastic explosives for the purpose of detection.

We call on the leaders of the other nations to join us in our efforts to make a practical and sustained contribution to the cause of peace, security, freedom and the rule of law, which are the preconditions for trying to bring about greater justice and prosperity throughout the world.

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Stronger role seen for United Nations in keeping the peace

THE FOLLOWING are excerpts from the Group of Seven political communiqué:



With the east-west confrontation of the last four decades behind us, the international community must build on this new spirit of co-operation not only in the Middle East but wherever danger and conflict threaten or other challenges must be met.

A revitalised United Nations will have a central role

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INTERNATIONAL NEWS

IAEA calls emergency talks on Iraqi N-programme

By David Fiehlack, Science Editor, and Michael Littlejohns in New York

AN EMERGENCY meeting of the International Atomic Energy Agency's governing board in Vienna has been called tomorrow to discuss Iraq's non-compliance with UN resolutions requiring full disclosure of its nuclear facilities.

The IAEA's safeguards team, which recently visited Iraq as part of the UN's investigations into the country's nuclear programme, says it has found two previously undisclosed facilities which it believes were planned for uranium enrichment using a domestically developed electromagnetic process.

In New York, UN officials said yesterday that President Saddam Hussein still has not given a full

accounting of Iraq's nuclear capability and that investigators are determined to continue their search.

Dr Hans Blix, the head of the International Atomic Energy Agency and a UN under secretary general, said the IAEA's safeguards team set up to supervise the disposal of Iraq's weapons of mass destruction, testified to inconsistencies in Iraqi reporting to a closed session of Security Council members.

Dr Blix said the Iraqi claim to be developing only a system for nuclear-generated electricity was "simply not plausible". To produce a gramme of enriched uranium would require five times the energy likely to be

retrieved from it, he said, adding, "there is no cost justification".

Angered by Iraq's duplicity, the US, Britain and France are preparing a tough new mandatory resolution designed to reinforce provisions in the ceasefire terms which require Baghdad to turn over all its nuclear weapons-making material, ballistic missiles and chemical and biological weapons for destruction.

The concealed uranium enrichment facility, which was found near al-Sharqat, between Mosul and Tikrit in northern Iraq, was cited by Dr Blix to demonstrate the Iraqi failure to "come clean".

According to Professor Maurizio Zaffarano, the scientist in charge of

the UN inspection team, the plant was identical to one the Iraqis did report at Tarmia, near Baghdad, and could probably have produced a weapon within 18 months.

Dr Jay Davies, a US nuclear expert, estimated that Iraq had spent up to \$8b to build nuclear enrichment facilities similar to the Manhattan Project which produced some of the material for the Hiroshima atomic bomb. Electromagnetic isotope separation is employed in huge machines called calutrons.

This process has been rapidly superseded elsewhere in the world by gaseous diffusion as a faster and cheaper process for enriching uranium, although some wartime calu-

trons developed at Oak Ridge, Tennessee, continued to be used to enrich other materials.

Both electromagnetic process plants discovered by IAEA inspectors are empty and both have been bombed, the agency said.

Iraq, as a signatory of the Nuclear Non-Proliferation Treaty, which pledges nations not to develop nuclear weapons, has consistently maintained its nuclear programme is for electricity production.

Regular safeguards inspections for many years before the Gulf war had concentrated on verifying that known Iraqi stocks of highly enriched uranium were still in the form of reactor fuel.

Iraq has obtained reactor fuel of 83 per cent enrichment from France, and of 80 per cent enrichment from the Soviet Union. In theory, either could be used as explosive for a nuclear weapon, although any such diversion would be readily detectable. Likewise, any attempt to convert the reactor fuel into plutonium and its diversion for use as nuclear explosive would be detectable.

In a letter to the UN on July 7, Baghdad reaffirmed its commitment to the treaty and insisted that nothing had been done that was not in compliance with its terms. The Iraqis also claimed to have begun to destroy their own nuclear capacity without waiting for the UN to do it.

Arabs fail to agree on joint force

By Our Middle East Staff

THE SIX Gulf states, Egypt and Syria failed to reach agreement yesterday on the formation of a joint security force to defend Kuwait, but they agreed that individual countries could seek military help from their allies when necessary.

Despite the failure to establish a joint force, foreign ministers from all eight countries said they were satisfied with the results of their two days of discussions in Kuwait. Prince Saud al-Faisal, the Saudi foreign minister, said: "We have an agreement."

The failure to agree on a multinational Arab force is certain to disappoint the US and other western countries whose armies drove Iraq out of Kuwait in February.

It had been hoped that a force would be established on the basis of the Damascus declaration of March 5, under which the eight Arab governments agreed to the joint defence of Kuwait.

Attempts to flesh out the declaration have been fraught with disagreements between the Gulf states and Egypt and Syria over the cost and composition of the proposed Arab force.

The Gulf states have, in particular, developed cold feet about the possibly costly presence of forces from their sister Arab nations. Egypt and Syria have also desisted over Kuwait's apparent preference to underwrite its security with western military guarantees.

Kuwait and other Gulf states have appeared increasingly drawn towards having some form of commitment from Egypt and Syria to deploy forces rapidly to the area in times of crisis, rather than to having a permanently stationed force.

Kuwait's own army is in a state of disarray and until an agreement is put into effect, the emirate is relying for its defence on the presence of some 10,000 Saudi troops and a token force of 5,000 Egyptians and 1,000 Syrians.

Hong Kong's share index breaks record

By John Elliott in Hong Kong

HONG KONG'S stock market yesterday shrugged off nearly four years of depression when the local Hang Seng index touched a record level of 4,000 and closed for the first time since the 1987 world markets crash above its pre-crash high of 3,949.73.

Bullish prospects for residential property prices fuelled general optimism which has built up since a deal was announced with China early this month on a proposed HK\$100bn (27.4bn) airport.

Optimism has also been boosted by improved prospects for the US extending China's most favoured nation status, which is important for Hong Kong's economic success, and by an absence of attacks and criticism from Peking.

The index reached 4,000.64 during the afternoon and closed 52.55 points up on the day at 3,997.57, which was 48 points above the pre-crash high. Trading was heavy at HK\$4.8bn.

The close was nearly 9 per cent up on a level of 3,698 reached just before a Sino-British agreement on the airport was secretly initiated in Peking on June 29. The market started moving upwards the next day when analysts report mainland Chinese companies speculated on both the

stock and futures market in advance of an official announcement on July 4. This has led to accusations that Chinese companies were indulging in a form of politically-based insider dealing, but the colony's market regulators say they do not have the power to conduct an inquiry.

Analysts see 4,200 on the index as the next target and many are forecasting that this could be reached in two months' time just before the colony's company results season in the autumn.

Since the 1987 crash the market has edged up several times towards its peak but has been knocked back by events normally associated with China, which regains sovereignty in 1997 and has a big impact on local confidence. It reached 3,909 in the run up to China's 1989 Tiananmen Square crisis, when there was false optimism that liberal reforms might increase their power in Beijing, and it climbed to 3,559 last July just before the Gulf crisis.

Since then it has been dogged by worries about the airport project and MFN, although it hit 3,970 in April when Mr Douglas Hurd, Britain's foreign secretary, visited Beijing in an attempt to solve the airport crisis. See World Stock Markets

Tokyo's top brokers suffer more pullouts

By Emiko Terazono in Tokyo

MORE than 100 local governments and authorities have indicated that they will suspend indefinitely from management dealings with Tokyo's top four brokerage houses which yesterday completed their four days of punishment for having compensated select clients for trading losses.

The four, Nomura, Nikko, Daiwa and Yamatchi say the local government suspensions will have a limited impact on their profitability.

The Tokyo Stock Exchange said yesterday it saw no reason to reinvestigate Nomura's trading of stocks in Tokyo, a railway company, during 1989. Exchange officials said that an investigation at the time found no evidence of stock price manipulation.

Mr Minoru Nagata, president of the TSE said an investigation in 1989 found no evidence that Nomura had manipulated share prices of Tokyo.

Mr Nagata said many brokerages had traded in Tokyo shares at the height of the bull market, and that a particular brokerage could not be pinpointed as aggressively trading in Tokyo.

Tokyo's share price fluctuated between ¥1,700 (27.58) and ¥1,900 at the beginning of 1989, but reached an all-time high of ¥3,970 in November that year. Tokyo said recently it would suspend dealings with Nomura, its lead underwriter, after allegations it had traded Tokyo stocks on behalf of a gangster group.

Nomura was also embarrassed yesterday, by a former official's involvement in an alleged embezzlement of ¥1bn. The company said the former official was now under police investigation.

Angola offensive

A joint MPLA-Unita force of 6,000 men has mounted an offensive in Angola's oil rich Cabinda territory, a Kinshasa-based separatist movement said yesterday. Earlier reports from Kinshasa.

The Cabinda Enclave Liberation Front said the well-armed force was trying to finish off FLEC guerrillas before UN observers arrive to monitor Angola's peace accord.

Hint given of softer talks stance

By Hugh Carnegie in Jerusalem

THE FIRST official hint that Israel might soften one of its main objections to US proposals for Middle East peace talks following acceptance of the plan by Syria was floated in Jerusalem yesterday.

An official told foreign journalists Israel might accept a passive UN observer presence at negotiations if that were the only obstacle to talks proceeding. So far Mr Yitzhak Shamir, the prime minister, has refused any UN role because Israel regards the organisation as biased against it.

The official said "an evolution in Israel's position" on this might be forthcoming when Mr James Baker, the US secretary of state, visits Israel early next week at the end of a regional shuttle. He is expected to follow up on the Syrian announcement, which President Bush described yesterday as a breakthrough in the peace effort.

However, there has been no sign yet from Mr Shamir's office that he is prepared to shift his position. Several times in the past few months, flexible signals from the Foreign Ministry have been overruled by the Prime Ministry.

The general welcome for Syria's move by the G7 leaders meeting in London yesterday, and their call for Israel to halt Jewish settlements in the occupied territories, increased the pressure on Mr Shamir to join the peace initiative.



Prince Norodom Sihanouk speaks to reporters on his arrival in Beijing yesterday. Parties to Cambodia's civil war began two days of talks, trying to compromise on a United Nations plan to end 12 years of fighting. The

meeting of Cambodia's Supreme National Council brings together the Phnom Penh government of Prime Minister Hun Sen, leaders of the Chinese-backed Khmer rouge, and two smaller guerrilla groups. The first

public visit to China by an official from Phnom Penh's Vietnamese-backed government has raised hopes that China is ready to push its Khmer Rouge clients further towards compromise over the UN plan.

UN puts Bangladesh flood costs at \$1.78bn

By William Duffice in Geneva

THE COST of reconstructing and rehabilitating the area of Bangladesh devastated by a cyclone at the end of April is put at \$1.78bn by a United Nations task force which reported yesterday to potential donor countries.

A disaster of exceptional intensity, even in a country accustomed to natural calamities, the cyclone is estimated to have killed 140,000 people and affected the lives of some 12m.

Mr Saifur Rahman, Bangladesh's finance minister, said his government had endorsed the UN report and aimed at completing the reconstruction by 1995. He hoped to convince governments of the authenticity of the report and the Bangladesh government's ability to manage it effectively.

Some diplomats have voiced concern about corruption which allegedly led to the mis-

use of international aid sent to Bangladesh after previous natural disasters. Mr Rahman said his government had declared war on "institutionalised corruption" of the previous government.

So far for the reconstruction of the coastal area wrecked by the cyclone Bangladesh has generated \$400m from its own resources and received more than \$400m from donor countries and agencies.

Almost \$1bn more would be needed to be the costs estimated by the UN task force.

The increases reflect the determination of the new administration of Mr F.V. Narasimha Rao, to take hard decisions to improve the working of public sector undertakings and the economy in general. The government won a vote of confidence in parliament on Monday.

The higher fares and freight rates will mop up an additional Rs 5,540m (118m) in revenues and help make the railways financially viable as well as contribute towards the general resources of the country.

The government is under

India acts to keep rail network in profit

By K.K. Sharma in New Delhi

PASSENGER fares for all classes of rail travel in India were raised sharply by 15 to 20 per cent and freight rates were increased by 10 per cent in the annual budget for Indian Railways presented to parliament yesterday. Indian Railways is the largest single government-owned enterprise.

The increases reflect the determination of the new administration of Mr F.V. Narasimha Rao, to take hard decisions to improve the working of public sector undertakings and the economy in general. The government won a vote of confidence in parliament on Monday.

The higher fares and freight rates will mop up an additional Rs 5,540m (118m) in revenues and help make the railways financially viable as well as contribute towards the general resources of the country.

The government is under

pressure from the International Monetary Fund, from which it is seeking a \$5bn-\$7bn loan, to reduce its annual fiscal deficit.

Mr Jaffer Sharief, the minister for railways, said that, after the additional revenue from the higher fares and freight rates was taken into account, the railways would show a surplus of Rs 2,550m which is substantially more than last year's planned surplus of Rs 1,550m.

Last year, the railways fell short of the target of revenue-earning freight traffic of 85m tonnes by 5m tonnes. This reflects the reduced demand for freight owing to a slower pace of industrial growth.

8 Kashmiri police said yesterday at least 12 people were feared drowned after a crowd of villagers, trying to cross a river to flee security force raids, crammed onto a boat which sank.

Mandela wins right to appeal

By Patti Waldmeir in Johannesburg

MRS Winnie Mandela, wife of the African National Congress president, Mr Nelson Mandela, was yesterday granted leave to appeal against her conviction on four charges of kidnapping and accessory to assault.

Mr Justice Michael Stegmann, the trial judge who branded Mrs Mandela a "cold, composed, deliberate and unfeeling liar" when he sentenced her to six years in prison last May, said yesterday that there was a "reasonable prospect" that her appeal would succeed.

He said weaknesses in the prosecution case had caused him to base his judgment largely on inferences. It was possible, he said, another court would draw different inferences from the same evidence.

The case will now go to the Appeal Court in Bloemfontein, where it could be heard within the next six to 12 months.

Soviet immigration tests Israeli economy

Hugh Carnegie in Jerusalem weighs up the prospects for growth and reform

AFTER 18 months in which some 300,000 Soviet Jewish immigrants have arrived in Israel, there is great debate over whether the economy is rising to meet the challenge, or remains structurally ill-equipped to cope.

The debate centres on whether the country can achieve the projection of 1m newcomers by mid-decade, using them to restore long-term growth; or whether many will be deterred from coming by a depressed economic outlook, as some believe is already happening.

Several indicators back up the former, optimistic, scenario. Economic growth has resumed at a clip after the Gulf war which interrupted a long-awaited upturn stemming from the second half of 1990. Bank Leumi predicts 8 per cent growth for the year as a whole.

A surge in housing construction for the Soviet newcomers is providing much of the impetus, but optimists point to a big increase in imports of investment goods as evidence that a period of strong commercial growth is underway of the sort required to absorb 1m newcomers.

The gloomy camp takes a different view. Given the population growth fuelled by immigration, the growth figures are not so impressive. In any case, they argue, stronger growth is more the result of rising government spending than sound investment. Unemployment is rising. Likely to be about 12 per cent by the year-end, and inflation is close to 20 per cent.

Most worrying is the performance of exports, by common consent the key to long-term growth. Merchandise, industrial, diamond and agricultural exports are all down on last year. The trade deficit grew in the first half by more than 60 per cent.

The optimists say Israel is bound to run a big deficit in the short term faced with such a rapid inflow of people. With currency reserves of more than \$8bn and a good credit record, the country can afford both balance of payments and budget deficits so long as higher output fills the gap in the longer term.

"I don't believe the free market can do it," says Mr Uri Gordon, head of absorption at the Jewish Agency, responsible for immigration. "When 10,000 people arrive in Israel then the market can [accommodate them]. But when it is a flood, it's not a question for market forces. It is for the government to act."

Mr Yitzhak Shamir's government has adopted policies to subsidise construction and job creation and to inject funds into the infrastructure. It hopes the measures will soak up the extra people in the short term without upsetting private sector growth in the long term. But there is a significant lobby - including the US embassy in Tel Aviv - which believes this approach is misguided.

Mr Daniel Doron, director of the Israel Centre for Social and Economic Progress, wrote: "Instead of liberating our econ-



Optimism's fodder: Soviet Jews arrive in Israel

omy from its shackles and opening it up to initiative and enterprise, we keep expanding our failed centralised system."

Mr Yitzhak Moda'i, finance minister, argues he has instituted market reforms. A deal has been struck limiting wage agreements; a more liberal trade regime is due to be in place in the autumn; plans are afoot to regenerate the privatisation programme.

But Mr Moda'i's critics say none of this goes far enough. While praising the government's commitment to market reforms, an IMF mission which visited this month wrote: "The economy remains subject to many controls and other government interventions that are not present in Europe and progress towards removing them has been slower than in many countries. More worry-

ingly, there remains a readiness to introduce ad-hoc measures to attempt to correct perceived problems."

A withering report on the 1991 budget by the Institute for Advanced Strategic and Political Studies, a Jerusalem think-tank, went further. Its author, Mr Alvin Rabushka, a Stanford University economist, said government policies would ensure this year "slow growth, high unemployment, aggressive taxation, massive government spending - huge deficits, increasing public debt and a general increase in government intervention in the economy."

Israel's already heavy reliance on foreign aid - principally in the form of more than \$2bn annually from the US - makes this debate more than an internal matter. The request for US state guarantees to cover a further \$100m in borrowing in the next few years has deepened US interest in economic policy.

US officials are unequivocally on the side of the market reformers. They fear that more aid will simply be used, as in the past, to bolster current spending rather than on reform.

The issue of more aid has already become a political issue, with talk of the Bush administration linking it to concessions by Israel on the occupied territories. But if critics of Israel's economic policies get their way, just as important an issue will be the additional aid to structural reforms in the economy.

LEGAL NOTICES

IN THE MATTER OF SEIL TRADE FINANCE LIMITED AND IN THE MATTER OF THE INSOLVENCY ACT 1986

NOTICE IS HEREBY GIVEN that a meeting of the creditors of the above company, in accordance with the provisions of Section 98 of the Insolvency Act 1986, will be held at 6th floor, York House, York Street, Manchester M2 4WS on 15 July 1991 at 10.00 am. The purpose of this meeting is to receive a statement of affairs and a report on the company from a liquidator and if the creditors wish to do so, to nominate a liquidator and appoint a liquidation committee.

A list of names and addresses of the company's creditors will be available for inspection at the company's office at SEIL House, 2 Park Crescent, Victoria Park, Manchester M14 5SE and at the offices of Pricewaterhouse York House, York Street, Manchester M2 4WS by 11 July 1991, and details may be made in writing and may be made to the same address.

By order of the Board,
KJ Siddiqui
Secretary
5 July 1991

COURT OF SESSION, SCOTLAND

NOTICE IS HEREBY GIVEN that in a Petition presented to the Court of Session by Civil Exploration Systems Limited, a Company incorporated under the Companies Act and having its Registered Office at 30 Woodside Crescent, Glasgow for Confirmation of Reduction of Capital of the Company by cancellation of the 100 Shares of £100 each issued by the Company and the cancellation of the 4,000,000 unissued Ordinary Shares, the Court, by interlocutor dated 28 July 1991 ordered that notice of the dependence of the Petition be given by advertisement once in The Edinburgh Gazette and once in each of The Scotsman and Financial Times newspapers and appointed all persons claiming interest to lodge answers thereto, if any, within eight days after said advertisement.

Of all which intimation is hereby given.

McGillivray Donald
69-73 Queen Street
Edinburgh
Solicitors for the Petitioner

28 July 1991

INTERNATIONAL DYNAMICS LIMITED

Registered number: 1872249
Former Company Name(s): I.D. Projects Limited

Nature of Business: Commercial development of Technology

Date of incorporation of joint administrative receivers: 5 July 1991.

Name of person(s) responsible for joint administration:

Joint Administrators:

Joint Administrative Receivers:

Joint Administrative Receivers:

Joint Administrative Receivers:

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Joint Administrative Receivers:

DIAMETER PLC

(IN VOLUNTARY LIQUIDATION)

Notice is hereby given that P.W. Wallace of 10/11 West End Road, London EC4A 4DF was appointed Liquidator of the above company on 26 June 1991.

Dated this day 5 July 1991

P.W. Wallace
Liquidator

IN THE HIGH COURT OF JUSTICE

CHANCERY DIVISION

IN THE MATTER OF THE PRESS ASSOCIATION LIMITED

AND IN THE MATTER OF THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on the 18th June 1991 presented to His Majesty's High Court of Justice for the confirmation of the reduction of the capital of the above-named Company by £147,700 by striking off capital which is in excess of the assets of the Company.

AND NOTICE IS FURTHER GIVEN that the said Petition is intended to be heard before the Honorable Mr Justice May on the 29th day of July 1991.

ANY Creditors or Shareholders of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of capital should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be sent to any creditor or shareholder who applies to the court for that purpose.

Dated this 16th day of July 1991

Widdie & Co (Ref 1841)

1 Grosvenor Street

London EC2N 7BU

Solicitors for the above-named Company

COMPANY NOTICES

REPA ENTERPRISES INC

US\$200,000,000 FLOATING

RATE NOTES DUE 1997

For the period 1995 July, 1997 to 1998 October, 1991 the Notes will carry an interest rate of 7.025% per annum. The annual payable per US\$100,000 will be US\$4,812.15 payable on 15th October 1991.

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THE BCCI SHUTDOWN

WESTERN ISLES

Council asks for £23m loan to cover losses

By James Buxton in Stornoway

WESTERN ISLES COUNCIL yesterday voted to defer decisions on cutting its spending, and is instead to appeal to the government to make good the £23m the council lost through interest on BCCI.

It is to commission an independent inquiry into how it came to invest almost all its surplus balances in BCCI. This will be conducted by Prof Alan Alexander, professor of local government at Strathclyde University.

In a packed council chamber in Stornoway councillors heard the financial options for the future. No information was given on the circumstances of the loss.

Later they went into private session to discuss the future of the council. The council's chief executive, who has come under severe criticism in recent days both for his past administration of the council and for his handling of the crisis. Last week Mr Donald Macleod, the finance director, was suspended on full pay.

Councillor Angus Graham said that it might be "impossible for the council to claw back its credibility". Referring to events on Monday when the chief executive said he was going on holiday, only to return to his desk a few hours later, he said: "The council degenerated into a farcical farce. The only person missing was Sir Compton Mackenzie to write about it."

KINNOCK RENEWS ATTACK

MacGregor rejects Labour criticism of action

RENEWED Labour complaints that the Bank of England had acted earlier to end fraudulent trading by BCCI were rejected by Mr John MacGregor, leader of the Commons, yesterday. Mr Owen and Mr Alton wrote.

Referring to the political row over the affair, Labour leader Mr Neil Kinnock argued that a report by Price Waterhouse showing there were irregularities in the operations of BCCI

FORMER MINISTER'S CRITICISM

Lib Dem peer accuses Bank of 'lethargy'

By Jimmy Burns

LORD HARRIS of Greenwich, a former Labour Home Office minister and now the Liberal Democrat spokesman on home affairs, yesterday accused the Bank of England of "not having taken their responsibilities seriously enough".

"Despite the accumulated evidence... I don't think they (the Bank of England) stirred themselves adequately to find out what was going on," he said.

"In my view there was a degree of lethargy. They have to answer the question as to why one of the most highly respected prosecutors in the US, who is regularly in contact with British regulatory authorities over this, had to complain about their lack of co-operation."

In April last year Lord Harris initiated a debate in the House of Lords in which he publicly criticised both the government and the Bank of England's alleged complacency over BCCI.

The criticism was launched after BCCI had admitted in the Federal Court in Tampa, Florida, that two of its wholly-owned subsidiaries had been involved in money laundering.

Both before and after the debate Lord Harris has travelled to the US, where he has been in close touch with government officials, law enforcement agencies and other investigators looking into BCCI.

In the US he is regarded as one of the best informed British politicians on the bank's activities.

Yesterday Lord Harris stressed that the information made available to him was the kind of information that would have been made available to the Bank of England if it had been asked for.

There is an upper limit of £500 to the payments. Some employees had not received relief payment equivalent to a week's wages for the first time since the bank's closure on July 5. They attended a meeting at Skinner's Hall in the City before queuing at the Cannon Street branch for the money.

Mr Kinnock claimed the Price Waterhouse report had shown that BCCI was "virtually bankrupt" and that hundreds of millions of dollars were being given in unsecured loans.

The Treasury select committee, which is already working on a number of other investigations, could choose to limit its investigations to BCCI or could embark on a wider inquiry into banking supervision.

PAKISTAN

UAE unit in talks on buying branches

By Farhan Bokhari in Karachi

THE BCCI affiliate in the United Arab Emirates, known as BCC(E), yesterday formally informed Pakistan's central bank, the State Bank of Pakistan, that it wants to buy the three BCCI branches in Pakistan.

The move appears to signal the first phase of a possible rescue plan to keep the branches open.

The three Pakistani branches have been at the centre of controversy as they continued to trade even after receivers closed their Cayman Islands headquarters.

Earlier this week, BCCI's receiver in the Cayman Islands, Mr Ian Wright, said that if Pakistan's central bank allowed the branches to remain open "it will be responsible to me for any funds that have been dissipated".

The State Bank of Pakistan directed the BCCI branches on July 6 to continue their operations.

Pakistan's government argued that banks operating in Pakistan must conform to local law, and senior officials say the banks' closure would hurt depositors' interests.

Two senior BCC(E) executives - Mr Bashir Tahir, the managing director, and Mr Ahmed Mohammad al-Kandah, a director - met the governor of the State Bank, Mr A. Hanafi, yesterday. The central bank said: "The BCC(E) representatives... expressed their willingness to acquire BCCI's Pakistani operations."

Mr Tahir said yesterday that one of his most important concerns would be to examine the legal aspects of any decision that is made.

BCC(E) lawyers are examining the matter and would be available for consultation when the two BCC(E) directors hold further meetings with central bank officials today, a BCCI source said.

One foreign diplomat familiar with BCCI in Pakistan said yesterday that these legal concerns may include the question of a formula acceptable to the liquidators, shareholders and supervisory authorities.

Officials and bankers say BCCI has a 40 per cent holding in BCC(E), which has continued its operations in the United Arab Emirates. But, according to local businessmen, the winding up of BCCI globally may affect that stake.

Government and bank officials in Pakistan and Abu Dhabi have been in contact over the past week to consider BCCI's future in Pakistan.

The three branches last year earned profits of Rs500m (approximately £12.5m), according to BCCI managers, and profits for the first six months of this year were Rs300m. BCCI's investments in Pakistan include at least Rs3.5bn in government paper.

In spite of withdrawals last week of Rs500m rupees, BCCI still had deposits of Rs9.5bn when trading began this week, they said.

Asked whether BCCI's branches could continue to operate in Pakistan, the bank's local deputy general manager, Mr Badrudin Khan, said: "We are very hopeful about the future of the bank."

BANK OF ENGLAND

Governor in Abu Dhabi mission

By David Barchard

THE governor of the Bank of England, Mr Robin Leigh-Pemberton, spent yesterday in Abu Dhabi on what appeared to be a last-ditch mission to reach an understanding with the emirate's rulers over BCCI.

The Bank yesterday declined to give details of whom Mr Leigh-Pemberton - who flew to the Gulf on Monday with a party of four officials including Mr Brian Quinn, head of the banking supervision division - had seen in Abu Dhabi or what was being discussed. The Bank said he would return to London shortly.

In London it was thought that the governor would see Abu Dhabi's crown prince Sheikh Khalifa bin Zayed, who is the principal BCCI shareholder, and Mr Abdul-Malik al-Bahar, the governor of Abu Dhabi's central bank.

Abu Dhabi's ruling al-Nahyan family, the Abu Dhabi government and the Abu Dhabi Investment Authority together own 77 per cent of BCCI.

In a statement issued on Monday, the emirate strongly criticised the international swoop that closed down BCCI on July 5.

The governor is certain to have faced tough questioning on why the authorities in Abu Dhabi were not warned about the existence of fraud inside the bank, even though the emirate last year agreed to underwrite an operation to reform the bank by putting in fresh capital and management.

The Abu Dhabi stake was increased from 36 per cent and BCCI's head office, including its records and accounts, was transferred there.

As a result it was in Abu Dhabi that detailed evidence of widespread fraud inside BCCI was discovered by Price Waterhouse, the bank's auditors, earlier this year.

Abu Dhabi has already limited that it is considering legal action against Price Waterhouse over the affair.

There has been no suggestion that the al-Nahyan family is in any way involved in the irregularities at BCCI.

WORLD TRADE NEWS

Rolls-Royce, GE to share Japanese engine contract

By Robert Thomson in Tokyo

JAPAN'S Defence Agency has decided that Rolls-Royce of the UK and General Electric (GE) of the US will split evenly the supply of gas turbine engines for eight destroyers in a contract that had become a sensitive political issue between London and Washington.

Each of the eight vessels will have two engines from each company, although Defence Agency officials insisted yesterday that the contract, worth about \$180m (£97m) in total to the two companies, was decided on purely technical grounds.

Rolls-Royce has supplied engines for about 30 vessels for the Japanese navy, but the last two engine contracts were awarded to GE. For this contract, Rolls-Royce will supply components for engines to be built by Kawasaki Heavy

Industries of Japan, while GE is in partnership with Ishikawajima-Harima Heavy Industries (IHH).

The contest for the contract became an issue between Washington and London after the US government was aware of US political pressure on Tokyo to choose US companies for the engine contract and another military contract for 27 search-and-rescue aircraft worth \$240m.

Mr Tom King, UK defence secretary, wrote several weeks ago to the Defence Agency to request that US political influence be ignored and contracts be awarded on technical merit and commercial grounds.

Japan has bought most of its imported military equipment from the US, and Japanese officials admit some contracts are awarded to ease tension with

Washington. There has been noticeable increase in pressure from the US on the defence equipment issue since the Gulf crisis.

But a Defence Agency official said yesterday that political pressure did not influence the decision to divide the contract evenly between the UK and US contenders.

The vessels are due to be constructed by 1995.

Japan Airlines (JAL) will buy engines made by United Technologies Pratt & Whitney division for 30 McDonnell Douglas MD-11 airliners ordered in March 1990, a JAL spokesman said. Reuters reports from Tokyo.

JAL decided at the directors' meeting yesterday to order 60 Pratt & Whitney F148 engines, three per aircraft, at a cost of at least ¥80bn (£265m).

Europe on attack over textile trade practices

By William Dufforce in Geneva

THE EUROPEAN textile and clothing industries yesterday listed the "unacceptable trading practices" they want abolished or mitigated before the \$180m annual world trade is liberalised.

Their demand came as diplomats here were seeking a compromise between exporting and importing countries to the extension of the Multi-Fibre Arrangement (MFA), which currently governs trade in textile products, beyond its July 31 expiry date.

Mr Jean-Francois Limantour, president of the European Clothing Industries Association, warned that failure to reach the MFA would create a legal void damaging both exporters and importers. But he made a distinction between the extension and the negotiations in the Uruguay Round trade talks which aim at phasing out the MFA and bringing trade in textiles and clothing under GATT rules.

The EC industry wants all national markets opened to exports by the end of a 15-year transition period through a harmonisation of customs duties at the EC level.

But effective means had to be put in place to combat imports of counterfeit and pirated goods and of dumped and subsidised products. EC legislation should cover trademark piracy, counterfeiting of designs and models and provide for seizure and destruction of the products involved.

Current anti-dumping procedures should be speeded up and provision made for dealing with "secondary dumping", products made up from semi-finished goods which have been exported at prices lower than those at which they are offered on their home markets.

GATT's textiles committee will try again today to resolve differences between exporting and importing countries over extension of the MFA. Mr Arthur Dunkel, GATT director-general, has proposed a 17-month extension, pending the conclusion of the Uruguay Round, during which governments would accept a general standstill commitment.

EC, US anti-dumping laws attacked

By William Dufforce in Geneva

A JAPANESE report on unfair trading practices has highlighted European and US anti-dumping measures, with the US, in particular, singled out as moving increasingly towards an "illegitimate mechanism" operating outside international rules.

The report, published by the Japanese Fair Trade Centre, an independent research institution, is a riposte to US and EC assaults on Japan's barriers to imports. It follows the same track as the national trade estimate report prepared by the US Trade Representative's

office and the EC Commission's report on US trade barriers.

The Japanese report set out to identify US and EC practices that were "questionable under the General Agreement on Tariffs and Trade" and which undermined efforts to promote free trade.

US trade policies were lambasted in many respects but had departed from GATT rules with increasing frequency in recent years, the report stated. Washington had been using the threat of unilateral sanctions to coerce others into changing

practices without recourse to international dispute settlement.

The operation of US anti-dumping law was characterised as unfair and biased, with rules used to calculate dumping margins on imports significantly slanted.

Margins were found even when prices were the same in both an exporter's home market and the US, because of the practice of comparing an average home market price with individual US sales prices, making asymmetrical adjustment for selling expenses, and

not fully taking exchange rate fluctuations into account.

The EC had imposed substantial burdens on exporters by starting anti-dumping investigations when petitioners had not established *prima facie* cases of dumping or injury to domestic producers.

A long list of unfair EC anti-dumping practices given in the report included the use of an unreasonably high profit when calculating the target price used to estimate margins and the use of anti-circumvention rules, which GATT had declared illegal.

Even if a small retailer desired to sell imported discs, this would require a different contract with the distributor or wholesaler. Some record stores with limited clientele would rather sell domestic discs with the secured margins, usually about 30 per cent.

It is uncertain whether the reforms in price-fixing would change the rigid system drastically. Arguments that imported CDs can still be priced more cheaply suggest that the leading bulk retailers handling imported CDs are actually monopolising the market thus preventing flexible pricing.

Considering 75 per cent of the ¥500bn music software market is Japanese pop music, the bulk retailers may not want to jeopardise relations with record suppliers.

Japan's record sellers miss a beat

End to price-fixing would threaten retailers, writes Emiko Terazono

WITH their faded teen-idol pin-ups on the walls, Japan's mom-and-pop record stores have become symbols of a rigid and closed retail system.

Price-fixing is what has helped keep it that way. Now an advisory council for Japan's Fair Trade Commission has made public a report urging that the system be abolished.

The small retailers could disappear, so there is little wonder they are fighting back. The "neighbourhood feeling", say the corner record stores, "is being threatened and replaced by the impersonal consumer electronic supermarkets".

Record makers have been beneficiaries of legal fixed pricing and have been strongly opposed to reforms of fixed-pricing as this would mean lower margins, especially when they are seeing profits eroded by imported music software.

But while records have been subject to the fixed-price system, no clear-cut rules have been laid for CDs. Bitter debates over fixed-pricing of recorded music, and the status of CDs themselves, are expected to continue between the record companies and the FTC, but companies claim the FTC has allowed price "distortion" by ignoring CD discounts.

The imported CD market is estimated to have grown to ¥25bn (\$10m), or about 6 per cent of the Japanese CD and record market, and 19 per cent of the foreign label market, which was virtually zero in the 1970s.

Even the Japanese disc makers had set foot in the importing business before the reforms. Sony Music Entertainment, the recording arm of the electronics company, started to import Columbia labels from the US in 1986. The company said it needed to cater to customers eager to purchase the latest releases and the price factor was only secondary.

"It's important to supply customers with the newest albums as soon as possible, and the fastest way is importing," said the company.

But some admit that the prices factor is what really matters. "We can't let the parallel importers have all the tasty parts," said Warner Pioneer, which imports WEA labels including pop artists such as Madonna and Prince.

The company's import sales have shown steady growth, with a 30 per cent rise last year to ¥2bn, and a 60 per cent increase the year before.

While imported CDs have slowly chipped away at the CD distribution system where channels between the manufacturer, wholesalers, and retailer have been tightly managed, the reform of regulatory fixed-pricing could change the picture of music software retailing.

The FTC is expected to reach a decision to abolish the price-fixing system before the end of the year. Prospects of a further margin squeeze is prompting record makers to look for cheaper alternatives.

For the recording companies, reprinting foreign labels can be costly as it requires remaking

the packaging, including new covers and translations of the lyrics, effective.

Added to this, the large retailers which buy discs by the bulk are more attractive than the corner-store record outlets with cramped, uninviting wholesale routes. Domestically manufactured CDs first go through big wholesalers and, from there, are redistributed to retailers.

But Japanese recording companies which import foreign labels are sensitive to the relationship with the small retailer. Traditionally, they have relied heavily on the small retailers for promotion and sales of the domestically-made discs.

Even if a small retailer desired to sell imported discs, this would require a different contract with the distributor or wholesaler. Some record stores with limited clientele would rather sell domestic discs with the secured margins, usually about 30 per cent.

It is uncertain whether the reforms in price-fixing would change the rigid system drastically. Arguments that imported CDs can still be priced more cheaply suggest that the leading bulk retailers handling imported CDs are actually monopolising the market thus preventing flexible pricing.

Considering 75 per cent of the ¥500bn music software market is Japanese pop music, the bulk retailers may not want to jeopardise relations with record suppliers.

EC and US S Korean liquor tax issue goes to Gatt

By Andrew Hill in Brussels

THE EC is preparing to take its long-standing complaint about South Korea's system of alcohol taxation to the General Agreement on Tariffs and Trade (GATT), Mr David Wright, the UK ambassador to Seoul said yesterday.

Mr Wright, who called for "fundamental changes to the discriminatory taxes and duties on imported alcohol products" said that "we are now putting a case together."

He said the complaint would be presented to Gatt unless changes sought by the UK and other EC governments are implemented.

The principal issue in the trade dispute concerns the taxation of Scotch whisky which is taxed at higher rates than comparable Korean and foreign alcoholic drinks. A bottle of Scotch in Korea costs about 33,000 (£27.40), more than twice the price in Japan.

Mr Wright demanded a reduction in liquor tax from 150 per cent to at least 80 per cent - the current tax rate for locally produced whisky - the reduction and eventual elimi-

nation of education taxes on foreign alcoholic drinks, alignment of import duties on whisky and brandy, and an end to the ad valorem system of duty and tax assessment on alcohol.

The South Korean government has taken a number of steps in response to criticism of its system of alcohol taxation. At the beginning of this year, import duties on Scotch whisky were reduced from 50 per cent to 40 per cent, with a further 10 per cent reduction due in 1993. The liquor tax has been reduced from 200 per cent to 150 per cent, effective this month, and defence taxes on imported alcoholic drinks have been eliminated.

But the EC, the UK government and the Scotch Whisky Association, an industry group, have rejected these measures as inadequate. They claim that the retail price of an imported bottle of Scotch is still about three times its landed cost and much higher than comparable local products such as soju, which holds 97 per cent of the spirits market.

Mr MacSharry's proposals were attacked by many EC states at a two-day meeting which finished yesterday.

However, Mr Piet Bukman, agriculture minister of the Netherlands, which holds the EC presidency, said ministers had laid the groundwork for the next EC agriculture council in September.

UK NEWS

DEFENCE CUTS

UK to restructure naval support

By Paul Abrahams and Ralph Atkins

MR TOM KING, the UK defence secretary, yesterday ended speculation about the Rosyth naval base when he announced a rationalisation of the Royal Navy's support infrastructure.

The rationalisation includes the loss of 2,800 civilian jobs across the country, including 900 at Rosyth in Scotland. Mr King said he had considered closing Rosyth but had decided against the measure.

The announcement was given a heavily-qualified welcome by opposition MPs but provoked a fierce row in the House of Commons where the Speaker (chairman) rebuked the government for briefing journalists instead of giving a statement to MPs.

"This chamber is the forum of the nation. This is where statements should be made, not to those outside," the Speaker said.

Under Mr King's reorganisation, the Rosyth-based squadron of four Type 45 destroyers will be redeployed to Portsmouth in southern England by the end of 1994.

The local economy will lose 1,100 service personnel who will move south. The number of civilian staff there will be cut from 2,900 to about 1,400. Rosyth will continue to operate as the base for 23 mine-countermeasures and fishery protection vessels.

The decision to move the



Tom King: measures will ensure best use of resources

Type 45s will save about £70m over five years, said Mr King. He said this would save more money in the short-term than closing the base altogether.

Mr King said the four naval bases at Portsmouth, Plymouth, Devonport and Rosyth would provide the bases for the Royal Navy in its reduced state.

Further rationalisation at naval bases would also take place, said Mr King. He warned there was no guarantee for any facility anywhere in the country for any length of time.

Mr King also announced a series of base closures over the next five years. They include the RN Air station HMS Daedalus at Lee-on-Solent; the RN stores depot at Lathammond in Scotland and Copenacre in



Wiltshire; the RN armaments depot at Trowen in Wales; and the oil fuel depot at Invergordon.

The armaments depot at Plymouth, will also be partially closed and the Gunwharf site at HMS Nelson, Portsmouth, is to be sold.

Mr King said: "These measures carry forward the policy already announced of making reductions in the support area proportional to those in the front line," he said.

"They are an essential part of ensuring the best use of defence resources and providing a structure appropriate to the needs of our Navy in the '90s and beyond."

The opposition Labour party pressed for a government statement today, saying it wanted a

guarantee of Rosyth's future beyond the general election.

Mr Martin O'Neill, defence spokesman, said the decision was, "a postponement of sentence, rather than a reprieve."

Mr Donald Dewar, Labour's Scottish spokesman, said: "There must be no question of the base being left in limbo, constantly in fear of a postponed execution."

Mr Gordon Brown, Labour's trade and industry spokesman whose Dumfries East constituency includes the Rosyth Base, spearheaded the local campaign to prevent closure. He has published series of leaked documents which he claimed showed there was a faction within the Ministry of Defence wanting to shut the naval base.

He said Labour accepted the need for change but accused the government of "discrimination" against the Rosyth base, saying the loss of 900 jobs and the removal of more than 1,000 naval personnel was "unnecessary and unwanted".

Labour would use the consultation period to change the government's mind, he said.

Mr Jack Dromey, national secretary of the Transport and General Workers Union, said: "We will now step up our campaign because what we do not want is a tactical retreat under fire until the other side of a general election."

Brussels 'to be denied scrutiny of UK budget'

By Ivor Owen

THE GOVERNMENT would never agree to the annual budget being submitted to the European Commission for scrutiny before it was presented to the House of Commons, Mr Francis Maude, financial secretary to the Treasury, said last night.

He also reaffirmed the government's opposition to right centralist rules limiting the right of the individual member states of the European Community to operate budget deficits.

Mr Maude was questioned about the implications of a draft treaty drawn up during Luxembourg's presidency of the EC when he urged the House of Commons to approve the third reading of the Finance Bill, the draft legislation embodying the national budget first outlined in March.

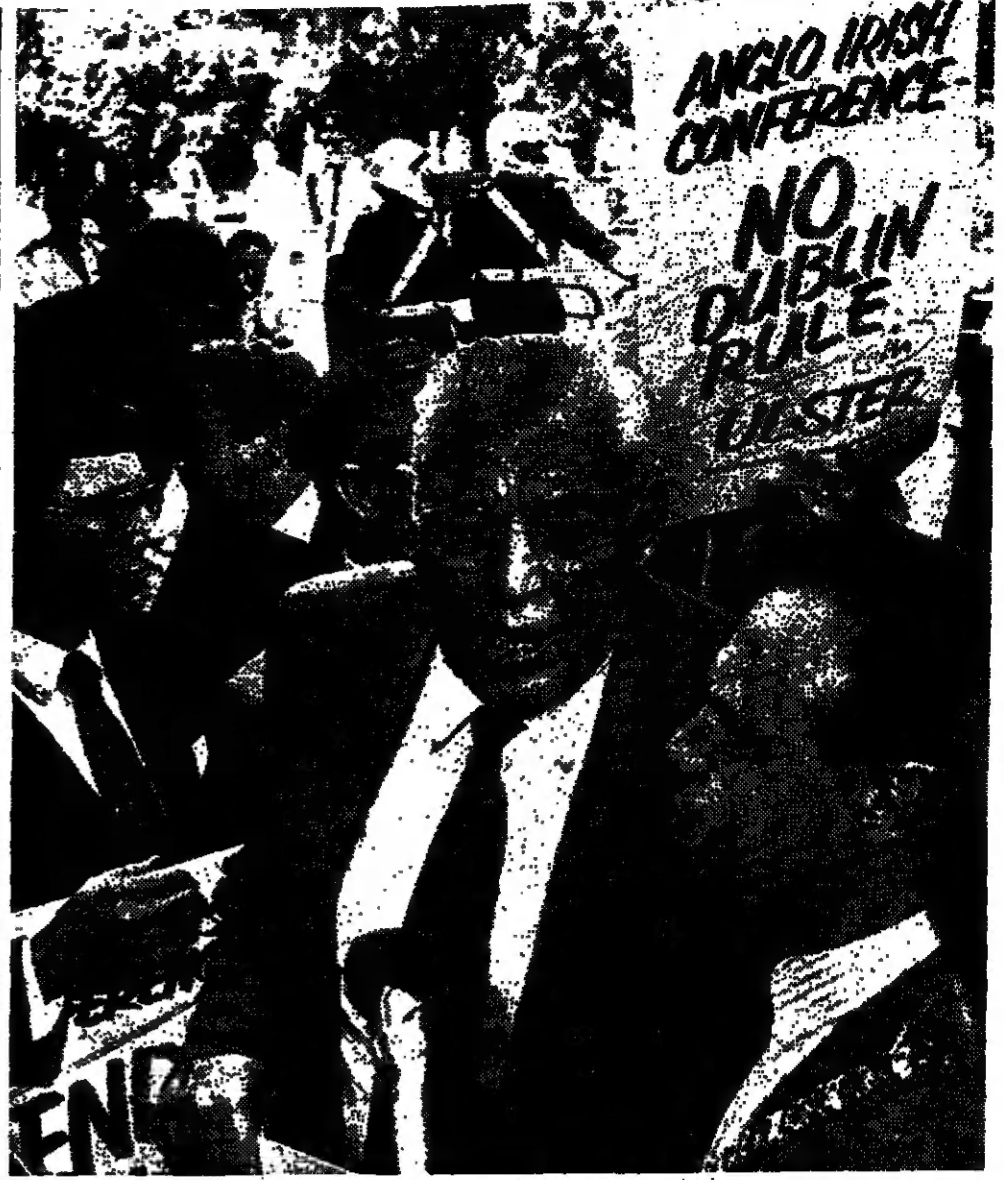
He said: "I can unequivocally reassure the House that there is no intention whatsoever of submitting the budget, with all its detailed fiscal measures, to anyone's scrutiny other than the scrutiny of the House of Commons."

Mr Maude described the draft treaty as a "working document", and stressed that at the present stage not a single word of it had been agreed. He said it would "a different proposition" if arrangements were made for European Commission institutions to examine the overall budget plans of the member states after they had been submitted to national parliaments.

Mr Maude also acknowledged that convergence of budget deficits would be an important issue if agreement was reached in the European Community on economic and monetary union. Britain remains sceptical over the benefits of total union.

He said if some member states had excessive budget deficits the solution would not be rigid prescriptive centralist rules but the operation of market forces.

Mr Maude said the bill's provisions reflected the "budget for business" and eased the burden of taxation right across the whole spectrum of industry.



Show-stopper: Ian Paisley demonstrates against yesterday's Dublin talks

Paisley steals limelight at talks

By Kieran Cooke in Dublin

MR IAN PAISLEY, leader of Northern Ireland's Democratic Unionist Party, stole the limelight in Dublin yesterday as Irish and British officials held a meeting of the Anglo-Irish conference.

Mr Paisley and a group of other Unionists had travelled from Northern Ireland to protest about the conference meeting which they said had sabotaged recent inter-party talks on the future of Northern Ireland. "This meeting is anathema to all Unionists," said Mr Paisley.

The break-up of the talks between Northern Ireland's constitutional parties was top

of the agenda in discussions led by Mr Gerry Collins, the Irish minister for Foreign Affairs and Mr Peter Brooke, the Northern Ireland secretary. Mr Brooke said before the meeting he was glad the Ulster discussions broke up without recriminations.

Both London and Dublin are keen to have the talks resumed sometime in the autumn but Unionists - who favour strengthened links between Ulster and mainland Britain - are likely to insist that all meetings of the conference, held under the auspices of the 1985 Anglo-Irish agreement be cancelled before they partici-

pate. Mr Collins and Mr Brooke also discussed various security measures. Dublin has expressed its concern about the decision last week by the Royal Ulster Constabulary, the Northern Ireland police, to allow the Loyalists parade through Pomeroy, a predominantly Roman Catholic town in County Tyrone.

Dublin is also believed to have questioned the advisability of what it sees as the increased use of the Protestant dominated Ulster Defence Regiment in many nationalist areas of Northern Ireland.

Central gambles correctly with TV bid

By Raymond Snoddy

CENTRAL Independent Television, the second largest company in Britain's independent television (ITV) network, has pulled off a financial coup in the battle for new television licences by winning back its broadcasting franchise with a bid of less than £1m a year.

Central, the ITV company which holds the franchise for central England, gambled correctly that when the secret bids went in on May 15 it would be unopposed.

The company is one of the "Big Five" national network production companies which operate against the state-funded BBC.

Bidding for the Britain's 15 commercial franchises - broadcast-

ing licences - closed earlier this year when 40 applicants had to commit an undisclosed sum of money.

The franchises are awarded by the new Independent Television Commission which is expected to give the licences to the highest bidder, except in special circumstances where it judges that programme quality would decline seriously.

The winning bidders also have to pay a slice of their advertising revenue to the government. In Central's case this is 11 per cent.

There are growing fears that, overall, too much money will go out of the ITV system to the government and too little will be left to make quality programmes.

Under the system Granada

Television, one of the most famous ITV companies, has been outbid by North West Television by more than £10m while TV-am, the breakfast television station, seems set to lose to Sunrise a consortium including London Weekend Television and The Guardian and Manchester Evening News.

Central was one of three ITV companies which had no opposition. The others were Border one of the smallest and Scottish Television which also guessed right and bid less than £1m for the franchise.

Central believes it was unchallenged because of the complexity of its triple region with separate news operations in Birmingham, Nottingham and Abingdon.

With ITV companies such as TVS Entertainment bidding £65m a year and Yorkshire around £24m Central could become the most powerful commercial television company in the UK.

The Central bid is a boost for the company's two main shareholders Carlton Communications which holds 20 per cent, and has bid for both the Thames and TVS franchise areas, and D.C.Thomson, the Scottish publishers with 19.5 per cent.

The enormous range of bids emerging will raise increasing questions about the wisdom of the system of blind competitive tenders insisted upon by the Government in its 1990 Broadcasting Act.

"I Think We Can Build A Better Airplane." Wm. Boeing, 1914



Boeing Monomail, 1930

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BOEING

UK NEWS

CBI seeks creation of new voice for industry

By Paul Cheeswright, Midlands Correspondent

THE Confederation of British Industry, the UK employers' organisation, has proposed the creation of a single body to speak on behalf of UK manufacturing.

Mr John Banham, director-general, told business executives in Birmingham yesterday that the CBI wanted to set up the National Manufacturing Roundtable, consisting of 180 top manufacturers and representatives of trade associations.

There is at present no single clear and authoritative voice for manufacturing in the UK, and the CBI is moving to fill this vacuum, he said.

Among manufacturers there has been concern that their views have been ignored by the government.

The voice of manufacturing, Mr Banham maintained, had come across as "divided, inconsistent and unhelpful."

Over the last decade, the influence of the CBI has diminished. Although the largest of the employers' organisations, its membership has been too diverse and its interests too varied for a distinct industrial view to be heard.

The proposal for the Roundtable was presented as the result of a joint initiative with the Engineering Employers' Federation, but the announcement surprised regional engineering associations which make up the REF.

The REF and the CBI have been holding talks about pooling their resources. Sir David Lee, president of the REF, is planning to meet senior union officials in London this evening to discuss the options that these talks have presented. But it is believed the Roundtable was not one of them. The regional associations are waiting for a report, planned for September, on the results of the CBI-REF talks.

The organisation would have a permanent staff led by a director who, said Mr Banham, "would also be a deputy director general of the CBI."

It would produce an annual report identifying the problems and opportunities of manufacturing.

British Airways to drop donations to Tory party

By Paul Abrahams and Ralph Atkins

LORD KING, chairman of British Airways and a firm supporter of Mrs Margaret Thatcher, yesterday said his company was stopping donations to the Conservative party.

He used BA's annual general meeting to attack a series of government rulings, which he claimed, had hit the group's future profitability.

The decision comes as a double blow to the Conservatives - undermining its transport policy and suggesting the party's financial problems could intensify in the run up to the general election.

BA's is the first previously large donor to say how much it will give in the 1991-92 financial year - when Tory party finances should be rising. The 1987 election is widely estimated to have cost the Tories about £15m.

The Conservatives reveal few details about finances, but surveys of annual company reports suggest corporate donations fell both last financial year and the year before.

In 1990-91 the party reported a deficit of more than £5m.

While Lord King was a close friend of Mrs Thatcher he is no more than an acquaintance of Mr John Major, the present prime minister.



Lord King: shifting support

Recent falls in corporate donations almost certainly reflect the recession and disenchanted with government economic policies.

Addressing BA's annual general meeting, Lord King referred to government decision, "to confiscate four of our slots each week at Tokyo's Narita airport and open up our Heathrow base to all comers."

"We welcome the liberalisation of the airline industry - provided we are allowed to

compete on a fair and equal basis. If not, I fear the UK will become an insignificant bit player on the aviation scene," he said.

A Conservative party official said: "This is entirely a matter for BA. The government has supported competition in air transport in the UK, Europe and beyond. We will continue to do so."

In an interview with the Financial Times last month, Sir John Cope, deputy chairman of the Conservative party, said the Tories' debt was "perfectly manageable". BA donated £40,000 to the Tories in both 1989-90 and 1990-91.

For the opposition Labour party, Mr John Prescott, transport spokesman, described the announcement as "sensible". He said the Conservative party, "has been so hostile to British aviation and British industry".

Responding to a shareholder question about political donations, Lord King said: "In view of the decisions by the government and their adverse effect on our business and in line with our overall cost reduction programme, no further political contributions will be made in the current financial year."

The announcement was greeted with applause from the shareholder audience.

BRITAIN IN BRIEF



Government softens line on ISG

The government has softened its line on providing "top up" reinsurance once the Insurance Services Group of the Export Credit Guarantee Department (ECGD) has been privatised.

The government said last week that the bill to privatise the Insurance Services Group (ISG), part of the ECGD, would contain the commitment that the government would continue to provide reinsurance where this was in "the national interest".

The House of Lords - Britain's upper chamber - was told Mr Peter Lilley, trade secretary, would be obliged to consider extending beyond the three years already planned the "top up" facility which it had agreed to provide as a transitional measure immediately after privatisation, in case of a shortfall in the insurance market's capacity.



London Transport (LT), which operates the city's buses and underground network, reported pre-tax losses of £22.8m on the same day that it announced a £91m program to refurbish Underground trains. Mr Wilfrid Newton, LT chairman, (pictured above right with Mr Malcolm Rifkind, transport secretary, on one of the refurbished trains) says the decline in peak-hour passengers resulted in fares income falling £24.5m below expectations. There was a further shortfall of £33m on expected property receipts. Meanwhile costs had risen by nearly £48m because of inflation and safety spending.

Consultancy fees rise 20%

Management consultancy fees rose 20 per cent over the past two years: the average consultancy firm now charges £720 a day, compared with £600 in 1989, according to a sample study by the Management Consultancy Information Service.

Plea for more judges rejected

Lord Mackay has rejected a plea from Lord Lane, the Lord Chief Justice, for more judges to tackle the growing workload of the courts.

The Lord Chancellor conceded that an extra division of the Court of Appeal should sit regularly to reduce the backlog of appeals. He said continuing re-organisation of the courts system would release staff and resources.

Protest called over offices

Staff in Jobcentres in London are being encouraged to strike tomorrow in protest at new open plan offices which they say exposes them to assaults by claimants. The strike is thought to be one of the first called over office design.

Strike for 35 hour week

Blue collar employees at the Portsmouth factory of De La Rue, the security printer and payment machine maker, have voted to strike in an attempt to join the small number of manual workers in the UK on 35-hour weeks.

Island dreams

A pair of Channel Islands near the French coast are on sale. Jethou, with a circumference of one-and-a-quarter miles and covering about 50 acres, is described as "one of the smallest and most attractive" of the Channel Islands. Lihou Island is the smallest inhabited Channel Island and is linked to Guernsey, half a mile away, by a causeway at low tide. Each is on the market for about £1m.

PSBR hits £9.2bn in quarter

By Peter Marsh, Economics Staff

BRITAIN'S underlying public-sector borrowing requirement in the first three months of the financial year reached a record £9.2bn, reflecting fiscal changes introduced in the budget and strains caused by the recession.

The underlying figure announced yesterday refers to the total debt taken on by the government but excludes privatisation receipts of £2.5bn over the quarter.

The headline number for the borrowing requirement for the period is £5.9bn, the highest quarterly figure since 1981.

Another factor is delays in poll tax payments, and in collection of income arising from the 2½ per cent increase in VAT announced in the March budget. There was good news for the government in the borrowing requirement for June, which was lower than expected at £1.4bn.

Excluding privatisation proceeds of £1.1bn from the first instalment of the sale of two Scottish electricity companies, the figure was £2.5bn.

The relatively low borrowing requirement for last month was due partly to net spending by central government departments being restricted to £15.3bn, compared with £18bn in both April and May of this

year. The figure was £14.5bn in June 1990.

However, central government income last month was also low, at £13.3bn - as against £17.2bn and £15.6bn in April and May, and £18.2bn in June last year.

The headline figure for the borrowing requirement for the first quarter is not far short of the £8bn forecast by the Treasury for the whole of the financial year. Treasury officials see no reason to alter their prediction, made at the time of the budget because they believe the government's finances will recover lost ground later in the year. Some analysts, however, are projecting much higher figures of up to £12bn.

Lex, Page 14

Institutions urged to vote

Institutional investors are being urged to exercise voting rights of their shareholdings. The failure of many big funds to vote on routine, or even important, company resolutions has led to suggestions that fund managers do not take a proper interest in the affairs of companies.

The call comes from the executive committee of the Institutional Fund Managers' Association, the investment management trade body representing 75 portfolio managers.

A recent survey has shown that among the institutions only insurance companies are assiduous voters: 11 out of 13 said they voted at all times. But only one out of seven merchant banks and one out of 12 unit trusts consistently voted.

PR man leaves energy company

Mr Simon Moore, director of public relations for Nuclear Electric, the state-owned electricity generator, has left the company following the cancellation of a £7m television advertising campaign.

Record sales for Royal Mint

Britain's Royal Mint brushed aside the effects of the recession to record record sales and profits in the year to the end of March.

But Mr Anthony Garrett, the chief executive, warned that in 1991-92 "it is improbable that the Mint will be able to match the results of the past two years."

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LET'S COMBINE OUR TALENTS.

Seeking success in the face of disaster

However, NEC's approach is praised by C K Prahalad, professor

An imaginative company is one

Hamel and Prahalad, building on a concept they first discussed in an HBR paper last year, say a company should escape the shackles of its existing markets by seeing itself as a portfolio of "core competen-

This may seem obvious, say the authors, "but we find such thinking in only a few companies" - although here, and throughout

This demands more than relaying customers' requirements from sales staff to technical personnel. Companies must also keep the customer in touch with emerging technologies.

Boosting iteration can come as a result of simultaneous development, which brings together technologists, manufacturing engineers and marketers as one team; establishing partnerships with other companies; re-using off-the-shelf technologies in new ways; and redefining staff between different

**Gary Hamel and C K Prahalad,
Corporate Imagination and Expeditionary Marketing, HBR July-August 1991*

Toyota's conundrum: creating a global car for niche markets

Recent launches of stylish Japanese sports cars have included the Toyota MR2, the Mazda MX5 and MX3 and the Honda NSX. This surge of interest in styling, much of it explicitly borrowed from classic European sports cars of the 1960s, should not be taken as a

● Markets for cars are increasingly segmenting, not just internationally but between different social groups within national markets.

However, for commercial reasons car-makers will want to limit the impact that diversity has upon their operations.

fuel efficiency but thinner materials have to be compatible with enhanced safety. There is a growing stress on components which can be detached and recycled.

● Finally, designers have to

Toyota MR2: much of the styling borrowed from classic European cars of the 1980s

Yoshida says the main skill needed to manage an efficient design team is risk management - to minimise the risk that design effort is wasted. The design centres' main

Whichever centre wins the contest to produce the best design then takes responsibility for the project. Given the sheer weight of the company's

design resources in Japan, most work is done there but the group's Californian studio is playing an increasingly important role, especially in more sporty cars.

Yoshida comments: "The real challenge for us is to make sure we draw on all our international creative talents, but at the same time to make the design process efficient."



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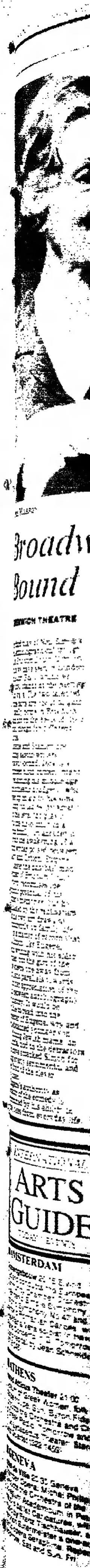
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The FT proposes to publish this survey on
September 25 1991.
This survey will be relevant to those companies participating at ITMA and Intertec
. In fact, it will be of the utmost interest to all FT readers involved in this industry
from fibre suppliers to machinery manufacturers, from textile manufacturers to the
retailers. For a copy of the editorial synopsis and advertisement details contact:

FT SURVEYS



**GREENWICH THEATRE**

Eugene's authority as narrator of the comedy is determined by his ability to mine jokes from everyday life.

David Taylor's production suffers in its early stages from the inexperience of its Eugene. Toby Whitthouse looks right, but has trouble establishing the quiet authority that the part demands of a character constantly upstaged by the frenetic managing of his brother (a splendid William Gaminara) and the benign bumbling of his grandfather (a nicely deadpan Frank Middlemass). Like the character he plays, I suspect he will gather confidence with time.

Claire Armitstead

Christopher Dunkley

Richard Fairman

Prudential Awards
The winners of the five categories of the Prudential Awards for the Arts were announced yesterday. Each receives £25,000 and the overall winner, announced in October, will receive a further £75,000. They are: Scottish Chamber Orchestra, music; DV8, dance; Mecklenburgh Opera, opera; Gate, Notting Hill, theatre; Dulwich Picture Gallery, visual arts.

Prudential Awards

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AMSTERDAM

ATHENS
Herod Atticus Theater 21.00
Lycium Greek Women, folk
dance troupe. Sun: Byron Fidet
conducts the Orchestra and Ch
of Greek Radio. Tomorrow and
Fri in Lycabettus Theater: (322 1459)
Getz Quartet

■ **GENEVA**
Hôtel de Ville 20.30 Geneva
Chamber Opera: Michel Philipp
conducts the Orchestra ■ the
Collegium Academicum in Peter
Heubli's ballet *Caricatures*, with
music by Franz Tischhauser, and
Heinrich Sutermeister's one-act
comic opera *Seraphine*. Repeat
tomorrow ■ and Sun. Fri:

Gregory Cass plays Beethoven's Horn Concerto with the Orchestra de la Suisse Romande conducted by Fabio Luisi. Next Mon: Luca Paul conducts Orchestra Symphonique du Rhin-Meuse in music by Robert Suter, Mahler and Stravinsky. Sun and Wed in Church of Saint-Germal: Enrico Onofri and Maria Pia play violin sonatas by Mozart (289962)

LONDON

DANCE
July 19-30 Ballet Maestros de Espana presents four Spanish works including Alberto Lorca's *Ritmos*, plus Jose Antonio's *El Flamenca* by Luna and Jose Granero's *Maestros*, with an original score by Martin Sarrucar.
 Repeated tomorrow, Fri and Sat.
 Tickets: \$10 till July 28 (071-836 3161)

MUSIC
19.30 Garden 19.30 Mark Ermiler conducts a revival of Piero Faggioni's production of La fanciulla del West, re-staged by Wilfred Judd. The cast is led by Mara Zampieri, Giuseppe Giacomini and Elena Carroli.
Mon. Tomorrow: La Cenerentola. **Orfeo ed Euridice** (071-240 1066)

Korea in concert tomorrow:
B.B.King, Fri: Miles Davis (071-928 8800)
Elizabeth Hall 19.45
conductor the Chamber
Orchestra Europe in Stravinsky
Dances concertantes, Haydn's
Symphony No 99 and Mozart's
Clarinet Concerto, with Richard
Horford (071-928 8800)
Barbican 19.45 Valery Gergiev

London Symphony Orchestra
Orchestra in Tchaikovsky's 5th
Symphony and Prokofiev's First
Violin Concerto, with Maxim
Vengerov, winner of the 1989 Carl
Fischer International Violin
Competition. Fri: jazz pianist
George Shearing joins the King's
Singers and the LSO (071-638 1000)

THEATRE
Richard Theatre

is showing Philip Friedman's production of *The Yellow Devil* (1812), a tragedy by John Webster exploring the themes of ambition, lust and revenge against the wilful and callousness of Renaissance Italy. On Fri and Sat, the company has Verdi's *The Miser*, directed by Steven Nouri. The Lyttelton's repertoire includes

McKellen III tonight will fan the heat in a production by Richard Eyre of *Roméo et Juliette*'s play *Napoli* (*Moscow*) (1945), a tale of ambition set that will be shown in Naples. The *Culture* is previewing *Macbeth*, Makina's national new play *The Coup* (Press night on Thurs). Inspired by the Russian

In the Caribbean which culminated in last year's **REVOLUTION** coup in Trinidad.
For ticket information and inquiries **0836 430959** shows, phone
Theatreline from anywhere in the
UK: Plays **0836 430959** Musicals
0836 430959 Theatreline **0836 430959**
Thrillers **0836 430959**

■ MADRID
Teatro Lirico La Zarzuela 20.00
Dani Ros Marba conducts Nuria
Espert's production ■ Madame

Butterfly, with decor by Ezio Frigerio and costumes by Franca Squarciapino. Yoko Watanabe sings the title role and Arthur Darvill is Pinkerton. **Plaza** Fri and Sun (429 8225)

MILAN

Teatro alla Scala 20.00 Ballet
triple-bill, with works by Frederick
Ashten, Agnes de Mille and
Antonio Amodio. Runs til Sat (722
3744)

MUSIC
Staatoper 20.00 Giuseppe Sinopoli
violenze Guerrelleder, with
 Margarete Price, Hanna Schwarz,
 Romy Kollo, Oskar Hillebrandt and
 Horst Riegel. Tomorrow: *Die
 Entführung*. Fri Fischer-Dieskau
 sings Schubert (19.15)
Herkulesaal der Musiksz. 20.00
 Lucie Popp, accompanied by Irwin

Gage, gives a recital of songs by Dvorak, Mahler, Wolf and Richard Strauss. **Mon:** Kurt Moll sings recital. **THEATRE**
Kammerspiele 20.00 **Woman's World**, new production directed by Thomas Langhoff with sets and costumes by Jürgen Rose, **Fri, Sat** and **Sun.** Tomorrow: Thomas Bernhard's *Der*

Theatermacher directed by Hans Lietzau (23721 329)
Prinzregententheater 20.00
Molière's L'école des femmes, directed by Barbara Blübel. Steve Berkoff's new production of Shakespeare's **Coriolanus** (225754).
Theater im Marzall 20.00 **Elektra**, Hugo von Hofmannsthal's

directed by Kirsten Esch (225754)

■ NEW YORK

DANCE
Metropolitan Opera 20.00 The
Royal Ballet presents Kenneth
MacMillan's full-length ballet
MacMillan, last seen in New York 17
years ago. MacMillan is repeated
on Thurs and Fri, with matinee
and evening performances on Sat
(362 6000)

MUSIC
Avery Fisher Hall 20.00 Shostakovich

Schmitt conducts **Mostly Mozart Festival** **Unusually** in music by Mozart and Beethoven, with the **Lalique Sisters** and **Barry Tuckwell**. **Tomorrow** and **Fri**: **Wallner**: **Feltsman** plays **Debussy's** own arrangement for piano of the **Violin Concerto**. **Sat** and **Sun**: **Morav** and **De** **Dance**, with the **Lar Lubovitch Dance Company** (875 **SEASIDE**)
New York State Theater 20.00 NY

Day Opera production of Turandot, conducted by Mark Ajmone-Marsan, directed by Jonathan Eaton and staged by Beni Lifshitz, with Ealynn Voss in title role, Thomas Booth as Calaf and Edith Davis as Liu, repeated Sat 10pm. Tomorrow and Sun: Bizet's Pearl Fishery. Fri: Berlioz's A Little Night Music. See Times (870 6670).

THEATRE
Mr Gogol and Mr Preen is Elaine May's poignant, funny **new** about **new** relationship **new** an **new** York **new** (Mike Nussbaum) and a vacuum-cleaner salesman (William Macey). (Mitz) E. Newhouse, Lincoln Center, 239 (2200)
The Sum of Us is **new** **new**

poignant comedy examining of the relationship between an understanding widowed father and his son. **1989**

PARIS

Opera **11:30** Armin Jordan
conducts Robert Bressan's
production **Die Zauberflöte**,
by John Conklin and
choreography by Andy **12:00**
The lead is led by Cynthia Haymon,
Christian Boesch, **12:30** Winbergh,
Wolfgang Schone, Clarry Bertha
and **1:00** Stabell. Last
performance **5** Fri. Tomorrow:
Friedrich's production **5**
Kaiser Richard's (2001 1616)

■ PRAGUE

Theatre K 20.00 Prague Festival
Ballet presents triple-bill of works by one of Czechoslovakia's promising young choreographers, David Šloboaspycky: *A Short Piece for Eight*, music by Handel; *Minotaurus*, music by Masrntin; and *Whispers*, music to Moravian folk songs. Tickets from Theatre K box office (open from 15.00), Jungmannova ulice 1, Prague. 1

ROME
French embassy, Palazzo Farnese
21.20 **Franco Boulez** **Ensemble**
InterContemporain in
 music by Varese, Petrassi, Berio,
 Messiaen and Grisey, **21.20**
Ensemble **Fri: Ensemble**
InterContemporain plays
 programme of new chamber music.
 (6795 370)

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(all times CET)
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0500-0630
report
CNN
0500-0630 Moneyline
0800-0830 Moneyline
1230-1300 CNN Market Watch
1330-1400 Business Day
2000-2030 World Business Today -
a joint FT/CNN production with a
review of the day's major busi-
ness stories
2300-2330 World Business Today
0100-0130 Moneyline
Superchannel
0700-0830 Financial Times Busi-
ness Report

Five minute business briefing
broadcast [redacted] [redacted]
0700 and 0800
2220 - 2250 (Wed) *Financial Times*
Business Weekly - the latest
round-up of business news with
[redacted] Beifini and Debbie Middle-
[redacted]
[redacted] & [redacted] (Thurs) *Financial*
Times Business Weekly
Sky News
1200 *International [redacted]*
Report
2130 (Thurs) *Financial Times Busi-*

SATURDAY
CNN
0900-0930 Moneyline
0900-0930 World Business Today -
a joint FT/CNN production
1540-1610 Moneyweek
1700-1800 World Business This
Week
2110-2140 Your Money
SUNDAY
Superchannel
1800-1830 FT Business Weekly

1930-2000 FT Business Weekly
2330-0030 FT Business Weekly
Sky News
1030-1100 FT Business Weekly
CNN
0710-0740 [REDACTED]
1540-1610 [REDACTED] Money
1900-1940 Moneyweek
0040-0110 [REDACTED]

FINANCIAL TIMES

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Wednesday July 17 1991

The blame for BCCI

THERE IS one aspect of the closure of Bank of Credit and Commerce International (BCCI) that strikes both expert and layman as downright odd. Everyone in financial circles has known for several years that BCCI was shaky. Yet the Bank of England, which is known to have been concerned over a long period, failed to act until late in the year. The impression, as with the Bank's earlier performance over Harrods Bank, is one of dilatory response in the face of overwhelming evidence of the need to act. How far is the Bank of England at fault? And what, if anything, should be done to tighten up the system?

In the *Financial Times* detailed information about what the regulators and the Bank of England did and did not know at key moments in the saga, judgments are inevitably provisional. The immediate and pressing need is for an inquiry into the facts; one, moreover, with tougher terms of reference and a less cosy composition than the handful of wise men from the Treasury and the Bank of England who looked into banking supervision after the Johnson Matthey (Bankers) fiasco.

Unique case

That said, it is important to recognise that the BCCI affair is sui generis - a case of fraud at the highest level in a group regulated by several supervisory authorities in several countries and in which the *Bank of Credit and Commerce International* confronted language and cultural problems in getting at the truth. Since 1987 regulatory responsibility has been collective within a college of supervisors, which shared information, pooled the powers of the respective watch-dogs in a collaborative process. The greatest responsibility lies with the Luxembourg and Cayman authorities, whose job it was to supervise the main companies within the BCCI group. The *Bank of Credit and Commerce International* is what the regulators could have done that would have resulted in a more satisfactory outcome for depositors.

The suggestion that depositors could somehow have escaped with fewer losses if the regulators had warned BCCI was badly run, or worse, is simply naïve. A bank super-

visor's warning, like a qualified bank audit report, is a nuclear option, since it predicts a run on the bank. It is the most dangerous and equitable way to look after the depositors' interests.

Real issue

The real issue is whether the regulators made sufficient use of their other powers. The Bank of England, for example, has legal authority to exert considerable influence over the composition of top management in those parts of the group that are within its jurisdiction. It is *Bank of Credit and Commerce International* the fraud might have been discovered at an earlier stage if that power had been used more effectively. Still harder to understand is the Bank's failure to put a ring fence around the BCCI branches in the rest of the group. There are ample excuses for such a pre-emptive move over many years.

Those in the college of regulators appear to have been too ready to look to the next man to solve the problem and ultimately to look to the Bank of England to lock the bank's majority shareholder, the ruler of Abu Dhabi, to become the *Bank of Credit and Commerce International* who would take them all off the hook. Each new fact that emerges points to a flabby response to events, until the joint decision was finally and rightly taken to close the bank.

One pressing need is to front the implications for the European Community's banking directive which, in *Bank of Credit and Commerce International*, is based on home country control. Had this already been in force the Bank's powers in relation to BCCI would thus have diminished and effective regulatory authority rested to Luxembourg. Clearly the quality of supervision in the smaller *Bank of Credit and Commerce International* must be levelled up more quickly. The forthcoming deposit protection directive must also be given more impetus to correct the anomaly whereby British, not Luxembourg, banks will end up paying the *Bank of Credit and Commerce International* regulatory failure. The *Bank of Credit and Commerce International* demands not only national responses, but a serious look at how the global banking market should be regulated.

Time for Israel to respond

Israel's keenly-awaited response to America's proposals for a Middle East peace conference has been described by the White House as a "breakthrough" and "real movement in the search for peace".

Never has an American Administration been so upbeat about Syria, a country which has frustrated previous US initiatives in the region and prided itself on its implacable opposition to Israel and its commitment to self-determination for the Palestinians. It is a measure of how substantially the balance of power swung away from the Arab nations during the past 15 years that President Bush should, a few months, have sent troops to fight alongside western forces in Kuwait and now endorsed Washington's plans for a Middle East peace conference.

How fundamentally the Syrian leopard has changed its spots is debatable, but there is no doubt that the political territory in which it operates has been transformed. The Arab option of imposing a military solution on Israel all but disappeared when Egypt signed the 1979 peace treaty and was buried with the smashing of the Iraqi army's offensive capacity earlier this year.

Heavy symbol

The Soviet Union, with which Syria has a treaty of friendship and co-operation, is no longer a counter-balance in the US in the region and cannot be relied upon again as an arms supplier. The threat of the Gulf oil weapon has evaporated, with the biggest Arab producers firmly in America's debt and Iran seriously weakened by its eight-year war with Iraq. Nothing has been more symbolic than the agreement of members of the Arab League to re-establish the organisation's headquarters in Cairo, the only Arab capital with an Israeli embassy.

Israel, which has always emphasised its desire for negotiated settlement with its neighbours, logically should enthusiastically exploring the opportunities opened up by such changes. Syria is now, apparently, willing to come to the negotiating table and discuss swapping land for a peace treaty. Egypt

It was a curious sight. Seated in an office suite on Park Avenue yesterday morning, the chairman of two of New York's hardest hit commercial banks - Mr John McGillicuddy of Manufacturers Hanover Trust and Mr Walter Shipley of Chemical Bank - were behaving like a couple of college room-mates who had just completed exams.

The cheery and silver-haired Mr McGillicuddy and the lanky Mr Shipley are the talk of New York as they celebrate the merger of their institutions, the biggest merger in US banking history. They have reason to be cheerful - up to a point.

After a 30-year friendship - they met as junior corporate lending officers in a Kansas City, Missouri, steak house in the early 1960s - the two began discussing a merger in 1982. "But the thing," as Mr McGillicuddy puts it, "was not right."

Manny Hanny was burdened with heavy Third World debt losses and Chemical was saddled with its own home grown losses from its costly expansion of Texas Commerce Bank, which was hit by the *Bank of Credit and Commerce International* oil decline.

Informal talks continued, but last year both banks were preoccupied with the US real estate crisis and other problem loans stemming from debt-laden corporate deals. It was only two months ago - on May 17 - that the two got together at New York's *Bank of Credit and Commerce International* and decided the time for a merger had finally come.

Now, two weak US commercial banks are being pooled to create an entity with assets of \$135bn. The new bank, to be called the Chemical Bank Corporation, will keep Chase Manhattan to become the second largest in the US.

More importantly, as US banking shies tentatively of emerging from crisis, Chemical and Manny Hanny are seeking to generate new earnings by joining together their consumer, small business and middle-market divisions, which they see as prime areas for growth.

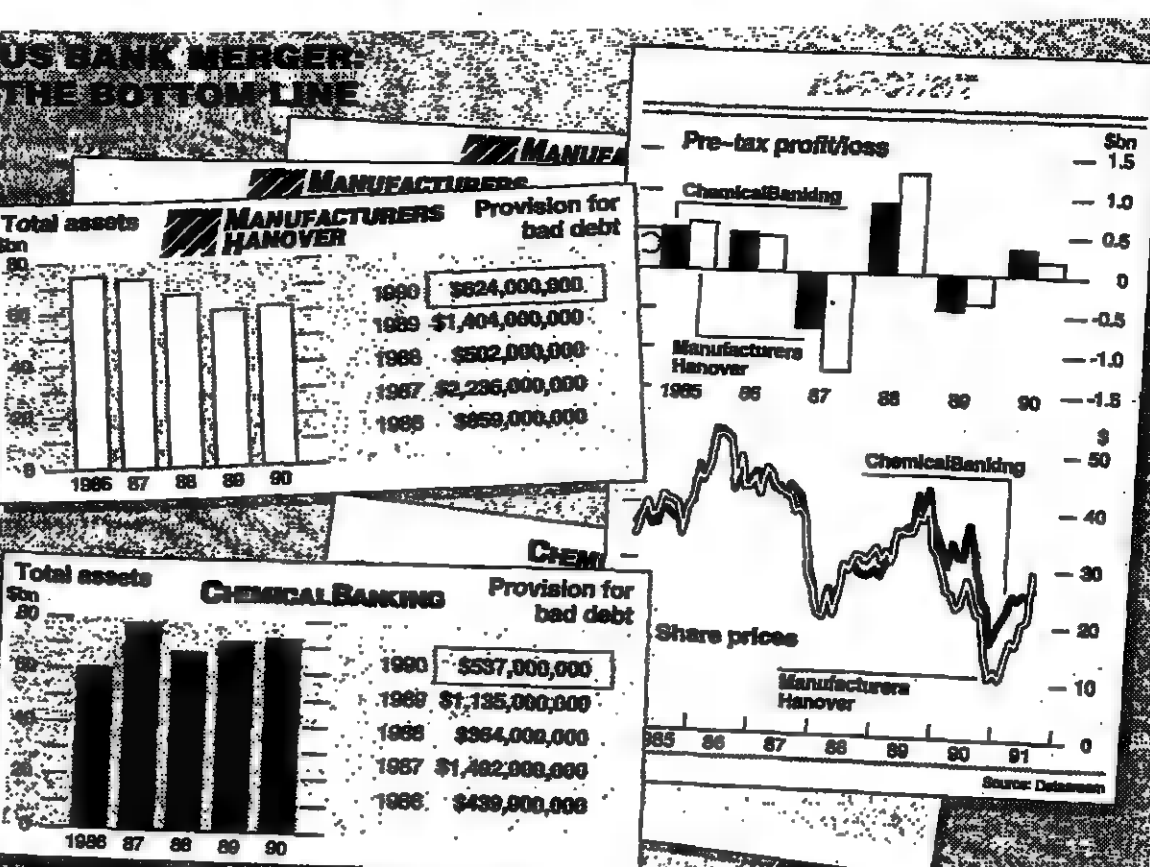
The most important strategic challenge is to "take over retail and middle market and move on that," says Mr McGillicuddy. He and Mr Shipley stress that as a combined unit the merged bank will have 40 per cent of the consumer deposits of the five top banks in the New York area and the largest branch network. That compares with 20 per cent of such deposits for Citicorp.

"When you have a power position in a marketplace you have to really mess it up to lose it," says Mr Shipley. Mr McGillicuddy, chomping on his ever-present cigar, adds: "We really came together because neither of us individually is able to become a player in the changing banking scene."

Like other big US commercial banks, Manny Hanny and Chemical found last year that their credit rating

Alan Friedman on the challenges facing the partners in America's biggest banking tie-up

Merger with a mission to earn



was slipping and end with it their welcome in money markets. Cost-cutting and capital-raising have been top priorities for all the big banks, and in explaining the merger Mr McGillicuddy says the problem for many big US banks today is not whether they will fail, but whether they have sufficient capital to finance an aggressive strategy in key areas such as retail banking.

It is thus no coincidence - even though the merged entity will have a respectable common equity-to-assets ratio of 4.4 per cent, compared with Citicorp's 3.7 per cent - that a \$1.35bn stock offering is planned for

shortly after the deal is closed at the end of the year.

In the recession-struck New York regional economy, all of this means taking on Citicorp, America's leading bank. Both Citicorp and Chase Manhattan continue to be beset by the costs of overblown staffs and real estate loan losses. Chase, for example, said yesterday that it expects problem commercial real estate loans to continue until the end of 1991.

Mr McGillicuddy does not hide the fact that "problems continue to revolve around our ability to deal with problem assets". Neither of the two chairmen claims that the problem

of less-developed country loan exposure - a greater problem for Manny Hanny than Chemical - has gone away. But they point out that the real issues are Brazil and Argentina, where both banks have, respectively, already written off 40 per cent and 70 per cent of their loans.

Nor do the new colleagues claim they can ignore their exposure to highly leveraged transactions (HLTs) left over from the go-go world of corporate deal-making in the 1980s. Some 3.3 per cent of the merged bank's HLT loans are non-performing.

Commercial real estate is the trickiest area, and a full 15.1 per cent of the

The key to competition

Peter Riddell examines the stony path of US banking reform

As widespread bank failures. That prevented links between commercial and investment banks, stopped banks from operating branch networks across state lines and prohibited commercial businesses from owning banks. As new financial instruments such as money market funds and the commercial paper market have developed, these restrictions have looked increasingly out-of-date.

The US banking industry has been left looking uncompetitive. The collapse of the property market in many parts of the US, and the recession, have resulted in the largest losses from bank failures since the 1930s. The federal fund which protects bank depositors will be insolvent by the

end of the year unless action is taken. Congressional leaders now accept the seriousness of both the immediate problems and the structural weaknesses. But they want to avoid a reputation of the expensive, and unpopular, taxpayer rescue of the *Bank of Credit and Commerce International* and *Bank of Credit and Commerce International*. Hence the guiding principle is avoidance of risk.

The House and Senate committees face many pressures - from small banks wary of being squeezed out by big national banks, from large banks eager to expand, and from investment houses and insurance groups anxious about new competition.

The House Banking committee in June approved its version of a bill and the *Bank of Credit and Commerce International* Banking

will vote on its plan this month. But there are hurdles, notably the opposition to changes affecting the securities business from *Bank of Credit and Commerce International* of the House Energy and Commerce committee. The shape of the final measure will not be clear until October.

The odds are that banks will be able to run branch networks across state lines, thus opening the way for considerable cost savings. For instance, the merged Chemical/Manufacturers Hanover will own banks in New York, New Jersey and Texas. However, there is pressure in the Senate to grant state legislatures an opportunity to impose restrictions on such expansion.

The Glass-Steagall restrictions on

merged bank's loan book is non-performing. Mr Shipley points out, however, that Chemical's problems are mainly in Texas, where the market is improving.

Mr McGillicuddy admits to having "some Trump" loans in New York (Mr Shipley chimes in by saying "We have no Trump"), but he claims the worst of the real estate crisis is over. None the less he expects there will be more pain on the real estate front. "That's a fact of life."

Looking overseas the two bankers say they will merge their London operations, which have a principal strength in foreign exchange dealing. They have not yet decided whether to house the combined office at Chemical's Strand headquarters or the new facility Manny Hanny was planning at Canary Wharf.

Neither bank, however, has a substantial international presence. Chemical, common with others, has undergone retrenchment from European and Asian markets. "We don't have any pretensions about taking people on in their home markets," Mr Shipley. The *Bank of Credit and Commerce International* is to maintain market operations and to originate and pack corporate finance, mergers and acquisitions and merchant banking business.

But the subject that truly inspires Mr McGillicuddy and Mr Shipley is the idea of first achieving the merger - and with it a *Bank of Credit and Commerce International* needed *Bank of Credit and Commerce International* of a combined workforce of 45,000 - and then pressing ahead to generate improved earnings from the bank's consumer and small business franchises.

It is in the retail and small-to-middle-market business areas that both bankers claim *Bank of Credit and Commerce International* suffered surprisingly low losses. And this is the area that is proving most profitable across the US, especially for those regional institutions that have not incurred heavy corporate loan losses.

Looking ahead, Mr Shipley dreams of expanding the branch network into New England and the Midwest. He makes clear that this will have to wait until the merger is completed and has begun to function. "First we need to establish a platform with which we can move forward," he says.

The compatibility of Mr McGillicuddy and Mr Shipley (80 and 55 respectively) does not seem to be in doubt, and both seem comfortable with plans for the former to become chairman until the end of 1993, at which point Mr Shipley will take over.

Mr McGillicuddy also insists there is no clash of cultures between the two institutions. At a celebration party for 300 top managers of both banks, he says the vibes were terrific. "Those who have seen the two bankers together in recent days say they are unimpressed in 'The Wall and John Shaw'. What is clear, however, is that it will soon be time to settle down to the hard part, making sure the new bank works - and earns.

links between commercial and investment banks may also be repealed, though subject to very strict restrictions or firewalls to prevent insured deposits being used to finance securities activities. And there is a furious debate about how far banks can expand into insurance.

The Treasury has proposed that commercial businesses should be allowed to own banks as a means of injecting new capital into the industry. While this change was accepted by the House Banking committee, it stands little chance of being passed in view of the opposition of many senators, the House Energy and Commerce committee and the New York Federal Reserve.

There is still much uncertainty about the legislation. But the chances are that it will pass, and be followed by both internal restructuring of bank operations across state lines to save money and a further wave of mergers to create larger, more diverse and more competitive units.

Consumer put down

Given the UK government's championship of citizens' rights, Observer is pleased to hear it plans to demote the director of the National Consumer Council. After all, ministers have hijacked several of the NCC's ideas in their courting of the common herd.

The 16-year-old quango, supposed to jump up and down making lots of noise protecting consumers' interests, is by most accounts doing quite well on its slim £2m yearly budget. But somebody official has decided the council's director needs taking down a peg.

Current boss Maurice Healy ranks as a grade three civil servant equivalent in status to Clive Newton, the under secretary in charge of consumer affairs at the Department of Trade and Industry, the NCC's sponsoring ministry. Yet, in the search for Healy's successor, the post is being advertised as a grade four job.

Indeed, had the protocol merchants had their way, it would have fallen to a mere assistant secretary's grade five.

The drop in pay means less than the cut in status. The NCC director has to negotiate on consumers' behalf at "the highest level in government, industry and elsewhere", and if such a small organisation is to get its message around, it needs to recruit a big wheel.

Downgrading the job is the last thing the government should have done - if, that is, it really is committed to protecting the consumer as distinct from just winning the next election.

OBSERVER

Prime Minister Charles Haughey and his wife Maureen were guests of honour at a lavishly opening attended by most of Ireland's notable and quotable. Glamour was supplied by a rare appearance in the role of Birgitte, Smurfit's second wife, a Swede who seems to spend most of the time at the official Smurfit residence in Monaco, which also functions as Ireland's consulate in the principality.

The paper potentate's venture into the risky leisure and pleasure business has been questioned by some: a £23.5m investment in Brent Walker is looking none too healthy.

Even so, Ireland's premier business tycoon (the Smurfit company accounts for about 20 per cent of the total capitalisation of the Dublin stock market) is convinced there will be no shortage of customers for his Kildare, or "K" club.

Anyone interested in joining will have to hurry as membership will be strictly limited. The fee is a slap at a round 10,000 Irish pounds yearly, or £765 a month.

Bounce back

Meanwhile feisty Irishman Peter Sutherland, who put both into European Community competition policy when he was commissioner responsible for same in 1985-88, looks to be preparing a springboard back into the European arena. Yesterday he became the first non-Dutch chairman of the European Institute of Public Administration in Maastricht.

This worthy if little known body runs courses on EC policy issues each year for a couple of *Bank of Credit and Commerce International* civil servants from the community itself and from the national administrations of the Twelve. If it wants to beef up courses on EC competition policy, who better to turn to than the man Jacques

PR ding dong

The best public relations folk can always put whatever spin they want on a story, and so it is with Sir Tim Bell's latest coup - representing the wealthy Arab owners of BCCI in their battle with EC of England.

He is already on the board of the Centre for European Policy Studies in Brussels. The institute chairmanship, too, will give him a ringside seat at the slugging match over political and monetary union at December's EC summit.

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Marks of culture

A newly published "Cultural guide to doing business in Europe" offers the following profound insight: "Almost every Irishman will spend some part of each day in a pub". "The Belgians shake hands when meeting"; and in Britain: "Feet should always be kept off furniture and legs should not be conspicuously crossed."

The author, Prof Robert Moran, teaches international management in Arizona. He dedicates the book to his students, many of whom, he says, are "multicultural persons". And they keep their feet off the furniture, too.

While not wishing to be a killjoy, I must point out that the last time the FTSE 100 hit an all-time high on a July 18th (in 1987), it then fell by 35 per cent over the next four months and took more than two years to climb back.

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LETTERS

Kent 9% set by local formula BCCI highlights need for regulatory and monetary policy changes

From A H Hart.
Sir, Your story "Breakaway... Kent 9% set by local formula" is a welcome contribution to the debate on the future of the BCCI. However, the article is flawed by a number of inaccuracies and omissions.

First, the efficient functioning of the BCCI depends upon the availability of information. BCCI is a global bank with branches in over 100 countries. The Kent branch is only one of many. The Kent branch is not a "breakaway" from the BCCI, but a part of it.

Our local formula includes a carefully researched calculation that takes into account special recruitment factors in Kent and the south east and this resulted in 1.3 per cent being added to the settlement. I think it is only fair to detail the complete breakdown of the figures to avoid confusion with national settlements. This was, in fact, made clear in the Local Government Chronicle survey referred to in the story.

Our local settlement will take full account of the declining rate of inflation and current economic factors. A H Hart, Kent County Council, Maidstone, Kent.

From George McKenzie.
Sir, The failure of BCCI raises two serious problems with the way that regulatory authorities around the world treat bank failure. These problems are relevant not merely to the Bank of England and banks whose failure arises from the detection of fraud.

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Our local settlement will take full account of the declining rate of inflation and current economic factors. A H Hart, Kent County Council, Maidstone, Kent.

Why farmers oppose MacSharry CAP plans on a range of fronts

From Mr David Nash.
Sir, The MacSharry Agricultural Policy must be reformed; on this at least we can agree with your July 12 editorial. Your highly-developed critical sense seems to have left you when considering Mr MacSharry's reform plan.

The objectives of a reformed CAP should be to: control budgetary costs; reduce surplus production; maintain the environment; ensure that Europe has a viable farming sector; enable a more equitable distribution of income.

Mr David Nash, National Farmers Union, Agriculture House, Knightsbridge, SW1.

BCCI liaison

From Mr Philip I Thomas.
Sir, Interested parties may contact this organisation on the following numbers: telephone, 0483 233506; answerphone, 0483 233506; and fax, 0483 233506.

Assessing inflation can be an unfruitful exercise

From Mr Mark Brinkley.
Sir, The announcement that inflation had failed to fall "Food prices prevent further fall in inflation" (July 13) because of high strawberry prices highlights the fallacy of the "basket of goods" approach to inflation.

Resources by increasing prices; this is not inflationary. Looking further through the price chart of UK annual inflation as seen by our Central Statistical Office yet more strange figures are unveiled. Apparently, motoring expenditure has risen by 1.8 per cent in the last 12 months, which has seen a 30 per cent drop in new car sales and showrooms slashing prices to attract customers.

Mark Brinkley, 11 Edward Road, Cambridge.

A rare opportunity for our leaders to lead

By Graham Allison and Grigory Yavlinsky

Perhaps the major consequence of the Group of Seven summit has already occurred. Gorbachev's coming has convinced the Soviet leadership that the Soviet Union is capable of making a serious commitment to the international community.

On the one hand, the west could publicly signal support for Gorbachev's programme, while privately concluding that failure is foreordained. The west will be confirmed in their view that the Soviet Union is incapable of making a serious reform. Others will be convinced that the Soviet Union is capable of making a serious reform.

What signal will this send to Gorbachev and his colleagues - and to the many others in the Soviet Union seeking to find their way to the market economy? If leaders of the Seven fail to offer Gorbachev their candid views about what is required for successful economic transformation, they will do him a disservice. Moreover, their public statements will be watched with care in the Soviet Union. If they fail to distinguish between continuing down the current path, and a coherent programme for economic transformation, they will compound the general disorientation of the Soviet people.

A more constructive western response would begin by endorsing Gorbachev's goal of a Soviet market economy, applauding the steps he proposes that are in the right direction, but also pointing out the gap between his programme and what is required. Its operational content would be to initiate an IMF-led pro-

difficult and their consequences complex. On the one hand, the west could publicly signal support for Gorbachev's programme, while privately concluding that failure is foreordained. The west will be confirmed in their view that the Soviet Union is incapable of making a serious reform. Others will be convinced that the Soviet Union is capable of making a serious reform.

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As the leaders meet today, the Soviet Union stands at a fork in the road. Six years of perestroika have sought to repair a failing command economy that is fatally flawed and cannot be saved. Down this path the current economic deterioration is

likely to become a freefall. Economic collapse will fuel political disintegration that could easily turn violent, with all that would mean. Alternatively, Soviet leaders have an opportunity to choose the steep path up to the market economy. Whether Soviet leaders can muster the political will to make and sustain this journey, only they can say. But what the international community knows is that only an economic programme built on all the fundamentals of a market economy has any real chance of success.

At today's summit then, what may happen? In our view, there are three basic scenarios for the London meeting. In the first, President Gorbachev presents a concrete programme for transforming the Soviet Union into a market economy and announces unambiguous first steps towards this goal. There may be initial dissent, but western leaders will engage, endorsing not only his objective, but his starting initiatives. A new "plus 1" will prepare a joint programme of actions to be taken not only by the Soviet Union, but by the west.

In a second scenario, Gorbachev presents a programme that is completely unacceptable. It will be met with uneasy silence. Western leaders will devise subtly ambiguous generalities behind which to hide their concerns. Whatever they say to Gorbachev privately, they will adjust their policies and support for Soviet reform to prepare for failure. In this scenario, there is some risk that the summit will not only be, but also look like, a failure. The possibility of this outcome is not great.

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Edward Mortimer

The summit of the north



FOREIGN AFFAIRS

Do I have repeat myself? It was only after I had made up my mind what to say about the Group of Seven summit that I looked in the cuttings book and found that I had already written it this time last year.

Meetings of world leaders are not a bad idea. But they could be better organised

behaviour in the crisis as a cohesive unit, and the effectiveness of the European contribution was thereby reduced.

But both these points, well as point two, the Gulf experience has pushed world opinion in my direction. The UN, and especially the Security Council, are taken much more seriously now than they were ago, and imagine the UN's performance, as a policeman, and in other respects, has figured prominently in the agenda of this summit. Conventional wisdom still decrees that the time is not ripe for amending the UN Charter (necessary if the composition of the Security Council is to be modified), but the need to give Japan permanent membership at some point is generally conceded.

Meanwhile, one amendment which could be passed without difficulty, but which would have no practical effect, but which would be appreciated in Japan, would be the removal of

step in that direction has been taken with the lifting of the ban on discussion of Security Council business at European political co-operation meetings. Britain and France are beginning to act in the Security Council as *de facto* spokesmen of agreed EC positions.

Where there has been least progress is in the proposal to merge the UN with Nato. If anything, as Mr Gorbachev has said, the room for manoeuvre is small. The G7 is moving more in the direction of a merger with the Security Council, or at least of duplicating the permanent membership of the Security Council which I and others have suggested; and indeed one could argue that this is logical since G7, being a more recent invention than the UN, more accurately reflects its composition the realities of power in the world today. In Franklin D. Roosevelt's original conception, the world was to be based on co-operation between the great powers, and the five permanent

represents the smaller industrial economies". It is somewhat in the same spirit that Brazil, India and Nigeria have been pushing their claims to permanent Security Council membership: they would "effectively represent" their respective continents. But that is actually the purpose of the non-permanent members, elected by the General Assembly for a two-year term, with due regard to "equitable geographical distribution". There is little, if any, evidence that smaller South American, Asian or African states wish to be permanently represented on the Security Council by three named. Permanent membership should reflect power rather than geography or geographical location. Non-permanent membership should, however, be more equitably distributed. This could be achieved by a recasting of the regional groups at the UN, which are not part of the Charter and which are now out of date. There is no longer any justification for dividing Europe into west and east.

Even so, it still seems to me the G7 has a function distinct from that of the P5. The latter are a directorate of great powers. It is desirable that they reach a consensus on matters of global import, but for the near future they are going to remain very different from each other. The G7, by contrast, is an alliance or caucus of essentially like-minded powers, the great industrial democracies, otherwise known as "the north". It is nice to think of the Soviet Union as a candidate member, but much too soon to take its membership for granted; and no-one even thinks of admitting China.

G7 is moving more in the direction of merger with the Security Council, or at least of duplicating a proposed revised permanent membership of the Council

the so-called "enemy states" (Articles 53 and 107), which allow the Security Council to be taken against an "enemy state", defined as "any state which during the second world war has been an enemy of any signatory of the present Charter". Since all the former Axis powers are now signatories, it could be argued that these clauses now refer to second world war belligerents on both sides. In reality they have since become meaningless and should be deleted.

Only the second of these proposals has so far been put into effect, thanks to Mr Saddam's timely intervention, and even there the performance suffered somewhat from the non-implementation of points three and four. Japan and Germany were both expected to pay for a UN strategy they had had no part in defining. Not surprisingly, they took time to agree to this, and their relations with their allies, especially the US, suffered unnecessary strain as a result. Also, the EC did not

members ("P5") are the states he expected to be great powers in the post-war world. They still are, in the limited sense of being the only five "official" nuclear powers. But in the broader understanding of power, which is the increasingly important dimension, it is clear that Japan and Germany belong at the top table, and that much of Europe's power is now wielded through the EC. Italy's G7 membership is an anomaly, reflecting its importance within the EC rather than in the world. So is Canada's. But it is argued (not only by Canadians) that Canada plays a useful role because, with its "open, medium-sized economy" it is "uniquely situated among the Seven in maintaining the international balance of power", and thus "effectively

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Graham Allison is professor of government, Kennedy School of Government, Harvard University. Grigory Yavlinsky is former deputy prime minister of Russia. They are joint authors of the "Window of Opportunity" plan for the Soviet economy.

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FINANCIAL TIMES

Wednesday July 17 1991

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Rise in government borrowing criticised and budget cuts seen as 'package of tricks' Bundesbank men warn of deficits risk

By David Marsh in Bonn

A STARK warning of the risks of rising German budget deficits and higher interest rates came from two influential members of the Bundesbank's policy-making council.

Mr Reinut Jochimsen, president of the central bank of North Rhine-Westphalia state, and Mr Wilhelm Nolling, head of the Hamburg regional central bank, sharply criticised continued rapid expansion of government borrowing.

Mr Jochimsen and Mr Nolling, who are members of the opposition Social Democratic party (SPD), were not counted among the traditional "hawks" on the Bundesbank council. Their adherence to the SPD, however, has

made them more outspoken in their criticism of the Bonn government than other council members.

Mr Jochimsen said in an interview that last week's announcement of Bonn's budget cuts, aimed at reducing subsidies by DM10bn (\$6bn) a year over the next three years, was a "package of tricks" full of "hot air".

The plan, put together by Mr Theo Waigel, the finance minister, has been attacked by MPs from the SPD for containing little in the way of new cuts and for failing to tackle the root causes of fast-growing budget deficits.

Speaking of the possibility of increases in the Bundesbank's

discount and Lombard rates in coming months, Mr Jochimsen said: "I do not rule out that we will have to move interest rates higher."

Over the next few weeks, the Bundesbank would be examining the impact on the economy of the large tax increases which came into effect on July 1. It will also consider the outlook for interest rates in countries still hit by recession such as the US and Britain.

Last week's council meeting decided to keep discount and Lombard rates unchanged at 6.5 per cent and 9 per cent respectively but lowered the Bundesbank's money supply target for the second half of the year.

Significantly, two Bundesbank council members spoke in favour of increasing the discount rate - indicating that a groundswell of opinion is building up in favour of interest rate increases later in the year.

Mr Jochimsen said Germany had still not drawn the right financial and economic lessons from the east German states.

He said Mr Waigel would have to find a replacement for the German Unity Fund, the DM115bn off-budget financial mechanism designed to channel

money to east Germany. This is due to be phased out by 1994, a step which would put severe financial pressures on the slender resources of the east German states.

In separate remarks, Mr Nolling, a well-known critic of the terms of German monetary union last year, warned that overall public sector debt was likely to have doubled to around DM1,900bn between 1989 and 1993.

He complained that budgetary planning was still suffering from a "loss of reality". This was accompanied by the trend towards offloading financing into off-budget vehicles such as the Unity Fund, Mr Nolling said.

Maxwell's silver dollar

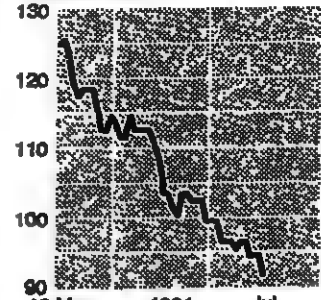
THE DEPRESSING features of the Maxwell empire that every time its rickety finances seem finally to have been patched together it gives another lurch. Having recently tapped the Dutch for funds with the sale of Pergamon and the British with the Mirror Group, Mr Maxwell is now turning to the Americans.

There could be no clearer proof of urgency than the fact that in re-floating Maxwell Communications in the US, Mr Maxwell is prepared to break one of his most fundamental rules and relinquish majority control of the business.

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national capital may be needed over and above the \$350m injection which is included in the purchase price.

Thus ABN Amro may yet end up paying dear for what is still an unorthodox way into the US banking market. Fortunately, its shareholders will not notice greatly. LaSalle is already well capitalised and will finance the Talman purchase locally through a preference share issue. The dilutive effect on its ultimate parent will be minimal. That could explain why the Amsterdam market barely reacted yesterday, marking ABN Amro up a penny F1.030 to F1.040.

Mobile phones

The chaotic world of UK mobile phones seems finally to be settling into shape. Yesterday's news that two of the UK's three licences - Cable & Wireless and Northern Telecom - are to join forces is bad news for Hutchison, which bought the third licence from British Aerospace only weeks ago. But since all the parties involved are robust enough to take on of themselves, the implications may be worse for the existing cellular phone operators, who might otherwise have hoped that at least one of the three would drop out.

It could be worse news again if the new combination decides it can afford a more comprehensive network to compete with the cellular operators head on. The outlook for the market itself remains murky. But the more capital is pumped in, the less chance of a decent return all round.

ABN Amro

It takes some nerve to buy a US savings and loan institution these days, even if you are the world's 10th largest bank. ABN Amro's decision to spend \$1.2bn on the purchase of the savings and loan in theory, Talman's, is a sign of savings deposits should help fund regional expansion by LaSalle as interstate banking barriers are broken down.

Still, Talman has negative net equity thanks partly to regulatory changes in treatment of goodwill. It has been looking for a buyer for some time. The Chicago area has been less heavily hit by recession than some other parts of the US and Talman has only a small exposure to commercial real estate. But it is still possible that addi-

Eurobonds

It is ironic that the eurobond issuing houses, which are a bastion of belief in free market principles, should have come under the scrutiny of the Office of Fair Trading. The fixed-price re-offer mechanism, whereby lead managers restrict the price at which other syndicate members can sell bonds, does smack of restrictive practices, but it has helped them return to profit for the first time in years.

That would be reversed by a return to the old days when weaker syndicate members dumped new issues into the market, forcing lead managers to support them at a loss. But none of the corrupt practices needs the OFT to tell them that this problem would not exist if they could learn to price new issues correctly in the first place.

French inflation falls below German level

By George Graham in Paris

FRANCE'S inflation has fallen below Germany's for the first time since 1974.

French consumer prices rose by 0.2 per cent last month, taking the inflation rate in the 12 months to 3.3 per cent, compared with Germany's June rise of 0.5 per cent, which produced an annual rate of 4.5 per cent.

Analysts expect French inflation to drop further while German inflation remains to accelerate.

The impact of unification, according to the Organisation for Economic Co-operation and Development (OECD), the Paris-based grouping of industrialised nations, French inflation should reach 3 per cent next year, against 4 per cent in Germany.

Since 1945, France lived

under a series of administered price control systems in which businessmen had to negotiate the price of everything from a haircut to a chocolate bar with the finance ministry.

These controls did little to curb French inflation, which climbed rapidly during the 1973-74 oil shock, stayed high in the mid-1970s while West German inflation decelerated, and then climbed again in the second oil shock of 1979-80.

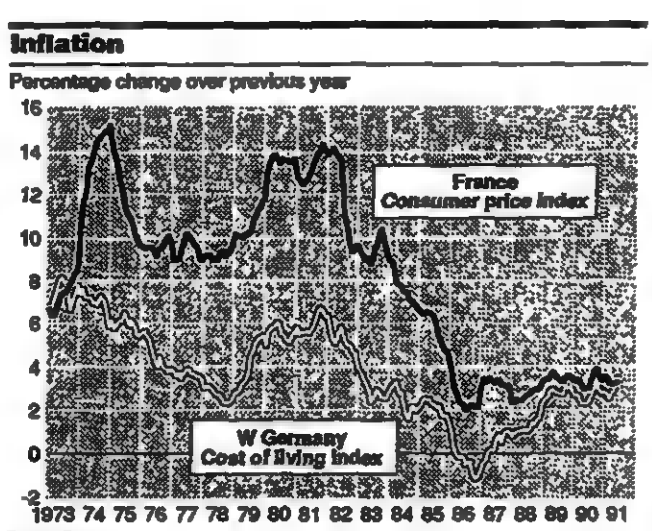
After an experiment with an expansionist economic policy since 1981 election, France's socialist government quickly moved to toughen price controls and couple them with a wage freeze in 1982.

Mr Jacques Delors, finance minister from 1981 to 1984, and Mr Pierre Bérégovoy, his successor from 1984 to 1988 and

from 1988 to the present, have since followed a policy of competitive disinflation, closely targeting France's inflation gap against Germany.

Mr Delors and Mr Balladur, finance minister under the right-wing government of Mr Jacques Chirac, eventually abandoned price controls at the end of 1988.

Although financial markets have to a great extent accepted France's commitment to controlling inflation, French interest rates remain higher than Germany's, with 10-year French government bonds yielding around half a percentage point more than their German counterparts. However, yesterday's inflation figures open up the possibility of a cut in the Bank of France's money market intervention rates.



Poland accused of cooking the debt books

Christopher Bobinski on an illicit buy-back programme with political implications

DETAILS of an illicit debt buy-back programme run by a Polish government agent emerged just as Poland enters a critical phase of its discussions with western bankers over rescheduling its medium-term debt.

The secret buy-back operations, organised by Fozz, an organisation set up by the previous Polish communist government to manage national debt, run counter to an agreement between Poland and western banks.

Polish debt, which dipped below 100 per cent of its nominal value on the informal telephone market by which buy and sell debts of lesser-developed countries. This means that Poland buy its own debt at less than every \$1 owed to western banks, and so retire its foreign debt secretly without having to negotiate a debt package.

However, the country's western banks had specifically forbidden it from buying back

debt in this way. They are still engaged in talks with the Poles over a debt-reduction package, and would not wish to see the country already obtaining an 80 per cent discount on its debts.

Discrepancies in Fozz's books have also raised fears of a substantial fraud related to the buy-back operations, and fuelled concern in Polish political circles about mounting corruption.

The scandal is being used as political ammunition in the struggle between President Lech Walesa and parliament and in the wider political contest under way before elections in October.

Revelations of Fozz's actions have come as a personal embarrassment to Mr Janusz Sawicki, a deputy finance minister and former chairman of the supervisory board of Fozz, who is now Poland's leading debt negotiator. Members of Fozz's board included Mr Grzegorz Wojtowicz, now head of the National Bank of Poland, the central bank.

Fozz was set up early in 1989 to monitor Poland's debts, administer funds set aside for debt servicing and to conduct debt-for-equity swaps. The agency took the Polish debt off the books of the Bank Handlowy, the country's largest foreign trade bank, which had formally been the borrower when the foreign debt was contracted by the regime of Mr Edward Gierek in the 1970s.

Mr Jerzy Dzierzynski, Fozz's liquidator, reported in April that he was having considerable difficulty in drawing up a closing balance sheet for the agency. The discrepancies revealed are fueling speculation that mismanagement may have led to fraud on a large scale.

The amount of debt shown by Fozz's accounts to have been bought back does not tally with figures provided by western banks which, accord-

ing to Mr Dzierzynski, acted as Fozz's agents and now hold debt on its behalf.

Mr Sawicki has limited himself to assurances that the documentation of Poland's \$44.9bn debt is in order. This was while responding to Polish press reports which suggested that, because of disarray in the Fozz accounts, the authorities had lost track of the debt situation.

Meanwhile, the Warsaw prosecutor's office has opened an investigation into possible fraud involving \$375,000 and DM1.7m (\$920,000). The UOP, Poland's reformed secret service, is conducting its own investigation.

Mr Jerzy Grohman, a minister in Mr Walesa's office, recently cited the buy-backs as evidence of mounting corruption.

He was speaking at a meeting of the Centre Agreement (PC) party which backs President Walesa and is using the corruption issue to help build a coalition capable of winning the October parliamentary elections.

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UK economy

There is much cheer in the latest figures, even if the June total of 0.1 per cent rather than the 0.2 per cent expected. The figures are still distorted by the delays in poll tax collection, while the higher rate of VAT announced in the budget will not show through until August. True, central government spending has fallen compared with the same month of last year, but this appears to have less to do with the establishment of a trend

Senate may delay Gates vote for 3 months

By Lionel Barber in Washington

THE US Senate intelligence committee - worried about the expanding criminal investigation into the Iran-Contra affair - is considering a delay of up to three months before voting on the nomination of Mr Robert Gates as CIA director.

A further delay in the confirmation hearings could kill the nomination, but both Republican and Democratic senators remain reluctant to vote until they are sure Mr Gates was not involved in an official cover-up of the scandal.

Evidence of a cover-up has grown after a senior CIA official pleaded guilty to withhold-

ing information from Congress about CIA involvement in the secret 1985-86 White House operation to arm the Nicaraguan Contra rebels.

The officer, Mr Alan Fiers, has agreed to co-operate with the criminal investigation. One important target is Mr Clair George, formerly head of the CIA's covert operations, who installed BCCI, the Abu Dhabi-controlled bank which has been shut down last week amid allegations of illegal activities.

Administration officials said yesterday that they were pinning their hopes on the com-

mittee starting the confirmation hearings early next week and the Senate Intelligence committee was also meeting yesterday to decide on this proposal.

Opening the hearing this week would at least allow Mr Gates to testify under oath about his knowledge of the Iran-Contra affair and to answer other charges that he personally supervised a covert programme to ship arms to Iran through South Africa and Chile.

The CIA again denied yesterday that a covert programme existed.

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UK probes Eurobond market

Continued from Page 1

two main areas of concern:

- Agreements among leading bondwriters to accept a level of underwriting which many firms admit there is a consensus on the "minimum level of remuneration" which can guarantee the participation of leading firms in a transaction, they said it falls short of a binding agreement.
- The fixed-price re-offer system of syndicated new bond issues, under which the lead firm in a bond issue sets the price - below the issue price - at which members of the syndicate can deal.

Only when the lead manager is satisfied that most of the bonds are in the firm hands of investors are the bonds allowed to find a free market price. Some firms have argued that the system is being imposed upon them.

If the OFT thinks such market practices are restrictive, it could ask firms to change the way new issues are made. If they refused, it could bring a case in Britain's Restrictive Practices Court.

Bank received BCCI fraud warning last October

Continued from Page 1

alert British Serious Fraud Office (SFO) to its concerns about BCCI until it moved to close the bank 12 days ago.

The Bank of England said that it had received "two or three" reports from Price Waterhouse in 1990 after receiving the March document - an indication of the level of activity and concern that existed among banking regula-

tors at the time.

It said that these reports pointed only to "very bad banking practice" at BCCI, rather than to outright fraud.

The October report prompted a full-scale investigation to pin down the full detail of the suspected fraud, in which Patton Boggs and Blow, and other international law firms and auditors, and regulators were involved.

The report also served as the

foundation of the later Price Waterhouse report which sets out the fraud in detail. This was not delivered to the banking regulators until three weeks ago.

It was this later report, which has not been made public, which prompted the Bank of England and other international financial regulators to shut down BCCI's worldwide operations.

In a separate disclosure, a

former senior Federal Reserve official said the Bank of England allowed important original documents to leave London in 1990 when it organised the \$1.2 billion recapitalisation of BCCI under an Abu Dhabi holding company.

Patton Boggs and Blow confirmed that documents were removed as part of the restructuring which caused BCCI to move its worldwide headquarters to Abu Dhabi.

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*Fortune Magazine, July 1990.



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WORLDWIDE WEATHER									
City	Temp	Wind	Humidity	Cloud	City	Temp	Wind	Humidity	Cloud
Amsterdam	15	10	75	Partly	London	18	12	70	Partly
Berlin	18	15	70	Partly	Madrid	25	15	65	Sunny
Bombay	30	20	70	Partly	Moscow	15	10	75	Partly
Buenos Aires	25	15	70	Partly	New York	22	15	70	Partly
Cairo	35	20	60	Sunny	Paris	20	15	70	Partly
Calcutta	32	20	70	Partly	Rome	28	15	65	Sunny
Colon	28	15	70	Partly	Stockholm	18	10	75	Partly
Hankow	25	15	70	Partly	Tokyo	25	15	65	Sunny
Hong Kong	28	15	70	Partly	Vienna	22	15	70	Partly
Kobe	25	15	70	Partly	Zurich	20	15	70	Partly
London	18	12	70	Partly					
Los Angeles	25	15	70	Partly					
Lyons	20	15	70	Partly					
Manila	30	20	70	Partly					
Medan	28	20	70	Partly					
Memphis	25	15	70	Partly					
Mumbai	30	20	70	Partly					
Osaka	25	15	70	Partly					
Paris	20	15	70	Partly					
Perth	25	15	70	Partly					
Port of Spain	28	20	70	Partly					
San Francisco	18	10	75	Partly					
Singapore	30	20	70	Partly					
Sourabaya	30	20	70	Partly					
Taipei	28	20	70	Partly					
Tokyo	25	15	70	Partly					
Ulaanbaatar	15	10	75	Partly					
Washington	22	15	70	Partly					
Yokohama	25	15	70	Partly					

INTERNATIONAL COMPANIES AND FINANCE

UK mobile phone groups forge link

By Hugo Dixon in London

MERCURY Personal Communications and Unitel, two of the new mobile communications companies, have agreed a partial merger of their operations in a move which could save them about £100m in infrastructure investment over the next three years.

The companies have formed a joint venture to build, operate and maintain a mobile communications network, but they still intend to compete with each other and the rest of the telecommunications industry in providing services to customers.

Mercury Personal Commu-

nications, Unitel and Hutchison Telecom of Hong Kong have been awarded licences in the UK to provide personal communications networks (PCNs), which are intended to compete with cellular networks run by Rascal Telecom and Cellnet and with BT's mobile network.

In a parallel development, Cable and Wireless, the UK-based international telecommunications group, has bought from Motorola, the US electronics group, the 10 per cent share of Mercury Personal Communications it did not already own.

These moves are the latest in a whirlwind of activity in the

UK mobile communications industry. Hutchison Telecom of Hong Kong bought Microtel, the third PCN operator, from British Telecom early this month, while Rascal Telecom is due to be bought from its parent Rascal Electronics.

Mercury Personal Communications and Unitel - which is equally owned by US West, Thorn-EMI of the UK and Canada's Northern Telecom - were originally planning to spend about £100m each on building networks. They now expect to spend about £600m each, with approximately half of that being channelled through the joint venture.

There will be only one physical network but Mercury Personal Communications and Unitel will continue to compete in seeking out and serving customers. They will also decide their pricing strategies separately, provide different packages of services, have their own billing systems and promote different brands.

Mr Peter Cuylenberg, Mercury Personal Communications chairman, said the joint venture would allow the network to be rolled out more quickly. He said 80 per cent of the population might be covered by 1995.

Lex, Page 14

Sandoz sales advance 2% after weak first quarter

By William Dullforce in Geneva

SANDOZ, the Swiss agrochemical and pharmaceuticals group, disclosed a 2 per cent increase in sales to SF6.9bn (\$4.45bn) in first-half consolidated sales compared with the first six months of 1990 in local currencies, but revenue had increased by 1 per cent.

The announcement yesterday indicated a recovery from the first quarter when Sandoz reported a slide of 2.5 per cent in sales.

Marc Moret, chairman, declined to comment on earnings, but the company said it expected to achieve a "satisfactory result" for 1991 as a whole, provided the early indications of international economic recovery were confirmed.

Impact of the Gulf crisis on the US and several European countries had a negative impact on the group's chemicals business, where sales slipped by 3 per cent to SF1.2bn.

The agrochemicals division had a negative impact on its agrochemical operation, which saw turnover drop by 8 per cent to SF1.2bn.

On the other hand, pharmaceuticals successfully weathered the effect of a strong Swiss franc, recording a 2 per cent rise in turnover to just over SF1.2bn. Sandoz said new products had contributed significantly to the increase in sales.

Sandoz's first-half sales performance, however, lags behind that of Roche, the third largest Swiss pharmaceuticals group, which last week reported a 13 per cent improvement to SF7.54bn. This was equivalent to a 12 per cent increase in turnover.

Turnover in Roche's pharmaceuticals division advanced by 11 per cent to SF2.94bn while its vitamins and fine chemicals division recorded a 10 per cent increase to SF1.32bn.

Mr Moret said that, while reservations for extraordinary developments, it expected a further rise in earnings this year.

Contract with Baghdad puts Danieli on defensive

LISTENING Mrs Cecilia Danieli, managing director of the eponymous Italian heavy engineering group, it would seem that her decision to invest in a new national newspaper stemmed more from disappointment at the company's treatment in the media than from traditional investment criteria.

Mrs Danieli, who runs the group with her associate, Mr Giampaolo Benedetti, still finds it difficult to explain why Danieli, one of the world's biggest makers of mini-steel mills, took such a beating in the media as a result of its contracts to sell steel-making equipment to Iraq in 1980.

Shipments for the DM750m (\$418.9m) Iraqi deal were made last August, the month before they were in jeopardy, following the trade embargo imposed after the invasion of Kuwait by Iraq, a first-time customer for Danieli.

According to Mrs Danieli, the contract was just one of a stream of infrastructure orders won by business-hungry Danieli, looking for opportunities in the aftermath of the Iran-Iraq war.

However, after the invasion of Kuwait, Danieli found itself under the microscope. While the general press examined, and misrepresented, the contents of the deal, financial specialists concentrated on the damage it would do to Danieli's earnings, she recalls.

Mrs Danieli still criticises analysts' concentration on the company's turnkey contracts, such as those to Iraq and the Soviet Union, instead of on the dozens of smaller, but more stable, orders for steel-making "mini-mills" which are bread and butter for Danieli.

"It is a wrong impression, as it ignores our presence in developed countries," she says. "Our business in the US is heavily over mentioned." Despite the fact that some 70 to 80 per cent of orders for mini-mills have come from US customers in the past five to six years, "People tend to concentrate on a \$200m order from the USSR rather than the \$20m deal from Bethlehem Steel."

For while the huge turnkey orders are cyclical, those for smaller Danieli products are much more stable. And, contrary to popular belief, not all the group's customers are third world countries wanting to build a steel industry on the cheap, she says.

Despite Mrs Danieli's efforts, the Iraqi order will not be released in late 1991, but earnings will be better than the 1990-91 financial year, ending on June 30, which will be released in late 1991. Earnings will be better than the 1990-91 financial year, ending on June 30, which will be released in late 1991.

fact. Now they're a bit more complicated. We haven't had defaults, but it takes a few months. Obviously, slower payments will affect Danieli's cash flow. "But we mustn't forget that the rest of the world is already like this," she suggests.

It is to protect itself against such volatility, to which Danieli's is "traditionally subject", that the group maintains high cash balances, earnings from which account for nearly half

Haig Simonian reports on how a controversial deal may have affected the results of an Italian heavy engineering group

loss of the Iraqi order caused less damage to earnings than expected. Much, although not all, of the contract was covered by SACE, the Italian export credits guarantee agency. And large parts were passed on to sub-contractors, limiting the impact on Danieli itself.

Moreover, only some parts of the order were made to specification, meaning that other pieces of equipment in the order could be sold to other customers, Mrs Danieli explains.

The company has also yet to absorb the full impact of the Iraqi deal in its 1991 accounts or spread it over a longer period, she says.

However, resolution of the Iraqi problem will not immediately switch the critical spotlight away from Danieli. While the Middle East accounts for around 10 per cent of current orders, which amount to around £600m, the Soviet Union is another important, but increasingly troubled, customer.

Mrs Danieli is cautious when it comes to the impact of the Iraqi deal on the company's profitability. While some western suppliers have complained of severe payments delays, she plays down the impact of Moscow's current financial problems.

"For years, payments from the Soviet Union had been per-

fect. Now they're a bit more complicated. We haven't had defaults, but it takes a few months. Obviously, slower payments will affect Danieli's cash flow. "But we mustn't forget that the rest of the world is already like this," she suggests.

Most of the company's cash is in short-term deposits, notably Eurodollar, but also dollars, D-Marks and Swiss francs. The emphasis is on liquidity. "The important thing for us is to be able to say tomorrow, OK, let's use the funds," she says.

The fact that raw figures in the capital goods industry can be deceptive is an additional argument Mrs Danieli uses to justify the policy. One big turnkey contract can create a one-off surge in turnover. However, the fact that margins on such deals are traditionally lower than on orders for individual pieces of equipment means that earnings will not rise in proportion.

Moreover, Danieli's profits are also linked to the overall state of the steel industry. Mrs Danieli admits "it will be difficult" to repeat the boom years of the 1980s, when the group grew dramatically.

However, the present downturn in steel is not as bad as it looks for capital goods producers, she argues. "There is a certain link, but not as direct or as immediate as you would expect."

Montedison unit in Japanese deal

HIMONT, the US chemicals subsidiary of Italy's Montedison group, has signed an agreement with Mitsubishi Gas Chemical (MGC) of Japan to set up a joint venture to produce and sell engineering plastics.

The venture is worth \$100m a year, according to Montedison, writes Haig Simonian.

The companies agreed to build a plant to produce 20,000 tonnes a year of polyphenylene ether (PPE) in Himont, owned by Montedison, the world's leading maker of polypropylene.

Pelège bows out of SAE battle

By George Graham in Paris

MICHEL Pelège, the property developer, has acknowledged defeat in the battle to control of Société Auxiliaire d'Entreprise (SAE), the construction company.

Mr Pelège yesterday sold three-quarters of the 33 per cent stake he built up in SAE for FF1.19bn (\$280m) to Crédit Lyonnais, the principal banking ally, and Paribas, the investment bank which has been leading the defence for SAE's existing management.

The sale is expected to leave Mr Pelège with a modest loss

on the operation. The shares were sold at FF1.200 compared with an average acquisition price estimated at FF1.200 to FF1.250. It will, however, release him from the heavy debt burden that pushed the company to a net loss of FF137m last year.

The deal provides for Crédit Lyonnais to buy 14 per cent of SAE, while Paribas will increase its stake from 2.5 per cent to 10 per cent. Générale, Mutuelle d'Assurances and Comptoir d'Entrepreneurs will each take an extra 1 per cent bloc.

Pelège said talks were under way on the sale of its remaining 8.5 per cent stake.

The Pelège attack on SAE began in 1980 when the property developer bought a 14.7 per cent stake from CGIP, the Wendel family holding company. After building this stake up to 23 per cent through market purchases, he demanded a majority of SAE board seats.

The deal is the latest setback to the established French tradition of seeking to take control of a company without being willing or able to pay for a full majority.

Move signals ABN's expansionist mood

ABN AMRO's proposed takeover of Talman Federal, the largest savings and loan institution in Illinois, is not the big, international acquisition which analysts have been expecting since the big Dutch bank was created out of a merger 11 months ago, writes Ronald van de Krol.

However, the move is important because it signals that ABN Amro is earnest about expanding abroad and is ready to take definite steps in that direction.

Although it has struck two deals in the US in July alone - on July 3 it acquired the remaining 33.7 per cent stake in European American Bank (EAB) of New York - ABN Amro has yet to act on its European ambitions.

This raises the prospect that, when and if the big acquisition comes, it may come a lot closer to home than Chicago or New York.

The Talman deal leaves ABN Amro with ample liquidity to put a bid of

ing a "global player" into place. When ABN Bank and Amro Bank merged in the summer of 1990, the new bank immediately made a F1.5bn (\$650m) issue of preference shares.

The proceeds, which can easily be supplemented by the bank's existing funds, were clearly earmarked for international growth, with the US and Europe cited as the main outlets for the bank's desire for expansion.

The bank has been coy about its European intentions, but analysts believe it may want to enlarge its presence in Germany and France in particular. However, prices commanded by European banks are high, making the US an easier hunting ground.

Talman fits in nicely with the strategy pursued by the former ABN Bank of concentrating its efforts on Chicago. Amro Bank was traditionally stronger in New York, thanks to its involvement in EAB. ABN Amro's acquisition of

Talman will further strengthen the bank's unusual "bi-regional" position in the US.

Like other Dutch banks, ABN Amro prides itself on its conservatism, especially compared with the brazenness of US banking. Its decision to make a foray into the US savings and loan market was not taken lightly.

An ABN Amro spokesman yesterday disclosed that the bank had been close to agreeing a deal with Talman two weeks ago, but the agreement fell apart when another, unidentified, party stepped in and offered more.

ABN Amro withdrew, refusing to take part in an auction for Talman, but was later re-approached when the rival bid unravelled. The message which ABN Amro is seeking to convey is that it was prepared to pay a fair price for Talman - but no more - in keeping with the traditional sobriety of Dutch banking.

Lex, Page 14

The new LABSSM Index is only good for two things.

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Goldman Sachs' Liquid Asset-Backed Securities (LABSSM) Index is more than simply the first index to monitor this market.

It is expressly designed to give institutional investors greater access to the market and issuers an efficient way to hedge asset-backed spreads.

The LABS Index includes only Triple-A securities issued within the past year and backed by credit card receivables, automobile loans or home equity loans.

This focus on quality and liquidity provides a precise measure of the most active portion of the market.

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And for more information on the LABS Index, call Lynn Edens at 1-212-902-0369.

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Landesbank Schleswig-Holstein Girozentrale

DM 100,000,000
8 1/2% Kommunobligationen of 1991/2001
and
1,000,000 Warrants to subscribe up to nominal
DM 100,000,000 of the 8 1/2% Kommunobligationen of 1994/2001

Kommunobligationen of 1991/2001

Issue Price: 100
Interest: 8 1/2% p.a., payable annually in arrears on July 11
Repayment: July 11, 2001, at par
Optional Redemption by Borrower: In full or in part on July 11, 1994, at par
Listing: Official trading and quotation on Düsseldorf and Hamburg stock exchanges

Warrants

Price: DM 3.50 for each
Warrant Right: For each Warrant the holder is entitled to purchase from Landesbank Schleswig-Holstein Girozentrale a principal amount of DM 100 of 8 1/2% Kommunobligationen of 1994/2001 at par subject to the Conditions of Warrants.
Exercise: The Warrants can be exercised from May 18, 1994, until and including May 31, 1994, only.
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BRADFORD & BINGLEY

£200,000,000
Floating rate notes
due 1999
Notice is hereby given that the notes will bear interest at 11.15625% per annum from 15 July 1991 to 15 October 1991. Interest payable on 15 October 1991 in amount of \$281.20 per \$100,000 note.
Agent: Morgan Guaranty Trust Company
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Notice is hereby given that the Rate of Interest has been fixed at 6% and that the interest payable on the relevant Interest Payment Date, October 17, 1991, against Coupon No. 46 in respect of US\$10,000 nominal of the Notes will be US\$153.33.
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INTERNATIONAL COMPANIES AND FINANCE

Chrysler and Mitsubishi Motors close to fresh deal

By Robert Thomson in Tokyo

CHRYSLER Corp. of the US, and Mitsubishi Motors of Japan, are close to agreement on a reorganisation of their equally-owned US production venture, Diamond Star Motors. The Japanese company is likely to lift its stake.

Mitsubishi Motors said it expects that Chrysler would sell its entire 50 per cent stake in Diamond Star were it to be sold. However, the Japanese company indicated that the negotiations were in the final stage and it was likely to take a larger stake of the venture.

The venture was formed in October 1984 in Normal, Illinois, where the company believes it has found a market capable of producing 240,000 cars annually. Although the original agreement was for a "shining example" of US-Japanese co-operation, Mitsubishi has recently been irritated by criticism of Japanese management by Lee Iacocca, Chrysler's chairman.

Diamond Star produces such as the Mitsubishi Eclipse sports car and the Dodge Summit sedan. Mitsubishi

has been criticised for its role in the sale of its shares in the venture. It was said that Chrysler would not be able to meet its share of the venture's losses without developing new markets in the next few years.

At the same time, the financially-stretched Chrysler has been contemplating the sale of its stake in the venture, or all of its 10.2 per cent stake in Mitsubishi Motors.

Rumours of a takeover of the US share have circulated for several weeks on the Tokyo Stock Exchange, although Chrysler has said only that a sale is under consideration.

TNT shares hit low over European operations

By Mark Westfield in Sydney

SHARES in TNT, the Australian transport group, fell to an all-time low of 73 cents yesterday. The fall was in response to an apparent lack of progress on a long-awaited joint venture involving TNT's loss-making European air freight business.

TNT recovered slightly to 75 cents before the close in Australia, to finish 3 cents down on the day on turnover of 1.8m shares. This is level with its previous low on January 17.

The stock has lost a net 11 cents since Friday, the day after it was downgraded to B+ from BBB- by the credit agency Australian Ratings.

Australian Ratings reported that TNT had accumulated a deficit of A\$57.7m (US\$51.3m) over the past four years. These had contributed to a "highly-leveraged capital structure". The agency expected an operating cash-flow deficiency for the year to June 30 of about A\$150m.

TNT's pricing will be set at 8-10 in October, when Australian Ratings expects the system of its parent, Standard & Poor's. Four of Australia's largest brokerages, BZW, County, Ord Minnett and Macquarie Equities, sold the stock on behalf of clients yesterday.

There has been speculation in the market that TNT would make an announcement regarding the sale of a subsidiary of its European air freight business to a consortium of European firms.

Fletcher Challenge buys Chilean plant

By Terry Hall in Wellington

FLETCHER Challenge, the New Zealand forestry resources group, said yesterday it had become the world's biggest producer of chemical grade methanol following the purchase of a Chilean plant, Cape Horn Methanol, for US\$50m (NZ\$160m).

Fletcher's Chilean move had been expected by the market for some days, and had driven its share price down. However, it recovered late yesterday on word that the purchase would not damage Fletcher's balance sheet.

In an unrelated move, Fletcher said it was buying Brierley Investments' 100 per cent stake in New Zealand energy company Brierley Petroleum NL for NZ\$10m.

BRI's decision to sell was surprising as the company had been expected to be a long-term player in the New Zealand energy scene. However, the New Zealand-based investment and trading com-

pany said it did not wish to expand itself to the large exploration costs for Brierley.

Fletcher is buying the 80 per cent stake in Cape Horn Methanol from Chilean firm Henley Group of the US for US\$50m and 20.57m new shares in Fletcher. The remaining 20 per cent will be held by the International Petroleum Corporation.

The Cape Horn plant was built in 1981 near Punta Arenas in southern Chile, and Fletcher said yesterday it was an efficient and profitable producer of methanol.

Coupled with Fletcher's output from the Petrolgas and Synfuel plants in Taranaki, the plants will have a combined output of 1.8m tonnes a year.

Mr Michael Andrews, head of Fletcher's energy and resources group, said Cape Horn Methanol had a stable customer base that included exports to Japan, Europe and

North and South America. The company also had a gas contract with a state-owned petroleum company which expired in 2008. The plant had a deep-water port, produced 854,000 tonnes, and required no capital spending at its present level of output.

Mr Andrews said methanol had strong prospects over the next three years, with growth potential in traditional markets where it is used for formaldehyde, acetic acid and related chemicals.

He said demand was also growing for methanol's use in the fuel additive MTBE, used to reduce lead and volatility in gasoline.

The purchase will not interfere with Fletcher's aim of reducing its debt-to-equity ratio. A ratio of 55:45 had been achieved by the June 30 balance sheet date, and a target of 50:50 had been set as a goal for the next financial year, the company said yesterday.

Fletcher said it had developed substantial knowledge about Chile since its first venture there in 1983, and was now looking for forestry and newspaper print investments in the country. It also owned 60,000 hectares of forestry plantations and a newsprint mill.

The purchase of Southern Petroleum was a sensible rationalisation since Fletcher's subsidiary Petrocorp was already a leading operator in all fields where Southern held interests, the company said. BIL is selling 71.5 per cent of Southern's ordinary capital, totalling 107m shares, for 49 cents a share, as well as 75m November options.

Petrocorp is to increase its oil reserves by 3.8m barrels and its gas reserves by 21 petajoules.

Southern's hydrocarbon deposits include 1.1m barrels of the Waihopa oil field and Ahurua, Tariki, and a small stake in the Kai-miro gas field.

Bank of New York declines

BANK of New York saw second-quarter net profit slip to \$61m, or 76 cents a share, from \$70m, or 90 cents, in the same period last year, writes our Financial Staff.

This left the bank, the ninth largest in the US after its acquisition of its New York rival, Irving Bank, for \$1.4m in 1988, with a first-half loss of \$3m, equal to 27 cents, against a profit of \$17m, or 17 cents.

The figures were after provisions of \$127m, against \$94m in the quarter and \$470m against \$158m in the six months.

US steelmaker's outlook gloomy for third quarter

By Our Financial Staff

WHEELING-PITTSBURGH, the ninth largest US integrated steelmaker only recently out of Chapter 11 bankruptcy protection, expects its third-quarter financial results to decline from second-quarter levels.

The forecast followed news that second-quarter profits totalled \$2.6m, or 10 cents a share, on sales of \$254.1m. In the same period last year, net profit totalled \$36.4m on sales of \$287.1m.

Per-share results are not comparable due to the issue of new shares under the company's reorganisation.

First-half net profits totalled \$3.4m, or 15 cents a share, on sales of \$477.6m. Last year's first-half profit was \$61.4m on sales of \$543.2m.

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Per-share results are not comparable due to the issue of new shares under the company's reorganisation.

AMP confirms its role in Australian bank flotation

By Mark Westfield

AUSTRALIA'S largest institution, the Australian Mutual Provident Society (AMP), confirmed its role in the flotation of the bank yesterday by confirming it would participate in the proposed A\$1.34bn (US\$1.02bn) partial flotation of the government-owned Commonwealth Bank.

The public offering officially opened today.

Last month, AMP reached agreement with Australia's largest bank, Westpac, on a strategic alliance in which AMP would eventually own 15 per cent of Westpac and underwrite Westpac insurance products sold through the bank's branches.

Westpac has agreed to buy AMP's half-share of the loss-making Chase AMP Bank.

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Anglovaal Group

Mining companies' reports - Quarter ended 30 June 1991

Hartebeestfontein Gold Mining Co Ltd

Reg. No. 005552400

Issued capital: 112 000 000 shares of 10 cents each

Quarter ended 30 June 1991

Financial year ended 30 June 1991

Operating results

One mined

Gold recovered

Yield

Revenue

Costs

Profit

Revenue

Costs

Profit

Revenue

Costs

Profit

Revenue

Costs

Profit

Revenue

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Profit

Eastern Transvaal Consolidated Mines Ltd

Reg. No. 010344000

Issued capital: 88 338 000 shares of 2.5 cents each

Quarter ended 30 June 1991

Financial year ended 30 June 1991

Operating results

One mined

Gold recovered

Yield

Revenue

Costs

Profit

Revenue

Costs

Profit

Revenue

Costs

Profit

Revenue

Costs

Profit

Revenue

Costs

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Profit

Prestige Copper Mines Ltd - Continued

Reg. No. 010344000

Issued capital: 88 338 000 shares of 2.5 cents each

Quarter ended 30 June 1991

Financial year ended 30 June 1991

Operating results

One mined

Gold recovered

Yield

Revenue

Costs

Profit

Revenue

Costs

Profit

Revenue

Costs

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All these securities having been sold, this announcement appears as a matter of record only.

New Issue

July, 1991



DAIDO STEEL CO. LTD.

U.S.\$220,000,000

5 PER CENT. NOTES DUE 1996 WITH WARRANTS

ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

IBJ International Limited

Yamaichi International (Europe) Limited

Robert Fleming & Co. Limited

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

Kleinwort Benson Limited

Mitsubishi Finance International plc

Morgan Stanley International

J. Henry Schroder Wagg & Co. Limited

Nomura International

Tokai International Limited

New Japan Securities Europe Limited

DKB International

Merrill Lynch International Limited

Mitsubishi Trust International Limited

Paribas Capital Markets Group

Wako International (Europe) Limited

Wells Fargo & Company

US\$100,000,000
Floating rate subordinated
notes July 1997

In accordance with the provisions of the notes, notice is hereby given that the interest rate on the notes will be 6 1/2% per annum, interest payable on the relevant interest payment date 17 October, 1991 will amount to US\$161.32 per US\$10,000 note. US\$806.60 per US\$10,000 note.

Agent: Morgan Guaranty
Trust Company

JPMorgan

HMC Mortgage Notes 3 PLC

US\$150,000,000
Class A
US\$1,500,000

Class B
Mortgage Backed Floating Rate Notes Due July 2015
For the interest period 15th July, 1991 to 15th October, 1991 the Class A Notes will bear interest at 11.375% per annum. Interest payable on 15th October, 1991 will amount to £2,870.27 per £100,000 Note.

The Class B Notes will bear interest at 12.125% per annum. Interest payable on 15th October, 1991 will amount to £3,562.50 per £100,000 Note.

Agent: Morgan Guaranty
Trust Company
J P Morgan

Bearings B.V.

US\$150,000,000
Guaranteed Floating Rate Capital Notes due 2001

Payment of principal and interest guaranteed by

Bearings plc



In accordance with the provisions of the Notes, notice is hereby given that for the interest period from July 17, 1991 to January 17, 1992 the Notes will carry an interest rate of 6 1/2% p.a.

The interest payable on the relevant interest payment date, January 17, 1992 against coupon no 12 will be US\$ 338.61 per Note of US\$10,000.

The Agent Bank
KREDIETBANK
S.A. LUXEMBOURG

£350,000,000



HALIFAX

BUILDING SOCIETY

Floating Rate Loan Notes

Interest Rate 11.15625%
Interest Period 16th July 1991 to 15th October 1991
Interest Amount due 15th October 1991 per £10,000 Note £ 281.26
£350,000,000 Note £ 7,149.60

Credit Suisse First Boston Limited Agent

A/S JYSKE BANK

US\$100,000,000 Subordinated Floating Rate Notes due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given that for the six month period from July 16, 1991 to January 16, 1992 the notes will carry an interest rate of 6 1/2% (including the margin of 1/2%).

The coupon amount so calculated will be USD 341.61 for denominations of USD 10,000 and USD 8,645.14 for denominations of USD 250,000.

Reference Bank
BANQUE GENERALE
DU LUXEMBOURG S.A.
Reference Bank

U.S.\$125,000,000

Alaska Housing Finance Corporation
Floating Rate Notes Due July 2001

Notice is hereby given that the Rate of Interest has been fixed at 10 1/2% p.a. and that the interest payable on the current interest period July 17, 1991 to January 17, 1992 on the relevant Payment Date January 17, 1992, in respect of US\$10,000 nominal of the Notes will be U.S.\$3,341.14.

July 17, 1991, London
By Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

WORLD TEXTILE INDUSTRY

The FT proposes to publish this survey on September 25 1991. This survey will be relevant to those companies participating in ITMA and Intertext. In fact, it will be of the utmost interest to all FT readers involved in this industry, from fibre suppliers to machinery manufacturers, from textile manufacturers to retailers. For a copy of the editorial synopsis and advertisement details contact:

Telephone 051 334 9381

Fax 051 332 9248

FT SURVEYS

Den norske Bank

(Formerly Bergen Bank A/S)
(Incorporated in the Kingdom of Norway with limited liability)

U.S.\$75,000,000

Floating Rate Notes Due 1997

(with the right to subordinate)
Notice is hereby given that the interest payable on the relevant interest payment date, August 13, 1991 for the period February 13, 1991 to August 13, 1991 against Coupon No. 12 in respect of U.S.\$75,000,000 nominal of the Notes will be U.S.\$1,655.67 and in respect of U.S.\$250,000 nominal of the Notes will be U.S.\$5,283.50.

July 17, 1991, London
By Citibank, N.A. (CSSI Dept.), Agent Bank **CITIBANK**

U.S.\$75,000,000

The Bank of New York
Overseas Finance N.V.
(Incorporated with limited liability in the Netherlands Antilles)

Guaranteed Floating Rate Subordinated Notes due January 1996

Unconditionally Guaranteed, on a Subordinated Basis, by The Bank of New York Company, Inc. (Incorporated in New York, USA)

Notice is hereby given that the Rate of Interest has been fixed at 6.1875% p.a. and that the interest payable on the relevant interest payment date, October 17, 1991, against Coupon No. 31 in respect of U.S.\$10,000 nominal of the Notes will be U.S.\$158.13.

July 17, 1991, London
By Citibank, N.A. (CSSI Dept.), Reference Agent **CITIBANK**

INTERNATIONAL COMPANIES AND FINANCE

Mutual Benefit expected to be seized

By Nikki Tait in New York

INSURANCE regulators in New Jersey were expected to take formal control of Mutual Benefit Life Insurance Company, the big, troubled life insurer, yesterday afternoon.

The takeover marks the largest insurance company collapse in the US, and follows similar seizures of ailing life insurers in other states.

The New Jersey Insurance Department said that it planned to go into court yesterday afternoon to place Mutual Benefit under control.

A moratorium on withdrawal from the Newark-based group would also be instigated. The next step would be to appoint a conservator to oversee the group's financial affairs. The eventual aim would be to "rehabilitate" the business.

Policyholders have besieged the New Jersey insurer in recent days, anxious to get their money out. The company's assets are reportedly being turned over in an attempt to launch the outflow of funds. The company is currently in the process of meeting all death benefit payments, annuity payments and so on in full, and this is expected to continue.

With some 400,000 policyholders and year-end assets of \$13.5bn, Mutual Benefit is ranked as the largest single insurance company to be seized by US state insurance regulators. Its problems stem from its heavy exposure to the property market - estimated to account for about 40 per cent of assets - and the growing nervousness among the policy-owning public about the health of America's life insurance industry. This prompted a run on the insurer.

Unlike Executive Life of California, which started the wave of life insurance company collapses, Mutual Benefit was not heavily invested in "junk bonds", nor was it thought to be a "monoculture" within the US insurance industry. West Capital and Monarch Life - two smaller insurers - have also been seized by regulators in California and Massachusetts respectively.

Scott Paper slides 59%

SCOTT PAPER, the world's largest producer of toilet tissue and napkins, announced that net profits slumped by 59 per cent in the second quarter, writes Nikki Tait.

On Monday, Boise Cascade, another paper company, announced a loss for the three-month period.

Scott made a loss in the three months, almost one-third of the \$94.9m notched up in the period a year earlier. Sales stood at \$1.21bn against \$1.31bn, and earnings per share fell to 41 cents from \$1.01.

Scott said the poor showing was "primarily the result of the depressed economic environment and weak markets". S.D. Warren, its printing and publishing subsidiary, was also hit by a rising interest charge - \$58.4m from \$44.6m - and the impact of "selective machine curtailments", as Warren tried to tackle overcapacity.

However, Scott said that personal care and cleaning business, Worldwide, fared better due to the international operations. Sales for the US tissue interests rose by 5 per cent and US consumer and commercial operations had record volume. However, operating profit fell by 6 per cent.

Outside the US, there was a 19 per cent increase in operating income was some 75 per cent higher.

AHP slips in second quarter

AMERICAN HOME Products, the US health care group, saw net profits decline in the second quarter to \$1.62bn from \$1.61bn.

For the first half, earnings grew 5.6 per cent to \$817.7m, or \$1.96 a share, from \$584.8m, or \$1.86. Revenues were down slightly at \$3.35bn from \$3.42bn.

However, revenues in 1991 included sales from discontinued operations of \$187m for the second quarter and \$187m for the first half.

Last month, AHP announced it was to close five European plants during the next two years, to make up high-volume, specialist manufacturing sites to improve competition ahead of the single European market.

Record profits indicate revival at broking houses

By Patrick Harverson in New York

FURTHER evidence of the revived fortunes of Wall Street broking houses was provided yesterday when Merrill Lynch, Smith Barney, Harris Upham announced record second-quarter profits.

At Merrill, the largest US broker, earnings for the quarter soared 15 per cent to \$195m on revenues of \$3.1bn, up from \$187.3m on revenues of \$2.8bn in the year-ago period.

All the main operating businesses at Merrill displayed strong growth. Increased investor interest in US securities markets boosted commission revenues 15 per cent to \$1.1bn and a big rise in US and foreign bond and stock underwriting lifted investment banking revenues 31 per cent to \$314m.

Merrill also did well on its proprietary business, with principal securities revenues up a third in the quarter as the bank's strong research

trading corporate bonds, over-the-counter securities, mortgage-backed securities, swaps, foreign exchange, high-yield bonds and foreign equities.

management and custodial fee business was another lucrative sector, producing \$195m in revenues during the quarter, up from \$187.3m. At the end of June, client assets under fee-based management stood at \$119bn, up \$17bn on the previous year. Net interest and dividend profit rose 9 per cent to \$157m.

The benefits of Merrill's cost-cutting programme were apparent during the quarter. Although non-interest expenses rose 10 per cent to \$1.5bn, that increase resulted mainly from performance-related bonuses and consultants' fees. Excluding these items, expenses fell 8 per cent.

At Smith Barney, where

earnings rose 15 per cent to \$177m, the story was similar. Buoyant securities markets spurred growth in investment banking, where revenues were 53 per cent higher than a year earlier at \$95m, retail and institutional commissions (revenues up 9 per cent), principal trading (up 19 per cent) and net interest income (up 33 per cent). Mutual funds, asset management and mortgage banking business added \$11.5m to profits, almost double the contribution in the second quarter of 1990.

The record earnings at Smith Barney helped second-quarter profits at its parent, Prudential, grow 21 per cent to \$117.3m. Prudential also enjoyed strong growth at its consumer finance operation, where earnings climbed 12 per cent to \$43.1m. The group's insurance business fared well, with income rising only slightly to \$44.7m.

Banks plunge after write-offs

By Karen Zagor in New York

SECURITY Pacific and Wells Fargo, the two big California-based banking groups, yesterday turned in second-quarter results as grim as predicted.

Wells Fargo, which rattled investors last month when it said it would take a pre-tax loan-loss provision of \$300m in the second quarter, warned that "the continuing uncertainties in the economy and the banking environment" might force it to further increase its allowance for loan losses.

At the end of the first quarter, the bank's loan-loss provision was \$85m.

Security Pacific, the fifth largest US bank holding company, said net income of \$46.7m, down 78 per cent from \$195.2m in the 1990 period. Earnings per share fell 61 per cent to 30 cents from \$1.69.

Although the earnings were slightly weaker than the earlier projections of about \$50m, or 33 cents a share, on Wall Street Security Pacific's shares were unmoved at \$24 1/2 at midday.

Security Pacific's provision for credit losses was \$408.3m,

against \$180.7m a year earlier and \$77.1m for the first quarter. Credit losses totalled \$307.4m, up from \$225m in the first quarter, with the increases concentrated in the UK property market.

Commercial property problems in California and an increase in other non-performing loans, contributed to a 3.5 per cent increase in non-performing loans and losses from \$2.31bn at the end of the first quarter.

Security Pacific has placed \$300m of performing California property loans on non-performing status.

Wells Fargo's losses sheet also reflected the shakiness of the California economy. The bank, which has considerable exposure to the willing west coast commercial property market, has been made more vulnerable by the number of highly leveraged transactions (HLT) loans which have soured.

In the 1991 second quarter, Wells Fargo's net charge-offs totalled \$188m, or 1.54 per cent of average total loans, of which

\$117m related to HLTs. The Francisco-based bank had net earnings of \$44m, or 21 cents a share, down 94 per cent from \$232m, or \$4.40, a year earlier. In the 1990 second quarter, Wells Fargo had an after-tax gain of \$69m from the establishment of its joint venture with Nikko Securities.

For the first six months, net income fell 88 per cent to \$168m, or \$3.07 a share, from \$832m, or \$17.45, a year ago.

However, Mr Carl Reichardt, chairman and chief executive, noted that the bank's net interest margin rose 15 basis points in the second quarter, and its non-interest income and expense also improved over the first quarter.

Chase Manhattan, which on Monday turned in second-quarter earnings of \$132m against \$52m a year earlier, has warned that it expects to be plagued by commercial property loan problems through the second half. Chase wrote off \$117m for commercial property in its second quarter, compared with \$21m a year earlier.

GTE ahead despite rate dispute

By Barbara Durr in Chicago

GTE, the largest US-based local telephone company and the second-largest cellular phone company, reported second-quarter consolidated net income of \$403m, or 45 cents a share, in line with expectations.

The company includes a one-time after-tax charge stemming from a US district court decision against the company on May 1.

Without this charge, consolidated net income of \$403m, or 45 cents a share, rose up 7 per cent over the second quarter of 1990 after adjusting for the Contel cellular phone

operations purchased last year. Consolidated revenues and sales, taking account of the Texas rate issue, decision, totalled \$5.4bn, marginally higher than last year.

The company has asked the Texas appeal court for a rehearing of its case and says it will go to the Texas Supreme Court if the petition is denied. A resolution is not expected this year.

The Contel integration is expected to reduce costs in future, but for now Mr James "Rocky" Johnson, GTE chairman, said that such savings were only "modest".

Revenues from telephone operations were up only 1 per cent from last year to \$3.8bn. Operating income from telecommunications products and services totalled \$42m in the second quarter, up 6 per cent over last year and reflecting gains in customers for cellular phones.

A weaker US economy and decreased demand in Europe cut sales of electrical and lighting products to \$282m from \$545m. For the first six months of 1991, GTE's consolidated net income was \$822m, or 92 cents a share, an increase of 7 per cent over last year.

Chemical Waste falls to \$31m

THE RECESSION and problems with specific incinerator and landfill operations held down profits at Chemical Waste Management, the largest US provider of hazardous waste services, writes Barbara Durr.

The company, 71 per cent owned by Waste Management, reported second-quarter net income of \$31.4m, down 12 per cent from the period before.

Revenues were sharply up at \$343.5m from \$297.5m because of the acquisition of The Brand Companies.

But earnings per share declined to 15 cents compared with 21 cents per share in the year-ago period.

After the end of the second quarter, Chemical Waste appears to have succeeded in sorting out problems at Port Arthur, Texas

and Chicago incinerators. The Port Arthur facility was granted approval for necessary modifications, and an interim consent decree was reached in Chicago on procedures that will allow resumption of operations.

The company has also been hit by stiff taxes on shipments of waste from other states for its landfills in Alabama, Louisiana and New York.

To The Holders of
Warrants

To Subscribe For Shares of Common Stock of

Toa Steel Co., Ltd.
(the "Company")

(Issued in Conjunction with an Issue by the Company
of U.S. dollar 100,000,000 4 1/4 per cent
Bonds 1993 with Warrants)

Notice of Adjustment of Subscription Price

Pursuant to Clause 7 of the terms and conditions of the Warrants under which the above described Warrants were issued, notice is hereby given as follows:

In accordance with the Resolutions of the Board of Directors of the Company adopted at its meeting held on 27th June and 5th July, 1991, the Company issued U.S. dollar 160,000,000 1 1/2 per cent Bonds 1996 with Warrants on 16th July, 1991, with the Initial Subscription Price per share of Yen 1,261, being less than the current market price of Yen 1,502.3 per share applicable as at the date of payment thereof, 16th July, 1991.

As a result of such issuance, the subscription price at which shares are issuable upon exercise of the Warrants will be adjusted in accordance with Clause 7 of the Terms and Conditions of the Warrants from Yen 1,579 to Yen 1,550.40 with effect from 17th July, 1991.

Dated: 17th July, 1991

Toa Steel Co., Ltd.

By Yasuda Bank and Trust Company (U.S.A.)
as Agent for: The Yasuda Trust & Banking
Company, Limited, London Branch,
Principal Paying Agent.

Mizuno leads Japan into Ecu-denominated issues

By Simon London

IN the equity warrant sector of the international bond market, Mizuno Corporation, a Japanese manufacturer of sports goods, reacted to the glut of supply by making Japan's first Ecu-denominated issue.

The Ecu70m four-year deal, managed by Nikko Securities, was seen as an innovative

move to close at 100.50 bid by the 100m of trading. Many recent deals in other currency sectors have fallen below issue price and outside the level at which the underwriters own the bonds.

Elsewhere, Procter & Gamble, the US consumer products group, yesterday raised \$620m in a 10-year deal lead managed by Goldman Sachs. The paper carried a coupon of 10 1/2 per cent and was priced to yield 62.5 basis points over Canadian government bonds.

The lead manager said that it had placed \$100m of a \$145m underwriting commitment by the close of trading, but did not report a further response. The deal is the fourth 10-year Canadian dollar bond issue in two weeks - previous \$200m deals have come from Eurofima, PSK and BP America.

At the fixed re-offer price, the bonds offered a yield 1 1/2 basis points less than the BP deal, launched yesterday. However, Procter & Gamble is a better

credit, rated AAI/AA by Standard & Poor's and Moody's Investors Service, the two main US credit rating agencies. Export Development Corporation of Canada came with its first dollar-denominated issue since 1980, raising \$300m over three years in a deal lead managed by Credit Suisse First Boston.

The bonds carry a 7 1/2 per cent coupon and were priced to yield 30 basis points over US Treasury bonds. The bonds carry a top triple-A credit rating, a rarity in the current uncertain economic climate, and saw firm demand from a range of retail and institutional investors.

Market participants in the deal commented that the pricing was fair, but many said that a slightly longer-dated deal with a higher coupon would have sold better. The US dollar yield curve is very steep between three and five years and investors have preferred a longer duration exposure to a very strong credit.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
US DOLLARS						
Exp. Dev. Corp. of Canada (b)	200	7 1/2	100.50	1994	1 1/2	Goldman Sachs
Komatsu Securities (a)	100	4 1/2	100	1993	1 1/2	Yamaichi Int.
Corporation (a)	100	4 1/2	100	1993	1 1/2	Nikko Securities
George & Co. (a)	100	4 1/2	100	1993	1 1/2	BTI
Hill Capital (a)	50	7 1/2	100	2000	2 1/2	J. Henry Williams Wagg
CANADIAN DOLLARS						
Procter & Gamble (a)	200	10 1/2	101.30	2001	2 1/2	Goldman Sachs
ECUs						
Mizuno Corp (a)	70	8 1/2	100	1995	2 1/2	Nikko Securities
SWISS FRACS						
Switzerland Electric (a)***	50	5 1/2	100	1995	1 1/2	Barque Paribas (Russek)
Komatsu (a)	50	5 1/2	100	1995	1 1/2	Nomura Bk (Swiss)

(a) Private placement. (b) Convertible. (c) With equity warrants. (d) Floating rate note. (e) Final terms. (f) Non-callable. (g) Includes an issue of 200,000 debt warrants which holders may subscribe to \$200m of 8 1/2% EDC bonds due 2003. (h) Coupon pays 45bp over 3-month Libor. Put option once at par. (i) Fixed rate 1994 and August 1995. Non-callable. (j) Callable from 25/08/94 to 25/08/95 at par subject to 100% coupon. (k) Coupon payable quarterly. (l) Callable at 101% in 1993 and 102% in 1994. (m) Callable February 1994 at 101 1/2% semi-annually. (n) 2 1/2% semi-annually.

ADB agrees \$100m loan to Philippines

THE ASIAN Development Bank (ADB) yesterday approved a \$100m loan for the government of the Philippines (DBP) for funding in turn to small and medium-sized industries, writes Greg Hinchey in Manila. The loan is for the provision of long-term credit.

The loan, guaranteed by the Philippine government, will be re-lent by the Development Bank of the Philippines (DBP) to participating financial institutions at market-based fixed and variable rates set half-yearly.

The participating financial institutions will lead in turn, also at market rates, to finance the direct and indirect foreign exchange costs of specific development projects.

The maximum sub-limit will be \$8m. At least half the funds will be lent to small and medium-sized enterprises with an asset size of less than 20m pesos (\$715,000).

However, to reach medium-size enterprises in sub-sectors where the presence of smaller industries is limited, loan proceeds will also be available to companies with asset sizes up to \$12m.

Chicago keeps the bugs out of the pits

Barbara Durr reports on the delay in introducing trading by electronic cards

MR DALE Lorenzen, the man heading the Chicago Board of Trade's effort to develop a hand-held electronic trading card, is having nightmares. He dreams, he says, of being buried under thousands of electronic trading cards thrown by angry business traders who don't like the new gadget. "At about a pound a piece, that's a lot of weight," he said.

Mr Lorenzen is not alone in his anxiety. He and the other nine members of the joint CBOE and Chicago Mercantile Exchange committee charged with shepherding the idea of an electronic trading card have just postponed the pit testing phase of the first prototype of what's known as "Audit" (Automatic Data Input Terminal).

Although testing of prototypes in one pit in each exchange was due to begin by the end of this month, Mr Lorenzen and Mr John Geldermann, chairman of the CME, say that trials are unlikely to start until after the summer.

They acknowledge that the reason they have postponed the tests is fear of a negative reaction from traders. While the idea was originally thought to be a way of getting away from the pits, so that the devices could be altered to suit local needs, the committee has now decided that the devices must come out before they are put in the hands of traders.

Apprehension about having to use the device has gripped



John Geldermann: no trials until after the summer.

Other futures exchanges will have to shift to the new technology and equity and options markets are also candidates. More attractive still is the technology will be applicable to such massive markets as medical services and restaurants.

The Chicago exchanges were prompted to develop jointly a hand-held computerised trading card in 1988 after a two-year investigation of the futures markets by the Federal Bureau of Investigation produced 45 indictments of fraud. Many of the fraud allegations involved alteration of trading cards.

Audit is thus being designed to eliminate the possibilities of abuse by providing a clear trail of each trade down to the millisecond.

By developing Audit, the exchanges - which have

jointly spent \$5.5m on the project - hope to lift the lingering cloud of suspicion that pit trading is permeated by fraud. "We want to prove that what we do is honest," said Mr Lorenzen. But the exchanges would have been obliged in any case to take such a step under legislation that is being finalised in Washington. It will require that precise electronic trading of trades be implemented fully on exchange floors within the next three years.

Most traders are resigned to the fact that they will have to adjust and try to look at the upside. "Anything that we can do to instil confidence in the markets is a good thing," said one independent trader.

But this chip-of-the-shoulder attitude is hardly universal. Many harbour serious reservations about how quickly they will be able to work on the new gadget and how reliable they will be.

Mr George May, a local CBOE trader, said he believed that locals, who comprise about two-thirds of the floor populations in the exchanges, will miss trades and make mistakes they cannot afford. He believed the result would be that the Audit would slow down the markets. "It will have a devastating effect," he said.

On the other hand, one of the Audit's biggest attractions for traders is that it will eliminate overnight exposure to trading mistakes, called out-trades. At present, if two traders botch a trade, they do not discover the error and are

unable to correct it until the next day. With Audit, they will be notified within a minute or two and can correct it immediately.

Under the current schedule, Audit prototypes will continue to be tested in mock trading sessions by the 10-man committee with some volunteers until the end of August. At that point, several of the first Spectrix prototypes will be put in the CBOE's wheat pit and the CME's Deutschmark pit for traders to use for a limited time in genuine trading.

Testing and refinement are to continue until a final selection is made at the end of this year. Whatever Audit model is chosen, it is expected to be in full use by local traders by the end of 1992. All brokers will be obliged to use them about a year later.

While this marriage of open outcry trading with electronic trading may work to save the pits from extinction, it could also alter them profoundly. As the exchanges move to a paperless floor, far fewer support personnel, many of whom are engaged in shuttling paper around, are likely to be needed. Today, these workers make up about 70 per cent of the people on the floor of the exchanges.

Such a pairing would represent enormous cost savings for firms and the exchanges, but it would also change the nature of the markets. Much of their colourful hustle would be gone. But perhaps that is an inevitable trade-off to maintain the core of open outcry.

Japanese bank loans trebled in property boom

JAPANESE bank lending to real estate companies nearly trebled in the property boom of the late 1980s, a survey shows, Reuters reports from Tokyo.

Outstanding loans of 88 Japanese banks listed on the Tokyo Stock Exchange to domestic real estate companies rose to ¥49,910bn (\$364bn) at the end of March 1991, from ¥17,800bn in March 1988, says the survey.

The survey was conducted by Tokyo Shoko Research. "These data reaffirm that the surge in bank lending to prop-

erty [companies] influenced the increase in land prices," the report said. Loans to the property industry grew much faster than overall loans by the same banks. Overall, loans increased only 20 per cent in the same period, which saw a deep easing of credit by the Bank of Japan.

Mitsui Tokyo Kobe Bank's exposure to real estate companies was the largest at ¥4,240bn in March, 2.5 times higher than six years ago.

S&P upgrades CD ratings

STANDARD and Poor's has upgraded the new certificates of deposit ratings to A-minus/A-2 from B/B on Bank of New England and Connecticut Bank and Trust, both former units of Bank of New England Corporation.

S&P said the action reflected the completion of Fleet/Norstar Financial Group's Federal assistance acquisition of the two banks.

Chlorox sold \$500m of 8.50 per cent 10-year notes, priced at 99.50 to yield 8.25 basis points over comparable Treasuries via lead manager J.P. Morgan Securities.

Fininvest raises profits by 33.6% to L190.5bn

FININVEST, the Italian media, retailing and investment group controlled by Mr Silvio Berlusconi, raised group net profits by 33.6 per cent to L190.5bn (L143m) for 1990. Turnover rose by 32.2 per cent to L1,751bn.

The rise in earnings was accompanied by a further increase in net borrowings, which climbed by 19 per cent to L2,417bn at end-December 1990. The effect of higher financial charges was confirmed at parent company level, where

net earnings fell to L37.8bn from L54.7bn. Fininvest's debt is expected to rise further this year, following last May's agreement between Mr Berlusconi and Mr Carlo De Benedetti to divide Mondadori, Italy's leading publisher, between them.

Consolidation of Mondadori's book publishing activities, most of its magazine interests and a half share in its media space-buying operation, will play a leading role in raising Fininvest's group turnover in 1991.

LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

British Shares	Up	Down	Unchanged
Industrial	129	2	2
Financial and Property	100	24	1
Others	12	40	103
Totals	241	66	106

LONDON RECENT ISSUES

Equities	Issue	Amount	Price	Yield	Notes
British	100	100	100	100	100
Foreign	100	100	100	100	100
Fixed Interest	100	100	100	100	100
Options	100	100	100	100	100

RIGHTS OFFERS

Issue	Amount	Price	Yield	Notes
British	100	100	100	100
Foreign	100	100	100	100
Fixed Interest	100	100	100	100
Options	100	100	100	100

TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Notes
British	100	100	100	100
Foreign	100	100	100	100
Fixed Interest	100	100	100	100
Options	100	100	100	100

LONDON TRADED OPTIONS

Option	Call	Put	Call	Put	Call	Put
British	100	100	100	100	100	100
Foreign	100	100	100	100	100	100
Fixed Interest	100	100	100	100	100	100
Options	100	100	100	100	100	100

NOT CLOSE... EXACT

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UK COMPANY NEWS

Margins under pressure as Matthew Clark falls 41%

By Philip Rawstorne

MATTHEW CLARK, the wines and spirits group, yesterday reported a 41 per cent fall in pre-tax profits from last year's record of £9.5m to £5.6m.

The group's operations, which have been substantially reduced, were hit by recession in the UK, which squeezed margins, and losses on its Australian business.

Turnover, net of duty, for the year to April 30, increased by 6 per cent to £49.4m (£45.8m) but operating profit declined from £9.5m to £5.6m.

Mr Peter Aikens, who took over as chief executive 14 months ago, said that the reorganisation of the company which followed the loss of the Martell and Irish Distillers distribution agency, was now virtually complete.

Restructuring costs, including 60 redundancies, amounted to £2.1m, but the sale of investments and two non-core businesses - Sealark Transport and Malcolm Cowen - reduced exceptional costs to a net £11.0m.

Mr Barker, the Australian distributor which incurred a trading loss of some £300,000 during the year, is to be sold as operations are focused on manufacturing, marketing, and selling drinks in the UK.

During the year, minority interests in JE Mather, the Stone's ginger wine and British sherry producer, were acquired for £12m "giving us full control of our manufacturing base," Mr Aikens said.

Earnings per share fell 17



Francis Gordon Clark (left) chairman, and Peter Aikens: reorganisation of company now virtually complete

per cent to 30.4p (36.5p) but the final dividend is increased to 6.5p making a total for the year of 14p (13.5p).

COMMENT
After a year of radical reorganisation, the group is now strategically focused on building a strong UK drinks industry. It has a year and a half more to make a big splash and the margin for mistakes is small. A bottled wine brand seems the best first bet. Opportunities are being sought in table wines; and with spare capacity at JE Mather, some extensions of the Stone's brand seem likely. Analysis like the new team's air of realism and optimism about progress over the year, forecasting pre-tax profits of around £5.1m. Earnings per share should jump to 45p, and the stock looks good value on a prospective p/e of 8.8.

Eurotherm declines to £4.6m

By Clare Pearson

IN DETERIORATING trading conditions Eurotherm International, the control equipment and systems group, suffered a 26 per cent decline to £4.57m in interim profits.

The outcome for the six months to end-April - £4.57m against £6.2m - was a sharp decline from £7.4m (£6.1m). Earnings per share were down at 7.7p (8.7p) but the interim dividend is held at 2.5p.

Mr Jack Leonard, chairman, said that the group, which sells mainly to the plastics, chemical, and food industries, had been hit "across the board" by the recession.

He said there were no signs of any recovery yet in Europe, the US, or elsewhere. However, orders received in June and the backlog at the end of that month were both slightly ahead of last year.

Turnover was only 3 per cent lower, showing that new customers were being won as existing ones cut back capital expenditure and inventories.

Gross margins, at 47 per cent, were also holding up compared with the end of last year, but were 3 per cent down on the 1990 interim period.

There was a 5 per cent cut in the workforce during the period, with UK businesses particularly affected.

Mr Clegg, Hultman recently joined the board as managing director in succession to Mr John Hultman, who had been with the company for 25 years. Mr Hultman was previously president for Europe of Polar Controls, a subsidiary of Monsanto, the US chemicals company.

Adverse currency movements reduced sales by £4.6m. By geographical area, sales in the UK fell to £20.9m (£23.7m) but, boosted by acquisitions, rose to £19.5m (£15.8m) in North America. In continental Europe they were stable at £22.5m (£21.5m).

COMMENT
Eurotherm has 26 years of experience in the industrial controls business so should know how to react to changing economic circumstances, although it has proved optimistic in the past. That is not something of which it can be accused at the moment, however. Mr Leonard is being suitably cautious about prospects for a pick up in business, beyond making the observation that Eurotherm's type of customers are not likely to start buying again until an economic recovery is well advanced. But the eventual upturn in demand, and rebound in profits, should be rapid. This year, however, the company may make no more than about £10m pre-tax profit, against £13.2m last time. That puts the shares on a prospective p/e of 15, where they are well up with events and likely to be dull performers for the moment. On the management front, the arrival of Mr Hultman, with his international commercial experience, spruces up the board's slightly dusty image.

Buying back bushes to bolster the business

Andrew Baxter on the novel solution chosen by Fenner to win back lost customers

FEW British engineering companies forecast the end of the recession would hit them in the final quarter of 1990. For Fenner the timing has been particularly unfortunate.

The medium-sized engineering and distribution concern with power transmission equipment, industrial conveyor belts, and fluid power has a financial year beginning on September 1, and is taking the full year of the recession into account.

Based at October, Fenner had a 11 per cent fall in annual profits and Mr Peter Barker, the chairman, had expressed hope for "moderate progress" in the year ahead.

Yet, as the year later, Fenner reported first-half pre-tax profits nearly halved to £3.7m. But Mr Barker and his team, led by Mr Tom Brown, managing director, are not despondent. There is a quiet sense of triumph at Fenner's Humberhead headquarters.

An innovative sourcing deal which could secure Fenner's world leadership in a market which is expected to grow 40 per cent.

In a transaction announced with little fanfare along with the interim results, Fenner has taken a 70 per cent stake in Contimach, a Hong Kong-based group which will become the UK company's main supplier of taper-lock bushes and other small metal components. The bush is a deceptively simple device for fixing components to shafts.

Over the next few years Fenner plans to acquire a 100 per cent stake in Contimach. Its investment in the UK has been just £2.5m, including working capital. Mr Barker describes the deal as "a major move."

The solution is a quick-fix solution to the business downturn - Fenner's UK



Peter Barker: describes the deal as "a major move"

manufacture of engineered power transmission parts was, after all, the activity most seriously affected in the first half of the current year.

In fact the Contimach link has been in gestation for about five years, illustrating the hurdles for UK engineering companies as changing market conditions prompt a shift from an in-house manufacturing philosophy to a more flexible "make or buy" decision.

At Fenner the switch was made in the mid-1980s, and the make-or-buy dilemma was constantly, says Mr Barker, particularly when manufacturing equipment needs replacing.

Competitive pressures have forced Fenner to reduce the range of manufacturing in the UK, says Mr Barker, concentrating investment on areas with high added value.

In power transmission, this has led to the closure of Fenner's high-volume bush plant in Scotland with the loss of 75 jobs. Conversely, in Hull, space created by a move to just-in-time stock control is being prepared for additional low-volume production this autumn.

Taper-lock bushes are accepted as the most cost-effective way to fit parts to a shaft, but in the 1960s and 1970s Fenner had an uphill struggle penetrating western Europe, especially Germany.

When, eventually, the Europeans gave in, they largely sourced from Fenner to save heavy manufacturing investment. The UK company's competitive position, meanwhile, was bolstered by recycling machine scrap from its plants into continuous cast bars which could be used as feed-stock for components.

But one-by-one, in the 1980s, Fenner's big continental customers began withdrawing their business, tempted by low-cost sourcing in the Far East.

At first, the switch put rivals in trouble technically, says Mr Barker, but gradually the quality of Far Eastern bushes improved. "People who were buying substantial volumes from us have moved permanently, so the viability of our own plants comes into question," says Mr Barker. Fenner's UK production has fallen about 40 per cent from its heyday in the 1980s.

At the same time, terms of trade have moved against UK production. The grey cast iron from which the bushes are made is no longer an indigenous product, says Mr Tom Murray, director of Fenner's power transmission division. In the Far East they can now be produced for less than the raw material costs in the UK.

In drawing up a response to these trends, Fenner had taken note of the progress of Contimach, which had been set up in 1980 under a British managing director, Mr Bill Cody, but with the encouragement of Fenner's continental rivals.

Along with its Far Eastern counterparts, Contimach had suffered some false starts before building up product quality through ever-tighter control of a network of mainland Chinese subcontractors.

Mr Barker had decided by 1987 that Contimach was "the one for us." But it has taken a long, painstaking courtship to produce this year's deal, for two main reasons.

First, ensuring product quality has required a lot of work for both Fenner and Contimach, which is building a big new factory and warehouse at Don Guang in China to expand production and ensure quality standards before shipping to customers.

Secondly, Fenner has been anxious to ensure continuity of supply. It did not want an uneconomic halfway house where the UK production line was kept open, and therefore felt it necessary to buy Contimach rather than establish a joint venture.

Contimach has begun to supply Fenner with taper-lock bushes, and will start sending small pulleys next month. Production of low-volume large pulleys and bushes will continue in Hull.

For Fenner, the deal is a difficult problem. Mr Murray says there is a substantial cost advantage taking taper-lock bushes from Contimach, and adds: "It is a deal that has gone ahead with the deal, in two years it would have been a deal of power transmission engineering manufacture."

As for the financial benefits, Mr Brown says these will be significant in Fenner's next fiscal year. Contimach's sales next year are expected to be about £15m, approaching 15 per cent of Fenner's total power transmission sales.

But the effect may not be as immediate as Fenner hopes. The recession: what would have been a useful, and measurable, flip to profit margins will perhaps be offset by the downturn elsewhere.

There are benefits for Contimach, too. Fenner's backing will help it move towards total quality control of its Chinese subcontractors, and spur its sales efforts to normally use its own machinery. Contimach's European and US subsidiaries are being integrated with Fenner's global operations to boost market penetration.

And Contimach gets the kudos of supplying the pioneer of a drive shaft company whose high-volume UK production run has been in the end of the road.

THE NEW CHALLENGE NOW CONFRONTING SOUTH AFRICA

Points from the Annual Statement by the Chairman of Anglo American Corporation, Mr Julian Ogilvie Thompson

The gold mining industry remains the flywheel of South Africa's economy; as the leading source of foreign exchange, as a major employer and because of the multiplier effect it has on business activity. Any sustained upswing in the gold price would, therefore, transform South Africa's prospects. Despite the prolonged recession and weak prices for gold and other commodities in world markets, AAC's attributable earnings fell by only 7 per cent in 1990 because of the Corporation's policy of balanced diversification. AAC will be investing more than £1 billion in gold, coal and industry from 1991-1994, excluding new projects.

Despite the difficulties in the transition from the old apartheid order - non-racial democracy, South Africa's achievements are more remarkable, its prospects more encouraging than anyone had a right to hope and there is steady progress on virtually all fronts. The termination of the US Comprehensive Anti-Apartheid Act is a big step forward. As big would be the restoration of South Africa's membership in the International Monetary Fund. The delay continues to South Africa of new capital for desperately needed development.

The business community recognises that the South Africa address the deeply felt and justified grievances, as well as the aspirations, of those whom apartheid pushed aside. Anglo American and Beers have undertaken to contribute R250 million over five years to the Private Sector Initiative and have also increased the level of contribution to their Chairman's Fund, which in 1990 committed R57 million - more than a thousand projects, mainly for education.

Sustained economic growth must always be the priority, for without that nothing durable can be achieved. It is growth that generates formal and informal employment, broadens the base and increases the State's financial resources without jeopardising economic activity. The 'quick'

fix' redistributive approach is counter-productive. It funds dependency rather than self-reliance, institutionalises poverty rather than alleviates it. One cannot have higher growth, high savings, high investment - and yet low inflation - all at the same time.

Nevertheless, there will have to be substantial action on poverty before the benefits of growth become evident. Unless there is visible, tangible progress in addressing poverty and inequality, democracy will struggle to take hold and flourish in South Africa.

The greatest challenge facing South Africa is not the devising of a constitution. No constitution will, of itself, enable South Africa to develop into a stable, tolerant democracy. The key is that not political but economic - how we grow the economy in such a way that the problems of poverty and inequality are successfully addressed, not just in the first heady years of the new South Africa, but in the longer term. Poverty and inequality in South Africa must be addressed, provided its new leaders do not act out of poverty of thought. The Anglo American Group will continue to make a significant contribution to a task which should unite us all.

A company's first social responsibility is to stay in business. More than 18,000 individuals own shares in AAC, and there are 165,000 who are present - former employees are members of our employee shareholder scheme. In addition at least six million South Africans - 15 per cent of the population - are indirectly invested through pension funds, life assurance policies, unit trusts and the like. That is not only a measure of the broadening responsibilities of free enterprise; it illustrates the increasing opportunities it can offer in what I hope and believe will be the truly dynamic and wealth-creating society of the new South Africa.

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Multitone advances to £1.42m

SIGNIFICANT PROGRESS was made by Multitone Electronics, the maker of specialised electronic components, in the year to April 30, as profits surged and turnover was strengthened.

Pre-tax profit rose 82 per cent to £1.42m (£779,000). Although trading profits were £371,000 behind, there were no exceptional costs this time (£289,000) and interest charges were reduced to £310,000 (£700,000).

Mr Ian Kerten, chairman, said the result was achieved in the face of difficult conditions in the first half and worse in the second, with the notable exception of Germany.

The climate continued to be unhelpful, but he was confident of further progress as new products were being favourably received and the order book was £1.5m up on the opening figure last year. Borrowings had been virtually eliminated.

Turnover came to £21.2m (£22.1m) with overseas accounting for £13.4m (£14.6m).

Earnings were 5.75p (1.25p) and the dividend doubled to 1.25p with a final of 1.25p.

Batleys profit surges to £7m

Batleys, the privately-owned chain of retail and wholesale stores based in Huddersfield, reported a pre-tax profit from £4.25m to £7m in the year to April 27 1991.

Turnover rose to £11.5m (£10.7m) and operating profit to £7m (£5.41m). Interest charges were cut to £1.16m (£1.18m).

Earnings were 30.85p (17.75p).

John Wood moves into net loss

John D Wood, the estate agent, moved into a net loss for the year ended April 30 and is passing its final dividend.

Difficult trading conditions continued into the current year, and they left action in the group in an unhelpful position. Capitalisation on the market when it improved "against somewhat depleted competition."

Turnover was held at £5.17m, but pre-tax profit fell from £425,000 to £15,000 and the net result was a loss of £100,000 (profit £246,000).

Losses per share were 0.3p (earnings 3.2p). The interim dividend of 1.3p compared with the previous total of 2.2p.

During the year Wood continued its market share, took on ten more staff, opened a new department in Curzon Street, London, to win future development work, and opened its ninth London office in Wimbledon.

The country and agricultural departments suffered from the slow market but continued to perform satisfactorily.

Electron House falls to £970,000

declines at Bytech Peripherals offshoot was the main reason for a fall in annual pre-tax profits at Electron House from £4.03m to £986,000. A rationalisation programme

CHANGE OF CORPORATE NAME

We inform the bondholders that "CREDIT LOCAL DE FRANCE CACEL SA" has changed its corporate name to "CREDIT LOCAL DE FRANCE".

The bonds will be listed at the Luxembourg Stock Exchange under the new name.

This change of corporate name is made without any stamp on the bonds nor exchange of bonds.

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EUROPEAN FINANCE AND INVESTMENT

GERMANY



A year after monetary union, the German economy is in the midst of wrenching adjustments. The D-Mark has weakened, and the current account surplus melted. Still, capital market reforms are helping to mobilise the funds needed to rebuild the east, writes Katharine Campbell

Reality dispels euphoria

By the time Germany formally united last October, many of its new eastern citizens no longer had the heart to celebrate. The euphoria of preceding months had been disorganised by the stark economic realities of a new world, and the prospect of change filled them with trepidation.

The first anniversary of the introduction of the prized D-Mark into the east at the beginning of this month would seem more than to justify that instinctive Angst, with the east of the east surpassing even the most optimistic forecasts.

The in-German east is exhibiting graphically the costs of adjustment. July 1 brought the east a 10 per cent increase in surcharges, higher inflation, and, in the east, a new wave of unemployment.

This leaves the country still grossly acknowledging the necessity of embracing a unique opportunity, but more than a little daunted at the path of travails until east Germany emerges as Europe's fastest growing region. Lulled by the fact that the east had for years been paraded as the most successful eastern block economy, no-one was prepared for the degree of chaos that ensued.

At the level of social dislocation, it was underestimated - western bankers setting up in the east say their most successful managers come from foreign postings where they were used to operating in a strange language - so the economic diversity of the countries came as a complete shock. In an unguarded moment earlier this year central bank president Mr Karl Otto Pöhl professed monetary union had been a disaster.

West Germans, caricatured for their talents in the realm of officialdom, were taken aback at the wholesale collapse of the infrastructure across the Elbe. No-one adequately foresaw how the collapse of property values would impede urgently needed inward investment.

A further surprise lay in the initial rejection of eastern goods by consumers with years of deprivation to repair, which, together with the collapse of the crucial eastern bank markets, helped to the manufacturing output by two-thirds - in June, will top 4 per cent of the west of the last surcharges, together with hefty wage increases, in the west, leading to a 6.7 per cent, feed through. Meanwhile the erstwhile current account surplus is eroding at an unprecedented rate in the industrialised economy.

The Bundesbank, which outwardly remains unflustered at what it sees as an appropriate redirection of the country's savings, is forecasting a small deficit by the end of the year, after a surplus of DM70bn last year.

Mr Pöhl as Bundesbank president in August, with a more than challenging programme. A top priority, however unpopular internationally, will be reviewing the need for moving short-term interest rates up another notch.

Against this background, resilient and flexible capital markets will be the more necessary as Germany proceeds with the task of rebuilding its own country, and increasingly becomes the fulcrum for transfers to the east of eastern Europe.

A notable feature of the year has been how institutional reform in the government bond market has improved its efficiency, which in turn has been reflected in yields that, after the initial shock in February 1990, have remained remarkably steady considering the burden of new issues.

The Bundesbank recently pointed out that the bulk of all D-Mark fixed income securities last year amounted to DM220bn, almost three times as much as the previous year, and a figure that is set to climb further. This has been achieved during a period in which foreigners have only sporadically been significant buyers of Bunds.

Important changes include the move in the autumn of 1990 to a part-auction system for selling new 10-year Bund issues, away from the traditional consortium of banks allocated paper according to fixed quotas.

The auction has been a pronounced effort to widen the range of instruments and range of subscribers in which the government handles the Schuldschein (or promissory note) was resuscitated as a central government borrowing vehicle.

The official view from the Main is that Düsseldorf, the second financial centre, has more to worry about, with Berlin quite possibly elbowing it off that perch

turn exacerbating the employment situation.

Finally, it was only last year that gloomy foreigners who predicted how much the surprise might cost. This year, the official German public sector deficit will reach DM140bn, DM160bn, about 1.5 per cent of the national product.

This leaves two economies sending out the most diverse signals. While the eastern economy was still deflating rapidly, first quarter growth in west Germany of 0.5 per cent was stronger than expected. Inflation, at 0.5 per cent in

The D-Mark has swung from a high of DM1.81 against the dollar in mid-February to a current low of DM1.81 as investors became alarmed with the long-awaited eastern upturn receding still further. In the first half of the year the currency dropped 10.1 per cent against the yen.

An unstable external position leaves the east vulnerable to other shocks, such as the recent international court ruling that will lead to tighter controls on collecting international income tax. This leaves Mr Helmut Schlesinger, who

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The Frankfurt banking district viewed from across the Main: fulcrum for transfers to the east

It is being used particularly heavily by the east as the German Unity Fund and the Treuhand (the agency managing the sell-off of east German industry), one of its main merits being that - placed privately - large amounts can be salted away without alerting the market.

The recent move to auctioning paper in the two-to-four-year maturity spectrum further complements the range of instruments. Also, the Bundesbank has increased the stock of paper it holds giving it more clout in its market-smoothing operations.

Propelled more by competition from elsewhere in Europe than by the exigencies of the

German adventure, the German stock exchanges are preparing for fundamental reform.

While formidable pressures remain to preserve the decentralised structure - eight separate markets - the big Frankfurt-based banks are successfully pushing to centralise equity trading, at least for the blue chip stocks with international appeal.

The Frankfurt Stock Exchange building, resplendent after a DM120m restoration, could soon be partially nationalised as increased computerisation of trading is accepted as the way to force a consensus.

Still, the local stock

that the German system is technologically primitive, and is still a market share, notably London, in the time it takes to build a replacement.

The insider investigation into the Bank comes at an exceptionally awkward moment when the country is trying to build its standing in the international financial community.

Meanwhile, the decision for Berlin to become the country's future capital leaves Frankfurt property speculators faintly uneasy.

The official view from the Main is that Düsseldorf, the second financial centre, has

more to worry about, with Berlin quite possibly elbowing it off that perch. A state of new buildings, including the recently announced headquarters for Commerzbank, demonstrates serious commitment to Frankfurt.

At the same time, while much may be made of the law allowing the Bundesbank, as a focal point for the banking community, to stay put in Frankfurt, the central bank can hardly - in the context of European integration - vouch for its own long-term existence. That is why the mayor of Frankfurt, Peter Laatz, optimistically, has reserved a space for the future European central bank.

EUROPEAN SAVOIR-FAIRE

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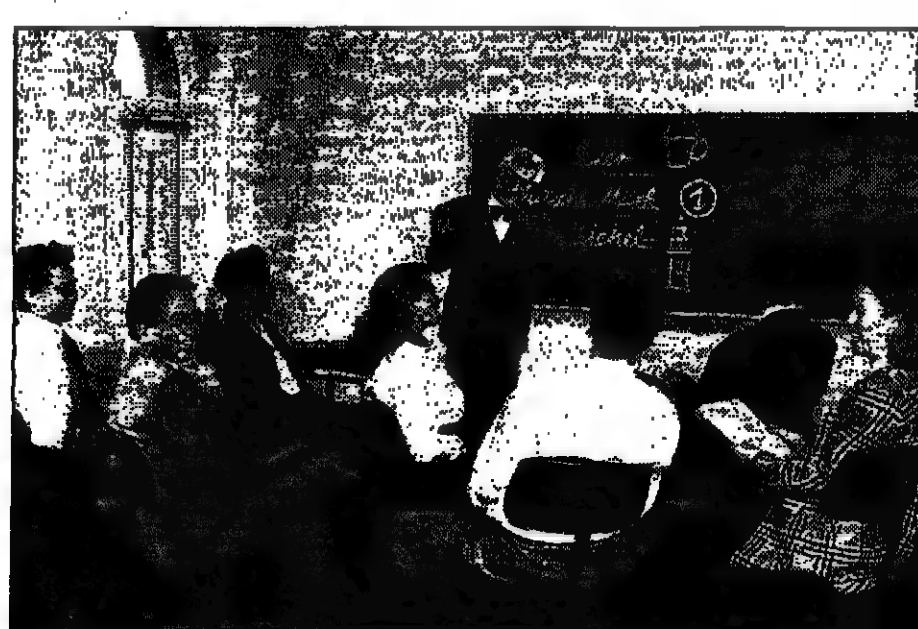
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GERMANY 2

■BUNDESBANK: the guardian of the D-Mark faces monetary strain

Challenges grow more intense

THE D-Mark instrument and the prize unification. Both the currency and the Bundesbank, the institution which supervises, protects and guards it, will turn out to be casualties if already problematic economies of the east still more seriously during the 1990s.

The monetary strains of the 16 months have brought the Bundesbank one of the most headily challenging years in its 34-year-old history. It grapples with a change of leadership at the end of July, as well as with fresh battling over the future of European monetary integration, the Bundesbank knows that the challenges are likely to become still more intense.

Mr Helmut Schlesinger, the central bank's long-standing vice-president, who takes over from Mr Karl Otto Pöhl, is a highly experienced economist. He has spent nearly all his working life in the Bundesbank and its forerunner, the Bank Deutscher Länder.

Mr Schlesinger is a profound admirer of the "no experiments" approach which - up until 1990 - imbued Germany's fiscal and monetary policy. Neither is nor the much more pragmatic Mr Pöhl was in favour of rapid currency union with Germany when it was first proposed at the beginning of 1990 - although they both now think it was politically necessary.

Mr Schlesinger on several occasions has made clear his view that, facing the problems of unification, Germany was neither the time, the money nor the manoeuvring room to proceed with the monetary union (Emu). The Bundesbank has succeeded since last autumn in persuading Chancellor Helmut Kohl that, with the only firm ally under the belt, there is little to be gained from everything in the East from making a commitment to Emu.

The Bundesbank view was not forcefully in July by Mr Hans Tietmeyer, who will take over as vice-president when Mr Schlesinger steps up to the number one job in August. Mr Tietmeyer's tenure is increased by the fact that - almost alone among the Bundesbank officials - he has the ear of Chancellor Kohl. "German unity should not slow down the European unity process. But it should also not speed up the process," said Mr Tietmeyer.



Helmut Schlesinger (right) the central bank's long-standing vice-president, will succeed Karl Otto Pöhl when he steps down at the end of July. The Bundesbank is stressing continuity in its policy making. Pic: Tony Andrews

Mr Tietmeyer, who on present plans will take over as Bundesbank president when Mr Schlesinger retires in two years' time, breached an unwritten taboo by stating plainly what Germany would give up through Emu. Traditionally, German politicians - above all Mr Hans-Dietrich Genscher, the foreign minister - have put Germany's argument about Emu in terms of what the German and Europe would gain. Mr Tietmeyer spelled out that Germany's interests were in fact more complicated than that. Through Emu, "Germany would lose a lot - namely, one of the most successful and best monetary constitutions in the world," he said.

Chancellor Kohl has been much more cautious over the Emu issue in recent months. The French and Italian governments extended from him a pledge last October at the first EC summit in Rome that a new "institution" to run the Community's new monetary arrangements would be set up in January 1994. However, the Bundesbank and finance ministry soon made clear that they were not willing to countenance establishing a European central bank by this time. The date has been put back to 1996 - at the earliest.

Part of the reason for the reluctance to agree an earlier timetable lies in the extraordinary financial turbulence engendered by German unity.

Although the process has led to a growth spurt in the western half of the country, the economic results of the first 12 months after currency union on July 1 had been less than expected. The depression in the east has been far deeper than optimistically predicted in the first year. Public anger over the high inflation rate in Germany, which rose to 10.5 per cent in 1990, has been a major factor in the over-

making a decision until the autumn on whether the next move in the discount and Lombard rate will be up rather than down.

One of the main drawbacks facing Mr Schlesinger is that the Bundesbank's traditional all-powerful image in the German public eye has been dented since the beginning of 1990.

Mr Pöhl announced his resignation for a complex mixture of reasons - ranging from worries about terrorism to his growing boredom (as he admitted recently with typical open-

The setbacks for the Bundesbank over German monetary union are likely to make it fight all the harder over Emu

all public sector in Germany this year will be DM140bn-DM160bn or 5.5 per cent of gross national product. This is considerably more than the government's target last autumn - even after the large tax increases which came into effect on July 1 this year.

The pick-up in inflation - encouraged by pay settlements in western Germany at about 7 per cent - together with Germany's switch into a current account deficit - the view of German officials have not yet reached their peak. Mr Schlesinger, Mr Tietmeyer and the rest of the Bundesbank's policy-making council will however not be

with his own speeches. Although Mr Pöhl had been asked to friends (and Mr Kohl) he probably will not be the full length of his second eight-year term (up until 1995). Disagreements with the government over the pace of the unity process contributed to the decision to quit.

Mr Pöhl, in spite of his confidence and bonhomie, is a sensitive man, and suffered from the feeling that he was not being taken sufficiently into the confidence of Mr Kohl and Mr Theo Waigel, his finance minister. Mr Pöhl's own (not always discreetly voiced) views about the economic policy

EUROPEAN FINANCE AND INVESTMENT

BANKING

A consistent faller at the Gallic hurdle

AS German banks review their position in the run-up to the European single market there is one notable gap in their armoury.

While France is Germany's largest trading partner and the mutual penetration of each country's financial services industries has remained high, a gleam in the eye.

Germany's aggressive acquisition strategy elsewhere in Europe has repeatedly fallen at the Gallic hurdle, with Germany's leading financial institution for years looking and failing to find a target of suitable size - at an affordable price.

Similarly, chances to buy into the closely-knit German market are rare. Barclay's purchase of Merck Finck last September when the von Finck family unexpectedly chose to part with the exclusive Merck Finck removed one of the few remaining independent private banks from the list of the so-called "Big Five" in Germany.

Mr Pöhl during the past 18 months a particularly surprising illustration of what he has already - that the central bank's famed independence offers it very little protection against larger political oscillations.

The setbacks for the Bundesbank over German monetary union are likely to make it fight all the harder over Emu - a process by which the German government would ultimately make the Frankfurt central bank redundant. For a Europe seeking a "model" central bank to run the continent's future monetary standard, the Bundesbank offers a particularly intriguing spectacle.

A swap, whereby Commerzbank took about 7 per cent of Crédit Lyonnais and the French acquired 10 per cent of Commerzbank's capital, was said to be imminent.

Now, after another postponement, the Germans have set a deadline for the end of the year for the transaction finally to be completed. That still leaves ample time for Mr Sepp's successor, Mr Martin Kohlhausen, to decide that the cultures of the two banks - with Crédit Lyonnais presently in top expansionary gear - may not mix.

Crédit Lyonnais's go-ahead strategy in Spain has prompted the "suspension" of the Euro-partners group - the long-standing association between Banco Hispanoamericano, Banca di Roma, Commerz and Crédit Lyonnais. The French bank sent a fairly

provocative signal to its potential German partner when it opened another branch in Baden-Baden.

The latest match between Dresdner and BNP, not least in terms of the two banks already have a co-operation pact - even if the most prominent joint acquisition venture since then was the failed bid for the Dresdner Bank.

Assuming a share swap goes ahead - at perhaps 10 per cent each way - the more intriguing question is how far co-operation might be taken. "Swapping is a lot more than nothing beyond a demonstration of commitment," Mr Stephen Lewis, banking analyst at Salomon in London observes. "Withdrawing from each other's respective home markets and running existing operations on a joint basis might be an attractive way of combining assets in the longer term."

However, Germany's third largest bank appears to stand little chance of catching up with its larger rivals particularly in terms of corporate business. Dresdner, much smaller than Deutsche Bank, the west, looks poised to garner a roughly equal share each of the Elbe.

In the mature market, but on the other hand, one niche that seems to have caught the attention of house strategists is catering to the needs of the high net worth individual, product in part of the "inheritance generation". This month, Dresdner Bank, opened the doors to a imposing Jugendstil building in the heart of Frankfurt - a new operation, but resuscitating the historic name of Harv & Co private bankers.

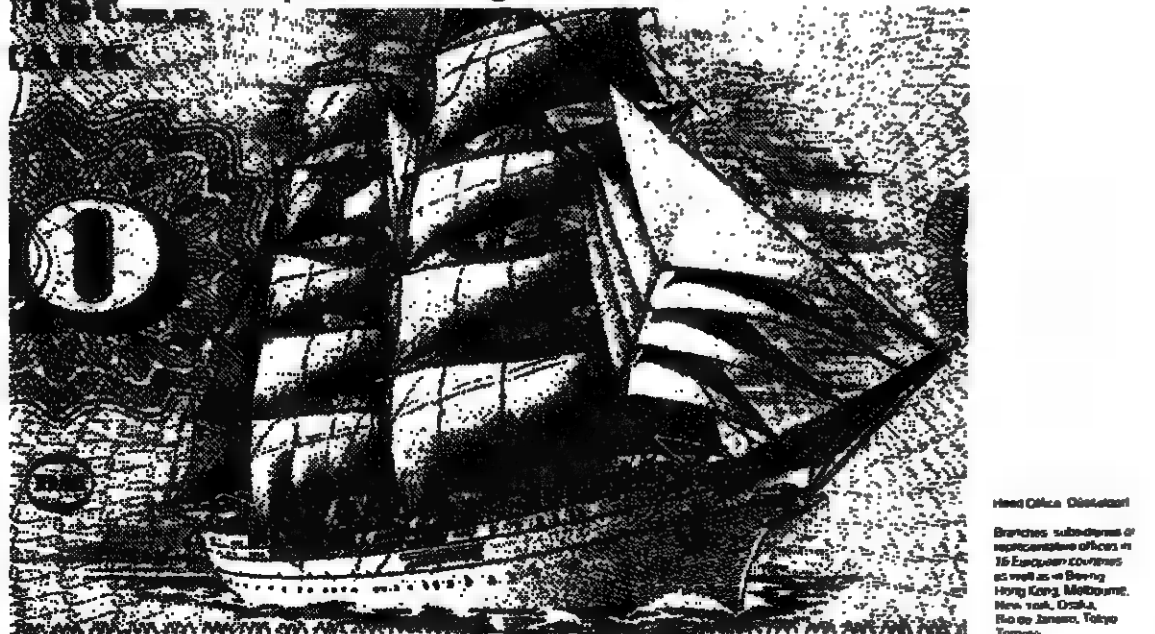
Earlier this year, Commerzbank acquired a financial services advisory unit of Matsushita, the Munich group, and both Deutsche Bank and the Bavarian bank have bought, or bought back, equity stakes in private banks.

Whether offering essentially the same service in lush surroundings will secure the custom the banks want is another matter. Private banks such as Trinkaus & Burkhart, whose client base is new operations might be foreign competition, notably the Swiss banks, as more formidable.

The provision of more sophisticated products, rather than the environment itself, may be more in tune with the needs of the more adventurous German investor.

Katharine Campbell

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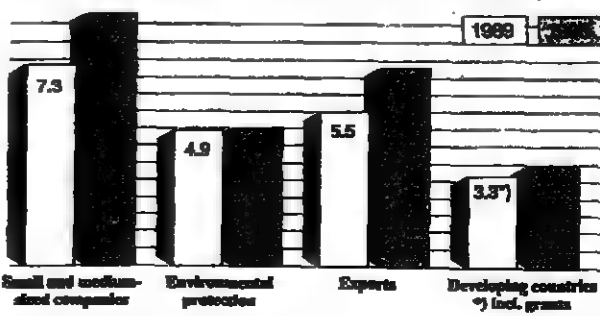
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BANKING IN THE EAST: leap in the dark pays off

Pioneers of capitalism

"When do you last express appreciation to your bank?" challenges Mr. Klaus-Peter Müller, deputy board member of Commerzbank, and mastermind behind his institution's push into the new eastern Länder.

Introducing the western banking system into the east has been an immense human adventure, turning the most stuffy, button-downed west German banker into an enthusiastic, even gushing, pioneer. Prime motivation for the push is the poor conditions of the east, still suffering after 12 months of currency union. It has been generally enthusiastic response from their customers who have become their

ment entities that will be crucial to the successful accomplishment of the long-awaited economic turnaround.

The biggest leap of faith was on the part of Deutsche Bank and Dresdner Bank, who, by entering into joint ventures with the Deutsche Kreditbank, the "commercial" banking part of the old state monopoly, burdened themselves with a formidable cost base in exchange for an instant and substantial network.

Deutsche, with over 1m accounts, believes it was right, but it also took on some very run-down real estate and as many as 8,600 employees - mostly women, mostly over 40 years old, and a full half formerly employed in the now redundant payments system. Of those, 7,200 people are still on the payroll, the balance reduced principally by "natural wastage and early retirement" according to the bank. Retraining is proving a more formidable task than anticipated.

Everyone is stupidly talking about trying to attract Japanese or US manufacturers

people in capitalism, western style.

Unlike the rest of German industry, the banks made their commitment to the east early. Many months of preparation from setting up pavilions to equipping fledgling democratic political parties with used typewriters - preceded the official start of business on July 1 1990.

"None are to have foreseen the deficit chaos in the east German economy," says Mr. Hilmar Kopper, chief executive of Deutsche Bank. But the leap in the dark appears to have paid off.

"Gloom statistics continue to issue from many parts of eastern industry, yet the banks are touting for profits far sooner than expected. They are also building a system that is technically superior and, in terms of branch structure, supposedly more rational than that in the west. But there have been nervous moments. And, with the bulk of the business still coming from retail deposits and business start-ups, it institutions have yet to crack the toughest nut of how to provide innovative financing to the broad swathe of enterprises and local govern-

Gloomy statistics continue to issue forth from many parts of eastern industry

ment," says Mr. Müller who, being as the bank that is hiring, not firing people, is an important marketing point.

Meanwhile, taking over a part of the old central bank brought its own problems. One Deutsche director remembers visiting branches around the country to find his new operations still effecting payments for the savings and co-operative banks - part of a different, and now competing system.

There were countless minor upsets in carving up the Kre-

ditbank. Deutsche, finding that Dresdner had cornered the main branch in Dresden, was left with an entirely redundant communications and computer network - as it all led back to feeders in the regional office.

Then there was the flood of D-Marks. A Deutsche Bank official recalls months of tension with boards of cash housed in buildings with quite inadequate security - and the bank powerless to off-load the notes on the Bundesbank which was also just finding its feet.

The real disaster was the payments system. Ironically, the old eastern network had functioned perfectly efficiently. Hence, all the greater the horror of account holders who found their wages from last July onwards taking upwards of six weeks to reach them. The old system could not be kept - not least because of its complete lack of security, allowing the authorities to examine each and every transaction. But interfacing with the western system has taken virtually a year, with the worst chaos in the latter part of 1990. For a period last autumn, Deutsche Bank had to send an emergency force of as many as 700 extra staff from the west. A poor advertisement for the can-do image of the new western banks.

To make matters worse, the banks were virtually paralysed by the savings banks, as payments as rents could only be made via the old system. This is one reason why the old-fashioned savings banks have so far lost much less market share than anticipated - retaining about 80 per cent of deposits worth about DM5bn.

However, with the infrastructure - communications, payments system, buildings - gradually falling into place, and the retail business hence progressing more smoothly, the focus must shift to corporate lending. Aside from the substantial government-guaranteed liquidity credits, lending to the 400,000 odd new businesses has until now made up the bulk of activity. They were selected, given the irrelevance of conventional credit analysis, primarily on personal impressions.

One Dresdner Bank relation-

ship officer cites the case of a talented advertising designer straining at the bit long before the wall came down. He was visibly demonstrating his feelings about the state with the prison bars he refused to remove from his bedroom window. Now driving a new Mercedes, he is likely to achieve a turnover of DM1m this year.

Building up business with large corporate clients is far trickier - even now only an estimated 60 per cent of the Treuhand companies can produce an initial balance sheet. In the small amount of plain vanilla lending that has so far been transacted, the banks are operating at the limits of what their regulators will allow -

Now claim to have foreseen the depth of chaos in the east German economy

in regards covenants, and backings and such like.

Some institutional answer is the rather murky of the business law to create modest equity stakes. Westdeutsche Landesbank, for example, has several pilot projects under way, including the part-financing of a Berlin industrial cleaner, where management and other institutions are also involved.

"Risks are high but the prices [for companies] are very low" says Mr. Roland Berger, who heads Germany's leading domestic management consultants.

However, there is still criticism that the banks have not been sufficiently imaginative in their corporate relationships.

"Everyone is stupidly talking about trying to attract Japanese or US manufacturers. This is a misconception," according to Mr. Berger who thinks that international pensions fund money, "managed by really top people" would, for example be a more realistic way of attracting foreign capital. As the east German economic engine kicks into forward gear, the banks may be presented with some of their toughest tests yet.

Katharine Campbell

INWARD INVESTMENT: fulfilling a national duty costs money

Progress amid the gloom

WITTINGLY THE EAST GERMAN economy to rights will take longer and cost more than expected, but signs of progress are emerging amid the general gloom and confusion.

"Although the transition is bound to be painful we have every reason to believe that the crisis will soon be over," says Mr. Karlheinz Kaske, chief executive of Siemens.

Like many of Germany's companies, Siemens has been quick to move into east Germany, although it has yet to make money there. This year, it expects to obtain orders worth some DM5bn in the five new eastern states, rising to DM8bn next year.

Siemens has acted out of a combination of business self-interest and moral spirit, as have Delmhorst-Beur, which plans a DM1bn truck plant near east Berlin. Volkswagen (investing about DM5bn), the big energy companies led by RWE and Veba, and the banks and insurance companies. So far, it has formed 15 new companies in east Germany - nine in manufacturing and six in sales, engineering, and services - and opened a number of technical, sales, and supply offices. It employs 20,000 people there and has 1,000 trainees.

Mr. Kaske, speaking at Siemens' recent half-yearly press conference, asserted: "This display of corporate muscle was necessary on the one hand to exploit the once-in-a-lifetime opportunity of a domestic market literally expanding overnight. On the other hand, it also expresses our commitment to social and political responsibilities which cannot be ignored. It certainly would have been possible, and also less costly, to handle the anticipated orders at our facilities in the west of the country. Eastern Germany, however, needs a stable local value-added base, and we consider it our duty to provide it."

As Mr. Kaske made clear, fulfilling the national duty costs money. Start-up losses on Siemens' new activities in east Germany will exceed DM100m this year, a sum it can easily afford. One problem for Siemens and other companies involved in east Germany is that companies there lost most of their east European business



New BMWs on the way to the east pass an abandoned Trabant



Kaske: crisis will end soon

overnight through the collapse of Comecon, the problems in the Soviet Union, and the disruption caused by the abrupt switch to a free market economy in the east German states.

BASF, the big chemical group, for example, is finding it hard to turn round its new subsidiary at Schwermühle near Dresden in the wake of the economic turbulence further east. It was taken by surprise at the switch with which the D-Mark was introduced to the former East German states, nearly two-thirds of the

country's exports went to Communist countries; of that, more than half went to the USSR.

The East German government has been trying hard, with some success, to get the wheels to turn up to their promises to attract more investment from the west. But it will be a long time before the pace of change approaches western levels.

"Inevitably the economy in the east is taking time to move from these shocks. This is not surprising, given the statistics," comments Mr. American Hoffman, managing director of Credit Suisse First Boston.

The gloom figures show that the gloom is continuing. Although the Treuhand, the east German privatisation agency, is steadily selling off the former state-owned companies, it still has a long way to go. Moreover, unemployment is rising and will further increase sharply as employment protection measures in east Germany end. Productivity there is far below western levels and the task of rebuilding the infrastructure, cleaning up pollution, and modernising industry is enormous.

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of which: mortgages	14,147.9
loans to public	14,297.6
Outstanding and other borrowings	28,062.7
incl.: mortgage	11,048.6
communal bonds	13,406.0
Share capital	89.6
Reserves	747.2
Balance sheet total	30,829.8
Interest surplus (incl. net non-recurrent income)	287.3
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Partial operating result	220.6
	97.3
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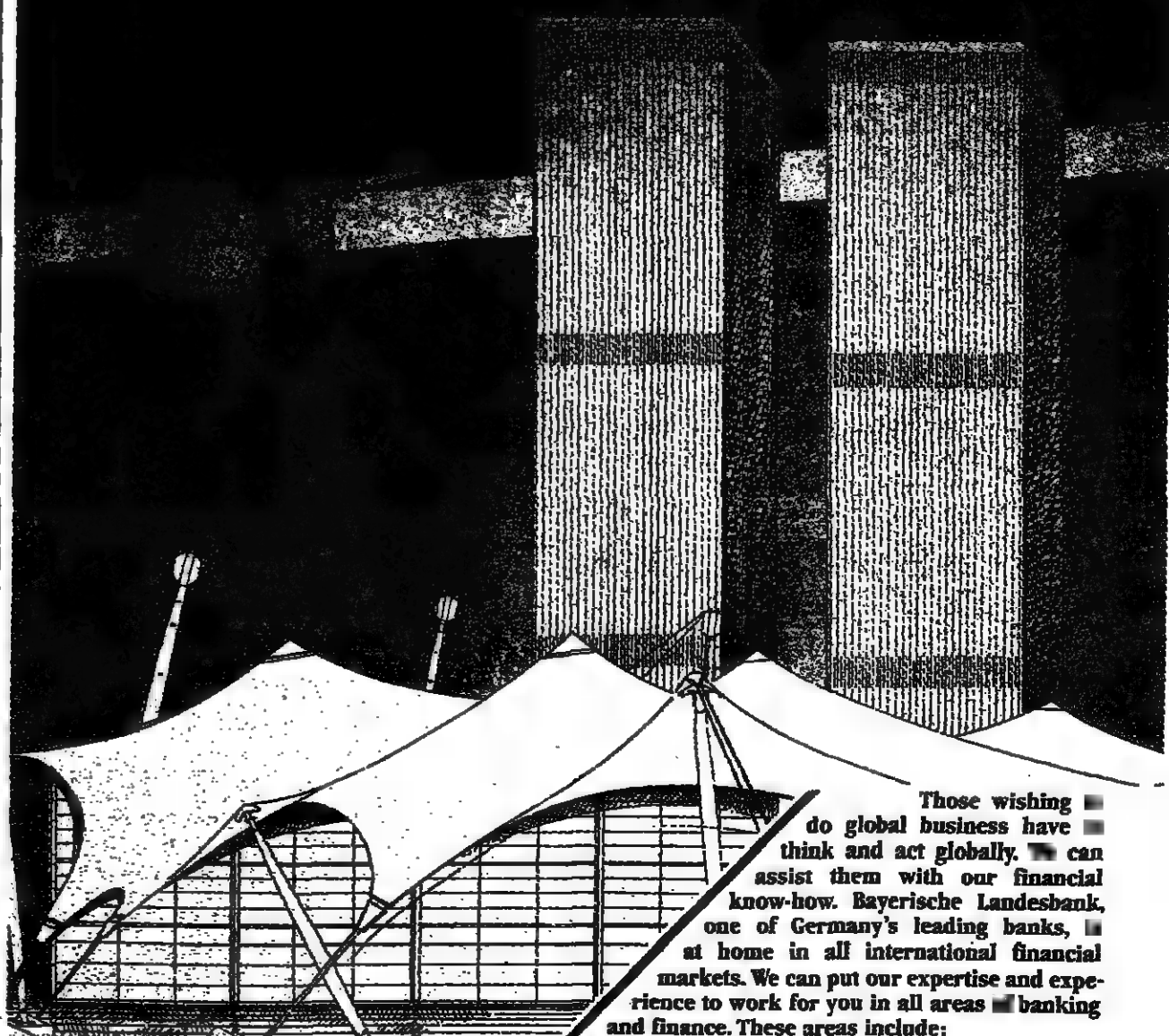
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GERMANY 4

EUROPEAN FINANCE AND INVESTMENT

DERIVATIVES: important, if late, addition to the capital market

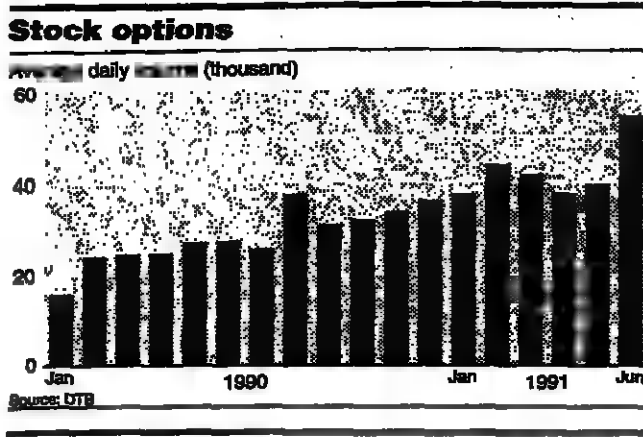
TRINKAUS: innovative force among Düsseldorf's Schicki Mickis

Conservative investors find a taste for adventure

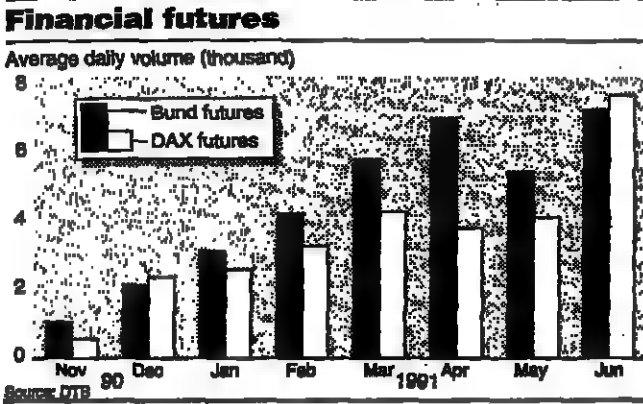
Institution is banking on high technology products

ONE of the toughest battles the exchange has fought since its inception in 1987 has been to convince conservative investors that derivatives are not just a speculative tool, but a valuable addition to the capital market. The Deutsche Terminbörse (DTB), two years on, is still fighting when it comes to convincing the domestic investor that derivatives are a serious business.

However, the DTB has been successful in convincing exchange, and over-the-counter investors that derivatives are a valuable addition to the capital market. The DTB has been successful in convincing exchange, and over-the-counter investors that derivatives are a valuable addition to the capital market.



Some controversy has surrounded the growth in covered warrants on individual stocks



new hardware in May. At the same time, member banks, whom the costs of DTB are large, point to the expense for an electronic exchange of keeping technology up to date.

More rapid than the DTB's growth has been the proliferation in over-the-counter products, both in the fixed income and equity markets. DTB Bund options, a market that has taken off in the last 18 months, was fostered initially by foreign banks including J.P. Morgan and Citibank but has some domestic names, notably Commerzbank, getting involved as market-makers. The product

The credit for luring retail investors into options products must go to the big banks

has appeared especially to insurance companies, who have emerged as big writers of put and call options. Particularly this year, when the cash Bund market has not moved very much, institutions have been able to earn extra premium by such strategies.

There has also been a flood of equity-related products, including warrants on the DAX and individual equities. According to estimates from broker James Capel, the total market capitalisation of the German warrants market is about DM4.6bn, with a third of the warrants, of which 214 are covered, issued by banks and the rest by other financial institutions. The warrants represent an increase in the company's capital. In these, the bank warrants, mostly on the DAX.

Recently, the number of products on the market, particularly in the index sector, and the variety of issuing institutions who have jumped on the bandwagon, has cast doubt on the quality of the prices that will be maintained in the secondary market.

A time of controversy has surrounded the growth in covered warrants on individual stocks - with the companies concerned that too many outstanding warrants could affect their share prices. Dresdner Bank, for example, says it has avoided what it calls a hostile product for that reason. But the colourful array of instruments, from high coupon bonds repayable in shares to warrants on futures prices, has proved the venture some (or, given the uncertainty of a price proportion of the share, perhaps a fair share) of German investors.

Katharine Campbell

FRANKFURTERS are fond of dismissing the denizens of stylish Düsseldorf as "Schicki Mickis" - in other words, a little spivvy.

In the investment banking world too, things are changing along the Rhine. Düsseldorf's first financial centre, the Koenigsallee, but look enviously on. Ten years ago, Trinkaus & Burkhart was "just like any other bank," according to its senior partner Mr Herbert Jacobi. But a combination of personnel changes and steady investment has turned the Düsseldorf private bank into a rare species in the German financial world - an often innovative institution.

High technology products are typically introduced in a not always enthusiastic response by foreign banks. Trinkaus, while 50 per cent owned by Midland Bank of the UK, is still very firmly a German institution. A culture that combines elements of the fast-moving, almost US mentality with the solidity of a German universal bank.

Mr Jacobi, an urbane international banker with dual American and German nationality, has not surrounded himself with a herd of Anglo-Saxon bankers. For example, the driving force in the securities department, Mr Christoph Niemann, comes, like Mr Jacobi, from BHF Bank, the Frankfurt merchant bank - hired, in the space of a day with the other Trinkaus partners' approval gained a cocktail party.

Mr Niemann puckishly describes the bank as "developing new products to break up marriages." The trysts are the cosy relationships between the biggest banks and the top ranks of German industry which make it difficult for smaller institutions and foreigners to prise apart.

No single young man is said to be the key to the flood of new products issuing from Trinkaus - the reverse. It is the bank's willingness to take on a role as a play on falling rates in the future, with a coupon at, say, 16 per cent minus six-month Libor.

The design is not without its merits. It is a relatively generous fixed rate for the first few years, the paper then becomes a play on falling rates in the future, with a coupon at, say, 16 per cent minus six-month Libor.

The design is not without its merits. It is a relatively generous fixed rate for the first few years, the paper then becomes a play on falling rates in the future, with a coupon at, say, 16 per cent minus six-month Libor.



Herbert Jacobi (left) and Christoph Niemann: at the forefront of hybrid products development

important part of its success, is the sort of process that would be political dynamics in a big institution. There would be all the big bank horrors we do not have," Mr Jacobi, for a long time at Chase Manhattan in New York, explains.

Trinkaus is more active on the selling side than most banks. It is a group of service specialists to whom the more exotic products are placed. "With their clients at their disposal in a large extent," replies Mr Jacobi triumphantly, pointing out that syndicate managers who design issues and are out of touch with their own bank dealers illustrate precisely the same kind of response as the universal banks.

Capital markets products are only one leg of the tripod of earnings which underpins the stability of Mr Jacobi's bank. The other two legs are the typical US investment bank. A further third of the income stream comes from private commercial banking (including a role as a play on falling rates in the future, with a coupon at, say, 16 per cent minus six-month Libor).

Also following very firmly in the German tradition is the amount of profit Trinkaus shows - partial operating profits last year were DM500m, a figure that has stayed more or less static for the last five years. "What you see is very much not what you get," acknowledges Mr Jacobi, explaining that in addition to a hyper-conservative reserving policy, the bank has invested heavily in systems and people.

share put with a higher interest coupon.

As with all hybrid products, investors would be better to purchase the components separately - but then that is how investment bankers have always earned their money.

Trinkaus' competition, particularly the big banks, are seen as a threat to the more exotic products are placed. "With their clients at their disposal in a large extent," replies Mr Jacobi triumphantly, pointing out that syndicate managers who design issues and are out of touch with their own bank dealers illustrate precisely the same kind of response as the universal banks.

What you see is very much not what you get, acknowledges Mr Jacobi.

acknowledges Mr Jacobi, explaining that in addition to a hyper-conservative reserving policy, the bank has invested heavily in systems and people.

is convinced it will put already putting Trinkaus at least DM100m and five years

ahead of the competition in terms of technology for example. In 1990, the 1990 annual report sees the first, vague, mention of Trinkaus in majority ownership Midland. Mr Jacobi makes much of the independence from London and, with the UK bank's difficulties, has not been particularly pleased that TSB did not have "griffs (and Midland emblem) stamped all over us".

What he has been powerless to avoid is the persistent speculation that the troubled clearer might allow of its German franchise. This is a scenario he feels confident in dismissing under Mr Brian Pearce, the new chief executive until recently at Bayers, who has conveyed to Düsseldorf "a feeling of a great deal more security".

The importance of the right owner is all too clear to Mr Jacobi. He says that the previous owners Citibank allowed TSB to atrophy. It was a mistake, he believes, to let a rule company with a rule book for the coup.

Some 10 per cent of the rest of the share has recently been bought by J. Lange kreditbank Baden-Württemberg, a public sector bank and regular capital market lender that also has considerable placing power among local savings banks. Mr Jacobi says that the bank has been a "perfect combination" on top of Midland's international synergy.

He is not worried that Berlin's growing financial importance will be at the expense of Düsseldorf. "Technology makes location increasingly irrelevant," says an irate Mr Jacobi.

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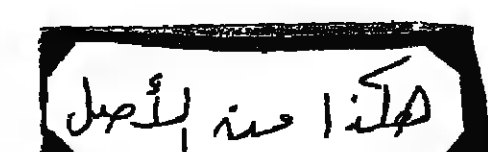
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COMMERCIAL PAPER

Deutsche Bank's aggressive start

THE success of an active money market has long been one of the curiosities of the German financial landscape. But regulatory change at the beginning of the year has paved the way for the launch of commercial paper, a market that has been filling an important gap in the range of D-mark investment instruments.

The prospect of the abolition of stock exchange turnover tax together with the removal of restrictions on approval

procedures for new issues prompted Deutsche Bank in December to launch the first programme, DM500m for Daimler-Benz.

By the end of June, some 12 facilities totalling DM5.34bn had been signed, with outstandings amounting to DM6bn, showing that the bulk of the programmes are being actively used.

The bank appears to be using its muscle to considerable effect

By far the largest is the DM2bn facility for the Treuhand, with the other borrowers almost exclusively German household names. The first foreign entrant, Alcatel France, has announced a programme, and dealers say others are to follow.

The lack of alternative D-mark money market instruments has meant that, at least in the initial stages, interest has been strong - with an inverted yield curve enhancing the attractiveness of short-term investments. High levels of corporate liquidity have been an additional driving force.

Some companies have jumped the gun themselves in order to invest in proceeds in higher yielding commercial paper from other less popular

procedures for new issues prompted Deutsche Bank in December to launch the first programme, DM500m for Daimler-Benz.

By the end of June, some 12 facilities totalling DM5.34bn had been signed, with outstandings amounting to DM6bn, showing that the bulk of the programmes are being actively used.

By the end of June some 12 facilities had been signed

the US and France. While German companies are traditionally reluctant to acknowledge the need for ratings, the international agency Moody's, recently with an office in Frankfurt, is hoping that yield change, in turn leading to yield differentiation based more closely on relative creditworthiness.

So far, Deutsche Bank has been the sole arranger of as many as 10 of the programmes, prompting cynics to question

the genuineness of the offer. "Deutsche Bank will just make sure its client companies have a programme in place and then the market will develop," was the view of one competitor a couple of months ago.

However, the leading German bank has by no means a monopoly on the deal-making with foreign banks, notably J.P. Morgan, as well as other German institutions also taking part.

By far the largest is the DM2bn facility for the Treuhand

aggressive stance no doubt arises from a sensitivity to how new instruments, included, can threaten the traditional banking relationships.

The bank appears to be using its muscle to considerable effect to prevent their peening.

The other reason German banks have traditionally been slow to develop a funding money market is because of the impact on the liability side of the balance sheet. Pure money market funds are still not allowed - at the objections of the Bundesbank, which sees them as a funding its monetary target process, a prime obstacle.

However, there is little doubt they will not be excluded indefinitely.

Then the banks' extremely cheap funding base, bank's miserly rates that have traditionally paid deposits, will be under attack. The German banks' participation in the nascent capital market may be an indication that they can no longer put off the inevitable.

INSURANCE: the east provides a fillip

Untapped regions end the stagnation

The introduction of Germany's new life insurance contracts in the east has been a powerful but somewhat overlooked factor in the country's economic recovery. Overnight, the insurance industry has been transformed from a stagnant, overregulated sector into a dynamic, competitive market. The new contracts, which are tailored to the needs of the eastern population, have led to a surge in new business. This has helped to revitalize the industry and has provided a significant boost to the economy. The success of the new contracts is a testament to the importance of tailored financial products in emerging markets.

Insurance savings products - typically life contracts - in order to supplement their relatively meagre pensions and social security rights. Although the country's biggest insurer Allianz won the battle to acquire the former state-owned east German insurer, Deutsche Versicherungs, other companies, notably Aachener & Münchener, Hamburger-Mannheimer, Alte Leipziger and Volksfürsorge have been quick off the mark to establish direct sales forces in the east.

Ungewissen (BAV) has regulated terms, conditions and policies. By European standards prices and profit margins have been very high and have helped mask the impact of competitive pricing in the industrial sector. Profits margins, while German insurers have offered some of the cheapest prices in Europe. Premium income from the

This year, Germany's insurance industry is likely to grow by between 5% and 10%

By European standards, prices and profit margins have been very high

Mr Michael Hattner, managing director of Allianz in the east, says the company's insurance business is expected to grow by between 10 and 15 per cent compared with a 7 per cent expansion in 1990 and growth of 10 per cent in 1991. Gross premium income reached DM4.5bn in 1990.

New demand from east Germans for life insurance, and a vigorous sales effort by a number of companies in the life and personal accidents sectors are the main factors fueling growth.

Last year's business life premiums grew by no less than 30 per cent with the sector as a whole expanding by 11 per cent. New business in force rose from DM4.8bn to DM5.3bn.

This year's life premiums could grow as much as 100 per cent in the east.

East Germans are spending a significant proportion of their welfare benefits on life insurance, the German states as simple life

There has been an impact on the motor market with all east German policies coming up for renewal on January 1 1991, producing a significant one-off impact on premium income.

Last year premiums in the liability and casualty sector - which stem largely from motor business - rose by a per cent to DM4.6bn.

With premium rates flat following a 7 per cent increase in 1990, the rise in premium income reflected an increase in sales volume.

Last year new business life premiums grew by no less than 31%

The fillip of the new market could not have come at a better time for German insurers. Over the past 20 years insurers have enjoyed the benefit of highly regulated markets in personal life insurance, in which the Berlin-based regulatory authority, the Bundesanstalt für die Versicherung

insurance rose by just 1 per cent in 1990, largely reflecting the impact of inflation. Rates, falling by 25 per cent in 1989.

With claims costs growing at between 5 per cent and 10 per cent per year, many German companies have been losing money on their traditional risks.

However, the approval by the European Community of the new life and casualty insurance directives will make it impossible for these companies to be sustained in the long-term.

By allowing insurers from other countries to compete for business in Germany on the basis of their own country licenses, the directives will force German companies to become more competitive.

Many UK life companies in particular offer much more attractive prices.

Richard Lapper

ALLFINANZ: Deutsche Bank venture heats up the savings battle

Strategies altered to fit social trends

ALLFINANZ - the growing integration of life and personal insurance with banking and other financial products - is a new concept in Germany. The country's municipal and state-owned savings banks have sold a range of life insurance products through their branch networks for over 20 years. But the barriers between insurance and banking have only really started to come down in the last five years. And the early successes of Deutsche Bank's venture into the life insurance market seem likely to trigger an even more rapid change in the country's savings.

Leben sold life policies with a total sum insured of DM4bn putting it into 17th place in the league table of German life insurers. By comparison the sum insured on new business earned last year by the market leader, Allianz Leben, amounted to DM11.5bn. "Our success was rather astonishing," says Mr Hans-Jürgen Baum, an adviser to the board of Deutsche Bank. The main advantage that banks enjoy over insurers is their "strong client base and the relationship between a bank and its customers," he adds.

Life insurance new business (1990)	
	DMbn
Allianz Leben, Stuttgart	19.4
Hamburg-Mannheimer, Hamburg	15.2
Aachener und Münchener, Aachen	15.0
Leben, Berlin	11.0
Münchener Leben, Nürnberg	8.4
Leben, Hamburg	8.2
Volksfürsorge Leben, Hamburg	8.1
Leben, Karlsruhe	7.5
Leben, Köln	7.1
Gerling Leben, Köln	5.5
Leben, Bonn	5.4
Leben, Frankfurt	5.3
Deutscher Ring Leben, Hamburg	5.2
Deutscher Ring Leben, Bonn	4.3
Savaria Versicherung, München	4.0
Deutscher Ring Leben, Düsseldorf	4.0
Provincial Leben Rheinprovinz, Düsseldorf	3.9
Vereinigte Pohl, Stuttgart	3.9

highly efficient sales force - sell banking products. Bayerische Hypotheken- und Wechselbank and local cooperative banks in Bavaria, and the Volksbank in central Germany. Each of the banks sell Allianz personal lines insurance products through the counters of their branches. The first fruits of these efforts have not been hugely successful. While the banks have been successful at selling selling insurance products, the agency networks of insurance companies have been less successful in selling bank products.

Underpinning the competition between banks and insurers has been a shift over the past 10 years in the character of German savings markets.

Reflecting the growing affluence and changing age profile of the population, Germans are investing an increasing proportion of their savings in life insurance and other long-term accounts.

In 1989, for example, 44 per cent of savings were invested in life and pensions products compared to 35 per cent in 1981. As a result banks are running the risk of losing customers to insurers, while insurers face losing their grip on the market for life insurance.

Deutsche Bank was sufficiently impressed by the importance of these trends that it took the decision in 1988 to form its own life insurance company.

After rejecting the idea of forming a joint venture with an insurer, Deutsche created ALLFINANZ on the new subsidiary - Deutsche Lebensversicherung, which opened for business in January 1990. Last year, Deutsche

nevertheless the sizeable profit margins available in life insurance made it an attractive proposition. That, with margins on its industrial and commercial risks business shrinking, Gerling would be a willing partner.

Deutsche Bank's move into life insurance was a direct consequence of its decision to concentrate on its core business, Europe's biggest insurer, and at Dresdner Bank, Germany's second biggest bank, spurring both parties to weave webs of defensive alliances. Another Deutsche Bank competitor, Commerzbank, the country's third biggest bank, has chosen a joint venture route by linking up with Dresdner Bank's Versicherung, a mutual company specialising in the private employee sector.

Aachener und Münchener, one of Germany's biggest personal line insurers, had been one of the most cautious forays into banking by taking over the trades union-

controlled Bank für Gemeinwirtschaft in 1987.

The experience has not been an entirely happy one, partially because BfG was at the time of its takeover one of the least efficient German banks and management has struggled to turn it around.

The problems have been aggravated by the bank's heavy losses in Eastern Europe and the USSR.

Dresdner Bank has formed a joint venture with Herold, Victoria and Hamburger-Mannheimer in northern Germany and has recently formed a financial holding company, Frankfurter Finanzwerte, in which Deutsche Herold, Westfälische Versicherungs and Magdeburger Leben are involved. Dresdner is believed to have acquired relatively small strategic participations in a number of insurers throughout Germany.

Allianz stepped up its sales agreements with banks. The

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ALLIANZ: acquisitions bring their problems

A long-term view

ALLIANZ'S international competitors may have momentarily breathed a sigh of relief last summer when Germany's "biggest" insurer, Allianz, announced its decision to acquire two costly acquisitions.

Within a space of a few months Allianz landed control of east Germany's sprawling and chaotic insurance empire, Deutsche Versicherungs, and the last relatively efficient IS Industrial Insurance Fireman's Fund.

Had company renowned for its efficiency and strategic soundness overreached itself? In east Germany Allianz spent 1.5 billion in capitalising its insurance monopoly it bought into (renamed Deutsche Versicherungs) it now runs Allianz in charge of a loss-making company with 1.5 billion in assets.

Which will absorb thousands of hours of management time for the future, while Fireman's Fund, the San Francisco-based commercial risks insurer, cost a further DM4.9bn.

For each massive Allianz spent DM1.9bn on a 50 per cent stake in the Rhin at Weiden.

A year on, Allianz at Deutsche Versicherungs (DV) and Fireman's Fund, shows that both companies pose big management challenges, especially in the short term.

The difficulties are greatest at DV. The east German market place is in a state of flux, with east German insurers which companies are ill-equipped to meet.

DV's workforce is ill-prepared for the challenges of the market. According to Mr Uwe Haasen, executive board member in charge of the east German operation, DV's employees are "not working in a particularly way" at a time when east German consumers are "now sending the same standards of service that Allianz delivers to the west."

DV's 14,000 staff generate 2.2bn in premium income, compared to DM10bn by the 100 staff employed in the

west. Mr Haasen admits that with large spending on training and capital investment needed "it will be five years before we break even" but is confident that Allianz is on the right track. "All German investors have to face the fact that there will be a longer payback time from their investments," he says.

However, the long-term potential of the east German market is unquestionable and with its financial strength, cultural and linguistic advantages and track record for high quality service and steady reducing the amount of motor business it writes in California, where it covers about 40,000 drivers compared to several hundred thousand at the beginning of the 1980s. Staff numbers have fallen from 12,789 to 10,287 but with premium shrinking to \$2.73bn in 1990 compared with \$3.35bn in 1986, the expense ratio remains stubbornly high at 35.2 per cent.

Although cost cutting efforts introduced in the mid-1980s will continue the company will put most of its efforts into winning major quantities of big new commercial business. The aim is to combine Fireman's regional strength in the US with Allianz's international marketing skills to provide a transatlantic presence in Europe.

Mr Wolfgang Schlink, vice-president of the international department at Allianz in Los Angeles, explained that the link-up with Fireman's had been necessary to allow Allianz to become a "true global player". "You need a regional network such as workers' compensation, for example, or multinational companies," adds Mr Schlink. By linking with Fireman's, Allianz can provide its clients with much more in-depth local service, and it can use Fireman's like workers' compensation programme as well as more complicated international risks.

Mr Schlink says that in view of the concerns about solvency in the US, risks managers are becoming increasingly concerned about the financial strength of their insurers, a fact which could work in Allianz's favour. "More and more risk managers are beginning to analyse insurers' balance sheets," says Mr Schlink.

So far the most significant action taken by head office in Munich has been to order a predictable shift in Allianz's approach towards German companies.

In other words, Fireman's management are being given a "push" with existing underwriting strategy, which concentrates on winning greater quantities of bigger ticket commercial business and shrinking exposures in a number of personal lines.

The long-term potential of the east German market is unquestionable

need a change in customer psychology to develop insurance," says Mr Tom Bennett, analyst with Banque Paribas Capital Markets.

If the east German market grows as it is expected to, Mr Bennett expects a 10-fold expansion over the next 10 years - then DV's annual premium income could amount to as much as DM5bn a year.

Management efforts so far have been on investments in new technology and training with a number of important German staff permanently based in the east. DV has relied upon very limited data processing facilities, sharing a mainframe with other government departments.

Allianz recently put its own system in place and will install 5,000 personal computer terminals by the end of 1991. It has 2,000 terminals in place.

Although problems bear no comparison with those faced by Allianz in east Germany, the company will need to take action to turn around

its newly acquired US subsidiary, Fireman's Fund.

Judged on the basis of its expense ratio (the ratio between costs and premium income) Fireman's Fund is among the most expensive US industrial risks insurers.

Future profitability could be pinned back by the softness of insurance rates in the US.

Over the past five years Fireman's has retreated from a number of personal lines markets in the US, withdrawing from the personal lines markets in Massachusetts and New Jersey and steadily reducing the amount of motor business it writes in California, where it covers about 40,000 drivers compared to several hundred thousand at the beginning of the 1980s. Staff numbers have fallen from 12,789 to 10,287 but with premium shrinking to \$2.73bn in 1990 compared with \$3.35bn in 1986, the expense ratio remains stubbornly high at 35.2 per cent.

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BUSINESS AND THE ENVIRONMENT

John Hunt examines efforts by British Airways to review its environmental performance

A flight to conserve

The environmental problem associated with aviation is a major airline. BA's environmental performance is being reviewed by John Hunt, BA's director of security and environment, and a leading role will be taken by Hugh Somerville, who came from the oil industry to the post of head of environment in 1988. The council is the director of corporate strategy, engineering, flight crew, health, safety, marketing, public relations and purchasing.

On infringements of noise limits BA's performance against other airlines "does not appear to be good" says the study. BA's need for improvements in monitoring and control of hazardous liquids. Waste management must be at least as good as the best practice. BA has 20,000 staff worldwide, 30,000 of them at Heathrow where 30 aircraft are based, and 230 aircraft flying to 70 countries. Even before the report was commissioned an environmental programme had already been put in place. It commits BA, over the next three years, to perform better than the requirements of "green" legislation.

But according to the review: "While general awareness and expressed intentions are high, the present understanding by senior management of the commitment required for implementation of the environmental policy is low."

While there was support for one-off "green" initiatives, perception fell short of the fundamental requirement to consider the environmental perspectives of all activities. Environmental pressures might still be seen by a few industries as an expensive nuisance. But for many mining companies they could be a matter of life or death. So some of the world's biggest mining companies have set up an organisation through which the industry will respond internationally to the growing pressures it faces on health, safety and the environment.

Not surprisingly, the so-called International Council on Metals and the Environment (ICME) sprang from a North American initiative and is based in Ottawa, Canada. The mining companies in North America have been startled and even frightened by the pace at which environmental movement extremists have moved to centre stage. "Mine free by 98" is the slogan one US group adopted.

Moreover, two important mainstream environmental groups are combining in an effort which the US lead industry says will make it impossible for the US Environmental Protection Agency and the Environmental Defence Fund have combined to tackle what they describe as "the scourge of lead". Their pressure contributed towards the end of asbestos production in the US. Now they have assembled war chests with \$330m (£140m) for their latest campaign.

Many big mining and metals companies are already finding out how expensive new environmental standards can be. Aluminium producers, particularly those in North America, are among those most affected. Earlier this year Alcoa, the biggest US aluminium company, and Reynolds Metals, the second-largest, announced extraordinary charges as provisions against future environmental costs. Reynolds made a pre-tax provision of \$150m (\$91m net) while Alcoa's fourth-quarter 1990 earnings included a \$414m (\$275m net) charge against future environmental work.

Inco, the western world's biggest nickel group, is spending about \$100m in sulphur dioxide emissions from its smelter at Sudbury, Ontario, which was once labelled as the world's worst polluter. But, while it has been spending money to clean up its act, the mining industry has so far shown no sign of being able to match the effective communication skills of its environmental opponents.

BA's 200 line managers will be given a new environmental report will be published to progress and performance. For instance, in order to improve energy efficiency, the energy bill will be broken down to show the cost of individual environmental functions and this will be used as a system of pricing disposal and use.

Noise is one of the chief complaints against airlines. The technical report there is limited for major improvements in aircraft and engine design although BA has regular discussions with Rolls-Royce on quieter engines. "Hush kits" can be fitted but these result in increased fuel consumption and lead to more polluting emissions. BA is currently monitoring progress in this area.

Improvements can be made. Emissions of the greenhouse gas carbon dioxide, mostly at cruise height, creates a problem. BA emits nearly 100,000 tonnes of carbon dioxide compared with 10,000 tonnes from aviation as a whole. The company's aircraft contributes about 1 per cent of Britain's carbon dioxide emissions.

It has also formed its own database to assess the problem. As large purchasers, the airline can to some extent influence manufacturers' designs towards cleaner engines. Input as the developing countries struggle to balance their need for further development with the pressures for protection of the environment. The ICME already has been given formal consultation status with the UN's environmental programme.

There were doubts in the minds of some senior mining executives about whether the industry needed to provide finance for another international body and that perhaps the work could be done by existing bodies. Such doubts certainly existed at the ICME Corporation, the world's biggest mining company, which was a notable absentee when the ICME was formed in April this year.

However, ICME has now joined and added its undoubted weight to the ICME which already has 18 member companies from North and South America and Europe. The Japanese say they will join soon are currently choosing the two companies to represent their industry on the Council.

The ICME is holding its first meeting in Toronto this week. Nash says members must decide on priorities for the council for the next few years. Undoubtedly, one of the objectives will be for the ICME to work out a set of environmental guidelines which mining companies should adhere to. "That will help establish the council's credibility," he says.

He also believes the ICME can fill an important vacuum in the industry's dealings with the United Nations Organisation and the Organisation for Economic Co-operation and Development. This will help the mining industry to provide some

British Airways emissions to the atmosphere from worldwide flying operations



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Already considerable cuts in the quantity of fuel used - and the reductions in emissions - have been achieved by improved engine procedures. The new engine had materials, says Somerville. "If you can save on those you are also doing something to protect the environment."

The amount of waste, from catering facilities preparing 30,000 airline meals a day, and workshops doing repair and maintenance is tremendous. Somerville has brought in former air stewardess Kim Packer to study the waste in this area. It already has been reduced by 25 per cent by £200,000.

Throw-away items like cups, plates and trays are now replaced by "reusable" types that can be washed and re-used several times before being sent back to the manufacturer for re-processing. BA has permission to reuse 23 different effluents and many of these from the aircraft-plating line. A study of BA's waste is being carried out and new state-of-the-art equipment will be installed to deal with the various metals which come from electroplating.

In purchasing policy BA's cycle of a product is considered from cradle to grave - the impact on the environment at each stage of its life.

Encapsulation is a process whereby a durable non-toxic coating is painted or sprayed over the asbestos material - locking in the fibres and protecting it for 20 years from rain, frost and damage. The process maintains the fire-retarding and insulating qualities of asbestos which is still seen as the best material for withstanding high pressure, high temperature and corrosion.

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Leaving asbestos dust to settle

By Hilary de Boer

The best way to remove asbestos from a building in North America is probably to mention the word asbestos. Since one tiny fibre of the fire-resistant insulating material can kill, that is not surprising. Asbestos was used in construction up to the mid-1970s, insulating pipes, boilers and ducts, sprayed on steelwork and incorporated in insulating board. It is found in abundance in public buildings and housing in most big cities.

The danger comes when asbestos fibres are released into the air. Inhaled fibres can cause asbestosis, lung cancer and mesothelioma. There is no known cure for these diseases.

Throughout the 1980s, many nations developed stringent policies for dealing with asbestos. Some countries, like the US and Canada, required local authorities to dispose of asbestos in places like schools and government buildings. Some people now believe, however, that asbestos in buildings should have been left where it was. The Environmental Protection Agency in the US published its guidelines for "managing" asbestos in July, admitting that millions of dollars had been spent unnecessarily removing the material.

It recommends instead that the material be encapsulated or enclosed. Removal is recommended only during building demolition or renovation - or if the asbestos is damaged and already releasing fibres.

This sea-change is important because many companies follow the EPA's lead. Britain, France and Belgium are also moving away from widespread removal, recommending that undamaged asbestos be encapsulated, enclosed or simply left alone.

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are synthetic products available to replace almost every application of asbestos.) Encapsulation means covering the asbestos with paint or walls, clearly marked to identify the dangerous material. Both are considerably cheaper than the high cost of removing asbestos. In New York, for example, \$300m is being spent to strip asbestos from public buildings including the World Trade Centre and John F Kennedy airport.

In Brussels, the European Commission headquarters is to be demolished because the \$70m bill to remove its asbestos is almost as costly as building a new structure. In London, one local council alone has spent £12m over the past six years to remove asbestos from its housing stock.

"Even though encapsulation is internationally recognised, asbestos removal companies have continued to push removal for obvious reasons," says Peter Miles, marketing director of Liquid Plastics, which manufactures an encapsulation product. Asbestos removal is so expensive - and thus hazardous - for removing asbestos that it is often not done.

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Merchant Banking

Baring Brothers & Co., Limited wishes to recruit Executives to work on their expanding international corporate finance and capital markets business as part of their successful London-based international team. Suitable candidates will probably be university graduates, between 23 and 28 years old, possessing a high degree of numeracy and an ability to communicate clearly both orally and in writing. Experience and relevant qualifications will be an advantage. Fluency in one European language in addition to English would be highly desirable.

Salary is negotiable according to experience and benefits will include mortgage subsidy, non-contributory pension scheme and BUPA membership.

Applicants should write, enclosing a curriculum vitae, to: Sheila Milbank, Personnel Manager, Baring Brothers & Co., Limited, Bishopsgate, London EC2N 4AE.

SENIOR TRANSACTOR (Asset based finance)

Our client is the division of an established global merchant banking operation specialising in the application of complex financing techniques to capital equipment and projects, valued at £10m+. Their London-based team is of the highest calibre and has been responsible for some of the most innovative asset finance transactions recently completed in the UK.

Reporting directly to Board level, the appointee will structure and close big ticket leasing transactions, both domestic and cross border. Consequently, candidates, aged 30 to 40, must clearly demonstrate the current application of such expertise within the £10m+ sector of the market, particularly the technical creativity to formulate complex financial structures. The position attracts a highly competitive remuneration package including a substantial performance related bonus.

Please contact Peter Haynes or Keith Snow. All applications will be treated in strict confidence. No information will be disclosed without applicant's prior consent.

Jonathan Wren & Co. Ltd., Financial Recruitment Consultants
111 New Street, London EC2M 4TP
Tel No. 071-623 1111 Fax No. 071-626 5258

JONATHAN WREN LEASING

EMPLOYMENT OPPORTUNITY

International Sales Manager, Security Papers

CHALLENGE: A major Canadian producer of quality fine papers is seeking a sales manager to market its wide array of security papers on the international market. This position reports to the Sales Manager of Overseas Operations.

QUALIFICATIONS: The successful candidate must:
- have a minimum of ten years experience in selling either security papers or security printing.
- have excellent communication and selling skills.
- be autonomous, self-motivated and entrepreneurial.
- be fluent in Spanish, French and English.
- be willing to travel extensively.

BENEFITS: Competitive salary and commission; with a comprehensive benefit package.

If you have these qualifications, please send your curriculum vitae to: Vice-President, Sales and Marketing B.O. #7211 Montreal (Québec) Canada H3C 3M2

LEADING EUROPEAN MERCHANT BANK

Public Sector Finance

A leading City based European bank seeks a candidate for a key position in its Public Sector Finance team. The Bank has significant experience in the funding of local authorities and housing associations.

The newly appointed candidate will join a small and highly motivated team responsible for drafting and reviewing credit proposals, running existing transactions, syndicates work, legal and accountancy research and the marketing of public sector related finance.

The successful candidate will already have ideally gained 2 to 3 years banking experience and, preferably, have had some exposure to public sector finance. The ideal candidate will also preferably be a qualified or part qualified accountant, or have completed a recognised credit analysis training course, and be able to demonstrate they are a good team player.

The Bank offers a competitive remuneration and benefits package which includes the normal range of banking benefits.

Interested candidates should send their full cv to: A1567, Financial Times, One Southwark Bridge, London SE1 9HL

Investment Management Institutions Information Technology

Experienced IT professional needs challenging work in above area
- Track record of successful IT project management
- Excellent knowledge of business
- Flexibility, initiative, system reviews and software package evaluation
- Short or long term contract or permanent consideration
- References available

Write Box A1572 Financial Times, One Southwark Bridge, London SE1 9HL

M & A RESEARCH EXECUTIVE

A specialist corporate finance house wishes to appoint a research executive to carry out a range of activities including:

- Report writing.
- Identification of and research into acquisitive companies.
- Maintenance of in-house database and company accounts library and.
- Press coverage.

Applicants should be graduates with corporate research experience. Please write, enclosing cv to:

CAVENDISH CORPORATE FINANCE LTD
Elizabeth Peasey
12 Cavendish Place
London, W1M 9DZ
tel: 071-436 2391
071-323 2145

THE PENSIONS MANAGEMENT INSTITUTE

The following candidates have completed the Associateship examinations of The Pensions Management Institute.

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| Mr S H Amor | Miss C A Gray | Mrs A Morris |
| Mrs S J Andrews | Mr S M Gridley | Mr M D Morrison |
| Mr A M Ashley-Taylor | Mrs L G Griffin-Smith | Mr W Mullins |
| Miss P J Austin | Miss C A Hackett | Mr Nathan |
| Mrs J A Ayres-Benson | Mrs E J Hallworth | Miss B H O'Carroll |
| Mr P J E Baker | Mrs N C Hancock | Mr N Parfrey |
| Mrs H Beaveridge | Mrs J Hanson | Mrs E A Pearce |
| Ms A E Beckett | Miss A M Harber | Mr D R Perryman |
| Mr P W Booth | Miss A P Harrison | Mr J W Power |
| Mr M W Bradbury | Miss S M Hegarty | Mrs S R Ridley |
| Mrs P M Brooks | Mrs J D Hooker | Mr P J Ring |
| Miss S A Brown | Mrs M R Howes | Ms S P Robinson |
| Mr M Bryan | Miss C J Hulce | Miss J T Rogers |
| Mr H B A Buck | Mrs J James | Miss S B Rogers |
| Ms Y S Butler | Miss J Johnston | Mr K D Rothwell |
| Mr S Cameron | Mr S Johnston | Mrs C Rowles |
| Mr P H Chilcott | Mr A D Jones | Mr P J Rowles |
| Miss H M Clarke | Mr P Jones | Miss H A Russell |
| Mr A L Clarkson | Mr M V Kelly | Mr R F Russell |
| Mrs A J Clegg | Mr D Kernshaw | Mr T J Rutter |
| Mr G R Cohen | Mrs S W B Kyle | Mrs J M Samsworth |
| Mr J R Colegrave | Mrs P M Lane | Mr D M Saunders |
| Mrs S E Connolly | Mrs R H Lestrade | Mr K N Scott |
| Miss J M Coultis | Mr M G Lilly | Mr G J Shortman |
| Miss S B Cox | Mr P A Luckett | Miss J A Smith |
| Mr P M Cramp | Mr D Maddison | Mr C M J Stanley |
| Mr F M Crehan | Mr P Mann | Miss K F Starling |
| Miss C J Croxall | Mrs D A Marlen | Mr M A Stewart |
| Mr C K Eaton | Mr A M Mason-Williams | Mr C J Symonds |
| Mr R G Ellis | Mr M J Maynard | Mrs P J Thomson |
| Mr D Everett | Mr A McCracken | Mr E A Townsend |
| Mr N G P Gibbons | Miss M J McKelvie | Mr C L Veck |
| Mrs L C Gough | Mr G C Miller | Miss M Walker |
| Mrs J C Grant | Mr J D Moore | Mr J N Woodman |

July 1991

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the 1990s, the number of people in the world who are illiterate has increased from 1.2 billion to 1.5 billion. The number of illiterate people in the world is expected to reach 1.7 billion by the year 2015. The number of illiterate people in the world is expected to reach 1.7 billion by the year 2015.

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1. The first step is to identify the problem. This involves understanding the current situation and the goals that need to be achieved.

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1. The first step is to identify the key components of the system. This includes understanding the hardware, software, and data involved.

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Mr. Steve Madden

FINANCIAL TIMES STOCK INDICES[illegible]

*First Dealings:	Jul 15	Jul 29
Options Expirations:		
Jul 11	Jul 25	Aug 8
Last Dealings:		
Jul 12	Jul 26	Aug 9
Account Day:		
Jul 22	Aug 5	Aug 16

**Two day business days after place from 9:30-4:00 hours business days earlier.*

Equities opened higher, despite desultory performance overnight from New York and Tokyo, and the upward impetus gathered force when the futures markets opened and the FT-SE September futures were quickly raised to 18 point premiums against their value.

The stock market extended its opening gain to show a rise of 28.7 on the Footsie for a new intraday peak of 2,561.2 at 11 am, which proved to be the best of the day. Dealers were busy with significant trading in the blue chip stock and securities houses, which are big players in futures, operated stock trades, where stocks are bought and sold to offset positions in the FT-SE futures contracts.

But the bulk of trade, the

premium on the Footsie 100, the premier contract has been reduced to around 20 points above its value, which is the premium to allow for dividend flows and carrying costs on the stocks in the index.

With an investment incentive to identify the market's drift until mid-afternoon when London renewed its advance, despite a start on Wall Street. The Jones Industrial Average made an uncertain start and barely changed trading volume in the London market. Bank and pharmaceuticals again provided support for UK equities. But there was some uncertainty over institutional level. Seasonal turnover may depress shares

Trading **was** **over** the past **with** the institutions preferring to take stock by way of broker **deals** or placings, rather than by trading openly in the market. Mr Bill Smith, strategic adviser to Barclays de Zoete Wedd, said that the absence of any large input of cash to the institutions was a significant feature of the latest rise in the market.

The **drawn** = institutions' cash balances from right to last week, he confirmed yesterday by London Stock Exchange statistics which showed that rights issues accounted **£1.1bn** in the second quarter of this year for the first time quarterly total since the market's recovery.

Ordinary Share	1971.4	
Gold Mines	212.9	
FT-SE 100 Share	2558.9	
FT-SE Eurotrack 200		
<ul style="list-style-type: none"> ● Div. Yield ● Earnings (p. \$/share) ● P/E Ratio (Net Profit) 	4.80 8.43 14.29	
SEAO Burns 4.52p	31.282	2.82
Equity Turnover (%)		3.82
Equity Base (m)		3.82
Equity Base (m)		3.82
Ordinary Share Index, Hourly changes		
Open 1982.4	1978.5	10 am 1974.4
		10:55 am 1975.5
FT-SE 100, Hourly changes		
Open 2543.3	8 am 2561.2	11 am 2558.6
	8:55 am 2558.6	2557.7
FT-SE Eurotrack 200, Hourly changes		
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12 pm	12:00.7	12 pm	12:00.8	12 pm	12:00.9	12 pm	12:01.0
12 pm	12:01.1	12 pm	12:01.2	12 pm	12:01.3	12 pm	12:01.4
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(1/1)	(1/1)	(1/1)	
2566.8	2064.8	2778.8	5/1
(1/1)	(1/1)	(1/1)	(1/1)
1102.11	958.82	1102.11	
(6/6)	(16/1)	(16/1)	(1/1)

Basis: 1000 gms. Seas 15/10/95; Road net: 1920, Dec.
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and closed 3 lower at 93½p, while **Avon** ■■■■ came to 307p.

Further ■■■■ 5 to 400p. **County** ■■■■ reduced its 1993 profit forecast by £211m, although its 1993 loss of £188.5m was unchanged. **County** said **Asia's** new stores would contribute less to sales growth than predicted.

Utilities performed badly ■■■■ the wider ■■■■ but ■■■■ mentioned more keen two-way business in the electricity distribution issues and ■■■■ water stocks. The latter managed minor gains across the board but many of the electricity stocks laboured to maintain overnight levels. The Electricity Package eased 8 to £2,055 on equivalent turnover of 2m.

The Scottish power generators extended their disappointing performances. **Hiatt** that around 20m to 30m Scottish shares were being offered around the market kept the shares under pressure; they closed slightly easier at 101½p with 7m traded. **Scottish Hydr**

SHARES - in Maxwell Communication Corporation (MCC) were marked down at the start of trade on press reports that Mr Peter Walker, the former Conservative party minister, would not be becoming chairman of the company as was widely expected.

Confidence was further undermined by the official confirmation of the report and the announcement of plans to demerge MCC's US operations, which account for 90 per cent of the company's profits.

The shares ended down 8 at the day's lowest level of 190p.

Turnover for the first three months of the busiest day's trade in the stock for more than two months.

and closed 3 lower at 93½p, while **Avon** ■■■■ came to 307p.

Further ■■■■ 5 to **County** ■■■■ reduced its 1993 profit forecast by £211m, although its 1993 loss of £188.5m was unchanged. County said Asia's new stores would contribute less to sales growth than predicted.

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The Scottish power generators extended their disappointing performances. **Hiatt** that around 20m to 30m Scottish shares were being offered around the market kept the shares under pressure; they closed slightly easier at 101¼p with 7m traded. Scottish Hydr

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day's announcement. Stanhope showed a **_____** 41p, a new low.

ISM-quoted television contracts for TV sets for 1985 are a first report that it had been outbid in its efforts to keep its television franchise.

SD-Scion held at 56p despite market suggestions that this bidder could be about to enter the contest for control of the software group. A U.S. group was said to be hovering in the background, as were the UK and Japanese groups. A defence document outlining a profits forecast, is also said to be expected.

Rolls-Royce said 1% to 14% on turnover of 3.5m shares of unconfirmed reports that a large engine order for Japan Airlines MD-11 aircraft was to be awarded to Rolls's US rival Pratt & Whitney.

Smiths Industries said it was a good recommendation from UBS Phillips & Drew. Mr Paul Compton believes the company to be an "island of stability in the capital goods

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Volume	Shipping Price	Day's Charge	Volume Cr
1,000	227	1	1,000
1,250	227	1	1,250
1,500	227	1	1,500
1,750	227	1	1,750
2,000	227	1	2,000
2,250	227	1	2,250
2,500	227	1	2,500
2,750	227	1	2,750
3,000	227	1	3,000
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STOCK index futures provided an early strong lead to the **equity** market as positive noises on the world economy at the Group of Seven summit and a shortage of stock fuelled an expectation that shares would extend their rally, writes Jim McCallum.

However, the advance in equity futures soon gave way to a sense of consolidation as institutional investors began to sell. The premium in the September FT-SE 100 index

was whittled away from points to just over 30, a indication of unease.

Mr Harvey Neals of Phillips & Drew said believed the futures was due for a correction at the speed of its recent rise. "Nothing has changed materially on the economic out and there has not been support from other world equities."

On September FT-SE close 2,585, up 18 points on 2,567.

while the premium ~~ended~~ at \$3, compared with fair value of \$5.

Turnover in traded options jumped by almost 50 per cent as investors reacted to the gains in equities by selling calls against stock holdings.

The most popular trades involved the sale of July calls and purchase of October calls, particularly in GrandMet, KCI, Texas and Allied-Lyons stock options. There were also sales of RFA's call.

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 4. **Results**
 5. **Conclusion**
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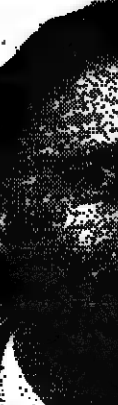
becomes financial director. He was financial director of Marconi International Marine. Mr Richard Barry Ellingham has been made commercial director. He was commercial director, Marconi Radar

Mr Simon de Zoete has been appointed chairman of de Zoete & Bevan, corporate broking arm of BARCLAYS de ZOTTE WEDD, from September 1. Mr Patrick Brigstocke becomes a director of de Zoete & Bevan, as does Mr Tim Coghlan who also continues as chairman of BZW Equities. Mr John Wightman will become business development director, and Mr Andrew Adcock, a director of BZW Securities, will also become a director of de Zoete & Bevan. Mr Leslie Johnstone, Mr Chris Lloyd, Mr Charles Scott, Mr Ian Watts and Mr Chris Wells, directors of de Zoete & Bevan, will also become directors of BZW Securities.

Mr Peter Hunt has become managing director of WRIGHT GLIPHANT, a subsidiary of Hambro Countrywide. He was joint managing director. Mr Charles Dunsford becomes a full time consultant. Mr William Minto and Mr Neal Chamberlain, directors, have been appointed joint heads of the agency division.

At GEC-MARCONI COMMUNICATIONS, Cheshamford, Mr David Chemsy has been appointed managing director. Mr Peter Bannister is managing director of Marconi Radar Systems. Mr Steve Menzies

becomes financial director. He was financial director of Marconi International Marine. Mr Richard Barry Ellingham has been made commercial director. He was commercial director, Marconi Radar Systems.



■ **SPRITE LEISURE GROUP**, which has taken over CI Caravans following a management buy-out, has appointed Mr Terry Cramphorn (*pictured*) as financial director. He joins from Robson Rhodes Cambridge office where he is head of corporate finance, and advised the CI directors during the buy-out negotiations.

■ **THE WIDNEY GROUP** has promoted Mr Ed Bates from operations director to managing director of defence systems subsidiary Widney Aish, based at Poole. Mr Chris Bellard joins as financial director. He was an area

Commercial manager with OCM Shcock, a Unilever subsidiary, has been promoted to general manager.

Mr Richard Harwood joins COLLINS, STEWART & CO, institutional stockbrokers, tomorrow. He has been head of research at Schroder Securities.

COLONIAL MUTUAL has appointed Mr David Johnson as assistant general manager, finance, a new post. He was finance director at Kew Finance Group.

Mr Mark Chilton has been promoted to the board of FIRST MORTGAGES SECURITIES. He joined the company in 1987.

After 2 1/2 years as chief executive, retail division, Parroll Group, Mr Peter Morgan is replacing BERNARD HORFE as senior retail partner. He had previously been with the firm for 15 years.

Mr John Duffield has become SAVE & PROSPER'S appointed actuary. He will also be in the board of Save & Prosper Insurance. He has been with the company for years.

Dr Gwyn Jones has been appointed chairman of the ELSE DEVELOPMENT AGENCY for a further three years.

HADEN MACLELLAN OLDINGS has appointed Mr Ashley Farmer as divisional general manager, responsible

for creating a new environmental division. He was a director at Rover.

■ Mr H.R.G. Nelson has been appointed divisional managing director responsible for the FENNER GROUP's power transmission manufacturing operations. He has been manufacturing director of RHP Industrial Bearings, and managing director at Hopkinsons, and Pegler-Hattersley divisions.



■ Mr Federico Sacasa (pictured), executive vice president, BANK OF AMERICA, has been appointed head of relationship management in the London-based Europe, Middle East and Africa division, and will be responsible for European commercial banking. He has been developing a Section 20 subsidiary in the US division, providing investment banking services.

94	89	Conversion to 2000s:	95
116	119	Treas 1 Dec 2001	116
100	94	Treas 1 Jan 2001	94
30	27	Treas 1 Apr 2001	28
113	113	Treas 1 May 2001	113
98	92	Treas 9 Aug 2002	96

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Prospective retail redecoration
10% and 22.5%. 50 FPIs
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8,865, 974 for November
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Acc. Pension Series **July 16**
Continued on next page

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2014

AMERICA

Greenspan's testimony fails to inspire equities

Wall Street

SHARE PRICES faltered yesterday morning, in spite of a generally upbeat appraisal of economic conditions by the chairman of the Federal Reserve, writes Patrick Harverson in New York.

At 1 pm, the Dow Jones Industrial Average was down 1.75 at 2,988.82. There was a similar lack of movement among other leading indices, with the broadly based Standard & Poor's 500 down 0.49 at 381.90 at 1 pm, and the Nasdaq composite of over-the-counter stocks 0.37 weaker at 455.52.

Volume was surprisingly sprightly at 111m shares by 1 pm. The ripples from Monday's unexpected merger between Chemical Bank and Manufacturers Hanover had disappeared by the opening. In the absence of fresh economic statistics, the only likely source of direction was Mr Alan Greenspan's testimony before Congress. In the event, the Fed chief was optimistic about the economy but said little that was new, categorising current monetary policy as "watchful waiting", and saying that he saw no evidence of a double-dip recession.

The bank sector remained

lively, although profit-taking was evident in a number of stocks. Monday's two newswires both fell, Chemical Bank ending 4% at \$22.50, and Manny Hanny giving up 3% to \$28.75, both in active trading. There were similar losses at J.P. Morgan, down 2% at \$53.37, and Chase Manhattan, regarded as the most likely candidate for the next merger, rose 3% to \$24.75.

Citicorp, the biggest bank in the country, edged 3% higher to \$14.75, while large declines in second-quarter earnings unsettled Security Pacific, which fell 3% to \$24.40, and Wells Fargo, down 2% at \$7.40.

Second quarter results continued to pour in. Merrill Lynch slipped 3% to \$42.50 in spite of record quarterly earnings of \$184m, which were in line with expectations, but Primavera rose 1% to \$30.75 after announcing profits of \$117.3m, which included record income at its broking subsidiary, Smith Barney.

There was a strong showing from Marvel Entertainment, the comic book publisher which went public yesterday in a 4.2m share offering, priced at \$15.50. The price range and size of offering was increasing because of the demand for the stock, which by early after-

noon was trading at a substantial premium at \$18.75, on volume of 1.6m shares.

Triton Oil jumped 2% to \$27.75 in active trading as investors continued to buy the issue on the strength of prospects for Triton's new oil well in Colombia.

Warner-Lambert slipped 1% to \$58.50 on 1.3m shares after two broking houses cut their ratings on the stock following a disappointing review of the company's drug for Alzheimer's disease by the Food and Drug Administration on Monday.

Canada

TORONTO was marginally higher at midday in thin trading. The composite index rose 2.00 at 3,523.90 on volume of 12.6m shares. Advances led declines by 121 to 113.

Inco rose 0.5% to C\$43.40. Nickel prices in London rallied \$75 to \$5,575 a tonne.

The holding company International Sem-Tech, which has interests in the Singer Sewing Machine Company, rose 0.5% to C\$14.75 in volume of 200,535 shares. A spokesman said that the company is currently in the US promoting its shares to institutional investors after stops in Europe and the Pacific Rim.

Privatisation adds to Indonesia's problems

The government's flop will hamper the stock market's recovery, says Claire Bolderson

WHEN Baring Securities predicted two months ago that the state of the Indonesian government's first shot at privatisation would be "a vital indicator of the state of the stock market", it could not have been more right.

When Semen Gresik, a state-owned cement producer, made its debut on the Jakarta Stock Exchange (JSE) last week, the price of its 40m shares slumped almost 20 per cent from its offer price on the first day.

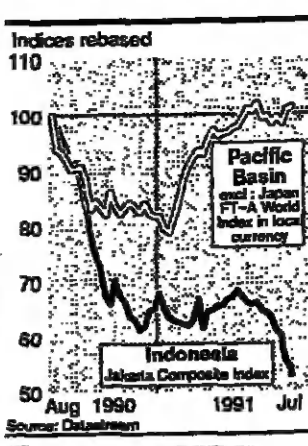
Brokers say that further privatisation plans, which were to have included two more state cement companies, are now likely to be put on hold while the market languishes in what Baring describes as subdued and directionless trading.

The Indonesian stock market is far from the heady days of early 1990, when the effects of sweeping deregulation were being felt in full. In April 1990 the composite index reached its all-time high of 61.94. Since

then it has fallen rapidly with the occasional brief upward blip. It reached a low of 37.19 on December 5, before rising to 42.02 in February, and subsiding again to 34.13 yesterday.

The Indonesian government's financial reforms at the end of 1988, aimed largely at attracting foreign investors, were highly successful. A moribund JSE, with only 24 listed companies and very little trading, was transformed into a dynamic new market. By the middle of last year, the number of listed companies had increased nearly fourfold to 90. Now there are 130, with a market capitalisation of \$23bn.

Trading, however, has slowed almost to a halt this year. About 50 companies are queuing to list their shares on the JSE, but demand has fallen away. As one foreign broker says, "there is a very different mood" to that of last year, when Indonesia's buoyant economy attracted a flood of international investors to one



Indices rebased
110
100
90
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Aug 1990 1991 Jul
Source: DataStream

of Asia's newest markets.

The JSE's dark days, like those of older markets around the world, began during the Gulf crisis and the onset of recession in the West in August last year. However, according to one analyst working in Jakarta, the Gulf war was also partly an excuse; the state of the Indonesian econ-

omy was the underlying reason for investors' reluctance to buy. The stock market, behaving with uncharacteristic maturity, has been reflecting the country's poor economic performance ever since, significantly underperforming the other Pacific Rim markets.

The last three years have seen impressive growth in gross domestic product in Indonesia, but that growth has placed big strains on the country's economy and infrastructure, and a much needed slowdown is expected over the 1991-92 period.

The problem most seriously affecting the JSE is the Indonesian government's tight monetary policy, introduced in the middle of 1990 in an attempt to curb rising inflation and bring the money supply under control. Bank deposit interest rates rose from 16 per cent to 28 per cent by the end of last year, and although the central bank has relaxed its grip slightly in recent weeks, bank

rates still stand at 24 per cent. They are not expected to fall by more than one or two percentage points this year.

Companies wanting to expand, but unable to afford bank interest rates, are therefore looking to the stock market as a source of funding, only to find that investors are holding on to their money.

While brokers in Jakarta see little sign of an improvement in trading before the end of the year, and even predict that things could get worse before they get better, they point out that this could have positive consequences in the long term by bringing about an important correction in what was a highly overvalued market.

"The market is correcting itself - it is working," says a foreign broker in Jakarta. He adds that the market will look more attractive, especially to foreign investors, as the index falls even further. "What it gets to 300, people will come in," he predicts.

ASIA PACIFIC

Nikkei falls as Hong Kong hits all-time high

Tokyo

A FALL in the futures market prompted a decline in share prices yesterday. Volume was light, even though the Big Four brokerages - Nomura, Daiwa, Nikko and Yamaichi - resumed normal business operations following their four-day suspension period, writes Brenda Terazono in Tokyo.

The Nikkei average fell 63.89 to 23,375.15 after trading in a tight range between 23,598.30 and 23,374.16. Volume rose slightly to 300m shares.

Market sales for the Big Four rose to 31.21 per cent yesterday from a daily average of 13.47 per cent during the four-day punishment period. Yamaichi topped yesterday's list with 5.4 per cent, Daiwa had 3.21 per cent, Nikko 3.2 per cent and Nomura 6.4 per cent.

Declines led advances by 450 to 445, with 194 issues remaining unchanged. The Topix index of all first-section stocks fell 6.96 to 1,822.70, in London trading, the ISE/Nikkei 50 index rose 2.73 to 1,892.12.

Sentiment deteriorated on rumours that the police had raided a crime syndicate, and that a former employee of a leading brokerage had been arrested for fraud.

Foreigners, who picked up bargains last week, were net sellers during the morning. The 23,500 level on the Nikkei is seen as a resistance point.

Speculative issues continued to gain. Minebea, the bearings maker, rose Y51 to Y842 on rumours that speculators were looking for quick profits. Kitano Construction lost Y100 to Y2,340 on profit-taking, as funds shifted to Sata Construction. Sata added Y20 to Y1,390. Ishikawajima-Harima Heavy Industries dropped Y30 to Y637. Reports that it held deposits with BCCI, which the company later confirmed, discouraged investors.

Traders said that leading brokerages were recommending shares with a high level of exports to Asia as they expected companies exporting to south-east Asia to perform better.

ter than those with close links to Europe and the US. Mitsumi Electric, the most active issue of the day, rose Y80 to Y1,850 and Victor of Japan added Y50 to Y1,850.

In Osaka, the OSE average rose 206.50 to 26,867.09 on volume of 36.4m shares, up from Monday's 31.5m.

Roundup

PACIFIC Rim markets were little changed, with the exception of Hong Kong and Taiwan.

HONG KONG closed at an all-time high. The Hang Seng index rose to 4,000.64 before

closing 52.55 or 1.3 per cent higher at 3,997.57, breaking the previous record set in October 1987. Turnover swelled to HK\$2.62bn from HK\$2.12bn.

Property shares led gains on hopes of a property boom following the airport agreement. TAIWAN fell on selling by individual investors, following newspaper reports that South Korea might switch its recognition to China. The weighted index lost 108.44 or 2.1 per cent to 5,173.75 in turnover of T\$28.6bn, up from T\$24.7bn.

SINGAPORE's Straits Times Industrial index rose 1.52 to 1,465.36, but the wider market

was thin at 32.3m shares, down from 36.7m.

The flotation of SAL Leasing closed yesterday. Its share price rose to S\$1.15 on the grey market, compared with an offer price of 80 cents.

MANILA lost initial gains on uncertainty over a three-day national strike, set to begin tomorrow. The composite index shed 0.69 to 983.22.

NEW ZEALAND partially recovered from an early slide caused by continued weakness in Fletcher Challenge. The stock fell 7 cents to a day's low of NZ\$3.74 on concerns over

the group's debt levels. But a reassuring statement from the company helped shares to close at NZ\$3.79, down 3 cents.

The NZSE-40 index lost 11.43 to 1,480.71. Turnover rose to NZ\$19.5m from NZ\$14.8m. AUSTRALIA traded in a narrow range. The All Ordinaries index gained 2.0 to 1,541.2. Turnover rose to A\$117m from A\$113m, boosted by the listing of converting preference shares in ANZ.

BOMBAY was lifted by the railway budget which was less austere than expected. The BSE index rose 24.40 to 1,451.75.

EUROPE

Lack of action on interest rates disappoints Paris

CONFIRMATION of forecasts that French inflation had fallen below Germany's for the first time since 1978 gave Paris a temporary boost yesterday. But it fell back again on interest rate disappointment, writes Our Markets Staff.

PARIS lost its early gains in moderate trading. Yesterday's inflation figure for the 12 months to June of 3.3 per cent had encouraged mild speculation about an interest rate cut, but hopes faded when the Bank of France left the intervention rate unchanged. The CAC 40 index closed 4.28 lower at 1,755.51, after reaching a day's high of 1,770.21.

Société Auxiliaire d'Entreprises, the construction company, was briefly suspended, before rising FF14 to FF117.4. Mr Michel Felge, the property developer, said he had agreed to sell most of his stake in SAE to a group of banks.

Some financial stocks continued to rise, with Société Générale up FF7.60 at FF435.60 on volume of 175,730 shares. The best blue-chip gain was by Michelin, the tyre maker, which added FF2.35 or 2.4 per cent to FF46.50.

FRANKFURT saw action in a few individual stocks as some dealers talked of listless trading and others saw interest from home and abroad.

Volume was steady at DM3.8bn. Mr Detlev Kling of B Metzler in Frankfurt said that the firm had seen good orders, both from institutions and foreign funds. The DAX index closed 2.73 lower at 1,643.85 after a decline of 0.51 to 687.24 in the FAZ at midsession.

Veba was active for the second day, rising DM5 to DM348.50 on turnover of DM546m, as traders talked of ways that the group might release value trapped in its energy, chemicals and trading subsidiaries.

Mr Ernst von Randow, who analyses utilities, financials and retailers for Metzler, said

FT-SE Eurotrack 100 - Jul 16

Open	10 am	11 am	Noon	1 pm	2 pm	3 pm	Close
1115.28	1115.44	1114.39	1113.42	1113.24	1112.51	1111.79	1110.41
Day's High 1115.48				Day's Low 1110.19			
Jul 15	1111.09	Jul 12	1107.36	Jul 11	1108.89	Jul 10	1108.33
Jul 9	1108.41						

Base value 100 (20/7/80)

that Veba had been approached recently with the idea of a small slice of the shares in selected group companies. "They've said that they don't plan to do that," he reported.

MILAN ended the July account in a grim mood. The Comit index fell 4.38 to 559.90 in volume estimated at L120bn-L130bn, inflated to more than Monday's L105bn by accountant transactions.

Traders were worried that shares would weaken further in the new account, following reports that professionals were paying a premium in order to carry their short positions into the new account.

Fiat was officially set L19 higher at L6,500, but fell to L6,090 after hours on reports of professional short positions amounting to 5m shares.

The market was also expected to be weak today as many large-capital stocks, including Generali, Montedison and Fiat, go ex dividend. Generali led insurers lower, closing L400 off at L31.150 and shedding a further L250 after hours.

ZURICH closed flat to modestly higher in light trading, the Credit Suisse index ending unchanged at 544.6.

Attention spread from chemicals and pharmaceuticals to industrials and banks. In pharmaceuticals, Sanofi-Synthelabo added SF720 to SF7,570 while the market waited for the news, after hours, that first-half sales were up 2 per cent in Swiss francs and 6 per cent in local currency terms, and that earnings for 1991 should be

"satisfactory". STOCKHOLM edged higher after a weak start, helped by strong foreign interest in Astra, the pharmaceutical group, and better-than-expected economic figures. Sweden's consumer prices index for June fell 0.1 per cent from May, and the SKI-7.8bn trade surplus was double market expectations.

The Allshare index rose 0.1 to 1,147.3, as turnover grew to SKr330m from SKr183m. Astra free 3 shares rose SKr11 to SKr685.

COPENHAGEN recorded a slight rise, but turnover was mostly low. The bourse index rose 0.27 to 380.01, another year's high.

MADRID moved higher for the second day in a row, but trading remained quiet. The general index added 0.96 to 270.80 in turnover of about Pta9bn, after Monday's Pta10.5bn.

AMSTERDAM ended off the day's highs after a disappointing start on Wall Street. The CBS tendency index ended 0.3 up to 50.9 after reaching 94.1.

OSLO's all-share index slipped 1.3 to 505.87 in trading worth Nkr194.4m. Kvaerner, the shipping and engineering company, announced a Nkr1.5bn contract to supply five refrigerators ships to US-based Chiquita Brands International. Kvaerner B shares firm Nkr5 to Nkr238.

HELSINKI recovered after a weak start, but volume was low. The Hex index rose 0.28 to 978.6 in turnover of Fm16.6m, of which free shares made up Fm7.9m.

SOUTH AFRICA

THE FALLING financial rand helped Johannesburg build momentum in the all-share and industrial indices each gained 20, to 3,463 and 3,996 respectively. But the all-gold index eased 14 to 1,571 on flat bullion prices.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY JULY 15 1991									FRIDAY JULY 12 1991									DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on prev	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)					
Australia (98)	143.98	+0.9	128.16	124.57	133.81	124.01	+0.5	5.18	142.88	128.24	123.53	132.71	128.37	147.90	112.74	148.26					
Austria (20)	178.00	+1.0	100.23	104.27	105.97	106.40	+0.1	1.88	175.75	107.97	101.83	168.47	168.21	222.37	167.00	274.50					
Belgium (49)	128.05	+0.0	115.81	103.58	117.68	118.23	+0.0	5.12	128.02	115.83	106.46	117.79	115.84	151.20	121.73	182.08					
Canada (110)	132.83	+0.5	118.59	114.55	123.28	118.27	+0.4	3.55	130.53	124.87	120.09	129.21	116.48	141.27	126.49	142.05					
Denmark (37)	249.80	+0.3	224.11	215.76	232.14	235.55	+0.2	1.50	248.93	223.74	215.19	231.53	234.97	270.50	217.74	285.48					
Finland (18)	94.34	+0.0	94.04	91.48	97.67	95.38	+0.0	2.82	94.34	94.60	91.46	97.76	95.36	125.15	90.00	133.98					
France (119)	118.94	+0.2	118.09	109.85	117.88	120.22	+0.2	3.56	118.55	115.83	108.47	117.78	120.35	152.28	120.80	158.01					
Germany (85)	105.50	-0.2	85.55	82.00	89.87	89.87	-0.3	2.28	105.72	85.82	82.27	89.87	89.87	102.03	79.38	131.98					
Hong Kong (55)	184.92	+0.9	147.86	142.45	153.27	164.35	+0.8	4.23	183.50	146.95	141.33	152.08	162.97	184.92	119.62	143.94					
Ireland (15)	142.08	+1.2	127.47	122.73	132.04	134.09	+0.7	3.81	140.46	128.25	121.42	130.64	130.10	182.46	122.88	186.35					
Italy (77)	72.18	-0.5	64.74	62.92	67.65	71.73	-0.3	3.25	72.52	65.14	62.89	67.45	72.18	88.23	70.54	105.11					
Japan (474)	130.65	+1.4	117.20	112.83	121.41	112.63	+1.3	0.75	128.56	115.82	111.39	118.67	111.39	148.97	118.35	154.58					
Malaysia (68)	222.74	-0.1	202.53	194.80	208.78	241.76	+0.0	2.73	225.92	203.05	195.29	210.13	241.89	247.78	192.83	248.95					
Mexico (15)	1115.18	+2.0	1000.82	983.28	1036.36	3076.75	+2.0	1.45	1092.64	982.25	944.67	1016.44	3603.07	1115.18	584.45	525.12					
Netherlands (31)	134.27	+1.0	120.46	115.08	124.78	123.33	+0.5	4.35	132.86	119.50	114.95	122.67	122.51	143.73	125.70	145.48					
New Zealand (13)	132.83	+0.1	118.59	114.55	123.28	118.27	+0.4	3.55	130.53	124.87	120.09	129.21	116.48	141.27	126.49	142.05					
Norway (32)	135.48	+0.2	173.59	167.13	179.81	183.44	+0.0	1.80	133.12	173.58	165.94	178.52	183.42	223.24	182.94	240.85					
Singapore (36)	191.71	-0.1	172.00	165.80	178.16	154.50	-0.1	2.21	191.54	172.42	165.83	178.42	154.06	208.25	151.68	208.93					
South Africa (51)	253.92	+0.1	227.81	219.38	235.97	173.45	+1.2	3.15	253.78	228.06	219.35	236.01	171.46	255.76	173.00	179.78					
Spain (50)	143.06	+1.2	128.91	124.12	135.53	122.24	+0.8	4.00	142.02	127.85	122.78	132.09	121.26	171.12	131.51	182.22					
Sweden (26)	182.20	+0.2	172.22	166.13	176.73	165.55	+0.2	4.45	177.46	165.86	161.74	174.77	164.20	204.12	146.83	200.29					
Switzerland (58)	91.31	+0.5	81.62	78.88	84.97	87.83	+0.5	2.30	90.82	78.51	74.84	82.00	79.67	100.67	82.17	105.27					
United Kingdom (240)	106.59	+1.4	149.48	143.88	158.40	148.46	+1.3	4.91	104.21	147.80	141.94	152.72	147.80	157.44	104.21	147.82					
USA (228)	154.94	+0.6	138.22	133.75	145.90	154.84	+0.5	3.12	153.94	139.36	137.07	143.18	153.94	184.21	125.95	144.92					